

1 DEPARTMENT OF MEDICAID SERVICES  
2 PRIMARY CARE TECHNICAL ADVISORY COMMITTEE

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13 February 22, 2024  
14 10:00 a.m.  
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22 Stefanie Sweet, CVR, RCP-M  
23 Certified Verbatim Reporter  
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A P P E A R A N C E S

**TAC Members:**

Stephanie Moore, Chair  
Dennis Fouch  
Barry Martin  
Michael Hill (not present)  
Brandon Hurley (not present)

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MS. BICKERS: Good afternoon.

This is Erin with the Department of Medicaid. It is not quite 10 o'clock, and the waiting room is clearing out, so we will give it just a moment before we get started.

Okay. Good morning. Can everyone hear me?

MS. MOORE: Yes, thank you.

MS. BICKERS: Okay. Quiet bunch this morning. It is 10 o'clock and the waiting room is cleared.

Stephanie, I saw you, Barry, and Dennis log in, did I miss any other board members? I know we have a few members joining today and I want to make sure I didn't miss anybody when they were logging in.

MS. MOORE: I don't believe that I saw Brandon Hurley who is a new member of the TAC, and then we have one position. We are working to add a physician member to the TAC and we have one physician who is considering that invitation and will hopefully get back to me soon on that.

1 MS. BICKERS: Okay, great. I  
2 can keep an eye out. I also don't see  
3 where Brandon has logged in, but I can  
4 keep an eye out for you.

5 MS. MOORE: Okay. So with three  
6 of us, Erin, would that establish the  
7 quorum?

8 MS. BICKERS: Yes, because there  
9 is three of the five. Sorry about that.  
10 I was counting.

11 MS. MOORE: Thank you very much.  
12 With the quorum established, Barry,  
13 Dennis, do either of you have a motion to  
14 approve the minutes from the prior  
15 meeting?

16 MR. MARTIN: I will make a  
17 motion to approve the minutes.

18 MS. MOORE: Thanks, Barry. Is  
19 there a second?

20 MR. FOUCH: I'll second.

21 MS. MOORE: All right. Since  
22 there are three of us, I agree, so that  
23 motion will pass.

24 So moving on to old business,  
25 updates on the PHE/wind-down

1 redetermination. Is there someone from  
2 DMS who could provide that update for us  
3 today?

4 MS. CECIL: Good morning.

5 MS. MOORE: Hi.

6 MS. CECIL: This is Veronica  
7 Judy Cecil, Senior Deputy Commissioner for  
8 Medicaid. Nice to see everyone this  
9 morning. I've got a short presentation.  
10 Let me get this started and shared. I  
11 won't take too much of everyone's time.  
12 Let's see here.

13 Okay. So, and if you attended  
14 our stakeholder meeting this may look a  
15 little familiar because I'm just, sort of,  
16 recycling. Nothing has changed since last  
17 week. But if you haven't, hopefully this  
18 is providing you with some great  
19 information about where we are right now  
20 with unwinding. Just a reminder that we  
21 are maintaining some flexibilities during  
22 the unwinding and restart of renewals.  
23 They are really mostly focused on helping  
24 us handle the workload because, you know,  
25 having not done a renewal in three years

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and restarting that causes a great deal of additional work or increased work on our eligibility workers.

So a couple things that we have done and wanted to highlight that I think are most effective that help our members is: 1) if you're a long-term care 1915(c) waiver member, you can have your renewal due date extended up to three months. The reason for this is because their renewals typically take -- they are a little more complex and take a little more time to gather information and, so if the member hasn't responded to the notice that we sent them, they can take up to three months to submit that back to us.

And then for the rest of the population of Medicaid, we are giving them a one-month extension. So if they haven't filed -- haven't submitted the response to the notice -- the renewal notice -- then they can, by the time they're due date comes, we can extend for an additional month.

And then, just a reminder, if it

1 is a child, we did automatically extend  
2 that child's renewal for 12 months ,so, you  
3 know, we really wanted to keep our kids  
4 covered and, what we see is they generally  
5 come on and off because of a renewal, but  
6 they always are typically eligible. So we  
7 had high, high eligibility rate, renewal  
8 rate, with our child renewal, so we did  
9 that.

10 And then in December, to help  
11 our workforce, we did redistribute active  
12 renewals. By that, I mean if we weren't  
13 able to go out and automatically renew the  
14 individual based on our trusted data  
15 source, we wanted to keep from having them  
16 to take an active approach to their  
17 renewal, and that means that our workers  
18 wouldn't have to process that case, so we  
19 then redistributed them for the rest of  
20 the unwinding period. So if you are  
21 really interested in all -- what all of  
22 the flexibilities are, we do have a  
23 tracker on the unwinding website.

24 The other thing to note, because  
25 I couldn't recall if we had talked about

1 this in our last meeting, CMS, it did  
2 notify states that the flexibilities  
3 they've approved are actually eligible to  
4 extend to December 31st, 2024, which I  
5 think is just great news, because one of  
6 the things I think CMS and states have  
7 realized, is that some of our  
8 flexibilities are common sense things that  
9 we should maybe do permanently, so they  
10 are thinking about those things in how to  
11 implement them on a permanent level. Not  
12 all of them, they are taking the time to  
13 review each and think is this something  
14 that we want to implement permanently.

15 How that affects Kentucky, we  
16 are still evaluating because there is  
17 still a lot of detail to that that we need  
18 to get in with CMS to make sure that we  
19 are following their respected guidance.  
20 They were really broad in announcing this  
21 so we are still working on that and we  
22 will keep folks updated on what that looks  
23 like going forward.

24 Just to note that our 1915(c)  
25 home and community-based waivers



1 flexibilities are a bit different and we  
2 have been tracking those a little bit  
3 separately, but all of that information is  
4 also on the unwinding website. There have  
5 been separate stakeholder meetings around  
6 the waivers as information changes, it is  
7 not a monthly thing, but just as  
8 information changes.

9 For now, I will say that the  
10 only change from reporting this previously  
11 is that the Model II Waiver has been  
12 approved with an effective date of  
13 February 1, so that means that all of  
14 those now are now permanent -- or anything  
15 that was contained in that Model II is now  
16 permanent. If anybody has a question  
17 about how this may affect you, certainly,  
18 we have frequently asked questions on our  
19 website and you can see on the right we  
20 have an email address specific to the  
21 1915(c) waivers and a phone number, so a  
22 provider or member could call that if they  
23 need to understand how that affects them.

24 As noted, and what we continue  
25 to see and show every month, is a decline

1 in our Medicaid enrollment, not unexpected  
2 because we knew under the three-year  
3 continuous coverage that -- continuous  
4 enrollment -- that folks probably were  
5 becoming ineligible due to income  
6 primarily, lost of a category, loss of  
7 eligibility. So not too surprising,  
8 obviously, we are making sure that as  
9 people terminate, especially if it is for  
10 lack of response to a notice, which by the  
11 way, is about 60 percent of our  
12 terminations, we are still trying to  
13 contact those folks and make sure that  
14 they have coverage. That is, sort of,  
15 what we are most interested in seeing.

16 This looks a little busy, but I  
17 will explain it to you and you will get  
18 these slides are don't feel like you have  
19 to absorb it all now. I'm not going to go  
20 through every one. But what we have been  
21 showing folks every month is the CMS  
22 monthly report that we are required to  
23 file on the eighth of the month following  
24 the renewal month.

25 So for May, that was June

1 8th and for June that was July 8th, and so  
2 on. CMS, at the end of last year, updated  
3 their guidance to us, which is always fun,  
4 and changed our reporting requirements,  
5 and have asked us to report the 90-day  
6 period following the renewal month, and  
7 any cases that were actually processed  
8 that were pending when we made the  
9 original CMS report.

10 So on the left-hand side here,  
11 is that original report re-filed. On the  
12 right-hand side is updating the numbers  
13 after that 90-day period. This report,  
14 then, gets filed 90 days plus 15 days  
15 after the end of the renewal month. So as  
16 we move forward following that 90-day  
17 period, on the 15th of the next month is  
18 when this gets filed. These are all on  
19 our website now, even the updated reports  
20 and we will continue to update them.

21 But just as an example, let me  
22 walk you through May so you understand  
23 what you are seeing here, originally we  
24 reported 80,673 people renewed, going  
25 through renewal; 37,182 were approvals;

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34,124 were terminations; and we had pending at the time, the end date, which was May 31st, 2,698 who were pending processing. That means somebody filed something, submitted something in response to their renewal, and the state hadn't had a chance to process it.

In that 90-day period following May 31st, we were able to process 2,659 of those pending cases and so all of these numbers changed. The approval number went up, which is great; 38,552; termination number went up, too, 35,413; we still, at the time of pulling this data, we still had 39 pending. So this is data reported, and I'm going to have to use my fingers -- May, June, July, August -- through end of August, so at that time we had 39 pending. So, you know, again, you can walk through this, maybe you can't get to sleep at night and want to take a look at it, you can kind of see each month how those pending cases were processed.

MR. MARTIN: Veronica?

MS. CECIL: Yeah?

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MR. MARTIN: What caused the uptick in September? We had an uptick on renewals and is that just kind of the timing?

MS. CECIL: No, no -- so, thank you for the question. For us to implement that 12-month automatic extension for children, we pushed cases with children in it to September, and then distributed them across the rest of the unwinding period. So that's why we have a large number in September.

So in the approval bucket there are a lot of children, obviously, because we automatically just renewed them. But that is why that is so much higher.

MR. MARTIN: Okay.

MS. CECIL: So and you'll see October is high again, too, for that reason. And we dropped in November, December, because we had made a intentional decision because those are months that have a lot of holidays, to make that a smaller caseload already, and then as I mentioned in December, we also

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pushed renewals based on that redistribution.

So still tracking at, in fact, we just completed the number for October, we haven't updated this yet for that 90-day processing, but here, just noting that we are still tracking the reinstatements. If a member was terminated and is able to come back and give us the documentation we need to make the redetermination and they are eligible, in that 90-day period -- reinstatement period, we will reinstate them back to the original termination date with no gap in coverage. So important to always know, if you have somebody come into your office, they had just been terminated in that 90-day period, we still could possibly get them covered. So important to have a conversation with them about responding to that notice still.

So looking at the most recent month, January, 121,236 individuals were up for renewal. We have a very small approval and termination number and that

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is because we have, you know, extended based on our extensions, extended a lot of folks, so that is why there is a big extension number there.

And then just a reminder, we have a Democrat -- demographic data report that is on our website. Starting in September we started reporting a couple of demographic metrics, so race, ethnicity, age, and gender. And then we break down, in the report by county, approvals and terminations, so if you are interested in the counties that you serve and you want to go out and see what does that look like, you have that information available to you. The other thing we do is that we kind of track this to make sure, like, for instance, children, just because we are automatically extending children 12 months, doesn't mean that they won't terminate during that period of time. Possibly, they turn 19, or they moved out of state, or their parent or guardian came in and asked us to terminate their Medicaid coverage because maybe they have

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coverage in some other way.

So, but we always look at those particularly and go back and look at the actual cases to make sure that it was processed correctly and we weren't unintentionally terminating a child.

But this also helps us track at the county level if we see wide variation, in especially terminations. Is there something we need to be doing in that particular county to make sure that folks are, you know, responding to notices, are aware of the renewals, and should we do some additional outreach for that.

A reminder on our website --

MS. MOORE: Veronica, can I ask a question?

MS. CECIL: Yeah. Sorry, Stephanie, go ahead.

MS. MOORE: So, and I can go to their website after the meeting, but I just wondered, is the end that you start with or any percentage on there? Because, you know, this appears to be raw numbers, and so for instance, we take care of



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Madison County, but also Jackson County, and the population of those two counties is very, very different. So am I losing, you know, does the outreach need to be in Jackson County even though the number is smaller, but it is a higher percentage of their covered wise. Do know what I'm asking?

MS. CECIL: I do. And we look at the rate based on the population. So you are absolute correct. There are two different numbers based on the population -- the Medicaid population of who is going through renewal, so we look at it by rate so we can capture that. Great question.

So again, lots of information. You guys, we encourage you and hope that you pull down some of these and post them. As members come in, maybe they are sitting in your waiting room, giving them information about their renewal and reminder that those are happening, and this particular one, like this middle one, the second from the left, is a really

1 great one to give really high-level  
2 information. Perhaps they were just  
3 terminated and so this far left one is  
4 about reinstatement and what they can do  
5 to get reinstated.

6 So just lots of information out  
7 there, it's also in Spanish. If there's  
8 anything we can do differently, we are  
9 still open. The unwinding is still going  
10 on. So not too late for us to generate a  
11 new informational bulletin or flyer for  
12 you if there's one that you think is  
13 needed.

14 Reminder for providers, that in  
15 Kentucky HealthNet that members' renewal  
16 date is on there. If you don't see a  
17 renewal date, it's because they are  
18 categorically eligible and they don't have  
19 an annual renewal. So we do have some  
20 members that don't have annual renewals.  
21 Their Medicaid eligibility is covered  
22 because of their being in that category.  
23 Foster children are an example of that.  
24 So if there is no renewal date on there,  
25 no problem. They are not subject to

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renewal at the time, and then they can,  
just for the ones that you see the renewal  
date on there, if your long-term care,  
your information is in Clocks, or if you  
are a waiver member, the information is in  
the MWMA.

Always want to plug qualified  
health plan, because as people roll off of  
Medicaid due to income, we really want to  
make sure that they are covered. Maybe  
they are covered by an employer insurance  
plan, but if not, we want them to go out  
and choose that qualified health plan so  
they maintain coverage.

The open enrollment period for  
that closed, but the good news for  
Medicaid, members that are rolling off,  
there is a continuous unwinding special  
enrollment period. So if, at any time,  
between March 31st, 2023, and December  
31st, 2024, and this has not been updated,  
my apologies, we just got approval to  
extend that to December. Any time within  
that period of time, that Medicaid  
member -- the previous Medicaid member can

1 go and check a box and say, I lost  
2 Medicaid, and that will open up the  
3 ability for them to choose a qualified  
4 health plan outside of open enrollment,  
5 and outside of that qualifying life event.  
6 So losing Medicaid is a qualified life  
7 event, but you only have about 60 days to  
8 go out and choose that plan. So during  
9 unwinding, you know, we are trying to make  
10 sure that everyone understands, if you  
11 lost Medicaid, you are not covered, don't  
12 worry about the open enrollment period.  
13 You can go out and do it anytime during  
14 this period of time.

15 So the good news is that as we  
16 saw Medicaid enrollment trend down, we see  
17 qualified healthcare enrollment trend up.  
18 We had, in my understanding, the largest  
19 enrollment during open enrollment so that  
20 is amazing. 75,821. This blue line is  
21 last year, 2023, so you saw that there was  
22 actually a decline. So this is a great  
23 trend up that we hope to see maintained  
24 throughout the year.

25 Sorry. There is our website.

1 Again, lots of information. All of the  
2 reports, the CMS reports, updated reports,  
3 demographic report, frequently asked  
4 questions, stakeholder meetings that we  
5 have every month, they are all recorded.  
6 We know it is probably hard for you all to  
7 get -- excuse me, at 11 a.m. to jump on a  
8 call, but it is recorded for you to watch  
9 later if you are interested in staying  
10 up-to-date.

11 Just a reminder, Twitter,  
12 Facebook, and Instagram, we post really  
13 current information. You don't have to do  
14 all three, just one. We share the same  
15 information across all three platforms.  
16 So if you haven't liked us or followed us  
17 on one of those, we would appreciate you  
18 doing that.

19 And then again, just trying to  
20 remind folks that there is a lot of  
21 information out there and we hope that  
22 it -- you can access that and understand  
23 it. I will stop there.

24 Sorry. I did not stop. There  
25 we go.

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MS. MOORE: Additional questions on unwinding? All right.

So moving on to WRAP payments and how the new system is going. I was not on the last call, so I'm anxious to hear how people's experiences have been.

MS. CECIL: Sure. I'm happy to take that, too. We had our meeting December 8th. Really, it was actually kind of a fairly short meeting in terms of agenda items. Prior to that, and some time in mid- to late-November, there was a problem with encounters coming in and generating a WRAP, it's funny how things start to bubble up. You hear one thing and then you hear it from another provider. And what we did discover is the file coming over from the MCOs was delayed for various reasons, and so that was delaying the generation of the WRAP. The good news is it wasn't a systemic issue or any problem there. They quickly caught up, and, I believe, resolved following that.

We did talk about the new

1 reconciliation process. Still, if any  
2 providers out there -- this should have  
3 been -- this should have been sent out to  
4 all providers now, so if you are having  
5 any trouble navigating that reconciliation  
6 process, that was our first iteration. We  
7 are certainly happy to take feedback and  
8 see if there is anything we need to tweak  
9 for it. But that is out there and  
10 hopefully providers are able to utilize  
11 those tools that are available to them to  
12 reconcile their claims with their WRAP  
13 payment.

14 The next meeting is March 14th.  
15 One of the things we did discuss, and I  
16 think I've mentioned this on this call is  
17 we did procure a vendor and we will work  
18 on implementing a new claims processing  
19 vendor, so it is called MMIS Now. The new  
20 name is the Medicaid Claims Administration  
21 and Financial Solution -- MCAS is our  
22 acronym, because you can't be in Medicaid  
23 without an acronym. MCAS was originally  
24 slated to go live early in January of next  
25 year. We just completed requirements on

1 it, and so we already know it is going to  
2 be delayed so we are probably looking more  
3 in the second quarter of 2025. So we  
4 still don't have a lot of -- we are still  
5 working on the design and don't have a lot  
6 of information yet to give to providers on  
7 it, but we do hope that -- and plan --  
8 when we are at a place when we can walk  
9 through it with providers, we will be  
10 reaching out to have those meetings so  
11 folks can understand it, and we will be  
12 happy to bring a specific presentation to  
13 this group especially about how the WRAP  
14 is going to look through that new system.  
15 So that is, you know, something that we  
16 will continue to have on our radar and  
17 present to you all when we have a chance.

18 MS. MOORE: Do you anticipate  
19 that that new system will be able to do  
20 bulk uploads of claims or is it still  
21 going to be a one-at-a-time process?

22 MS. CECIL: I can't answer that  
23 question, Stephanie, yet.

24 MS. MOORE: Just know that we,  
25 in our hearts, Sammie, I think you would



1                   probably jump in and agree with me that  
2                   that would be helpful to people.

3                   MS. ASHER: I agree. Yes.  
4                   Thanks, Stephanie.

5                   MS. CECIL: Okay. I have noted  
6                   that and I will get that back to the  
7                   implementation team.

8                   MS. MOORE: Because I think that  
9                   that, you know, from what I have heard  
10                  from my team, is that you want to go out  
11                  and collect that WRAP that is doable, but  
12                  then you are in this situation where,  
13                  particularly now with the cost of labor,  
14                  you know, considering what am I actually  
15                  going to collect versus what it is going  
16                  to actually cost me to complete that  
17                  process. So I know we've had to hire one  
18                  FTE dedicated just in managing that  
19                  process for us. We hope it will yield  
20                  more than we are paying them --

21                  MS. CECIL: Right.

22                  MS. MOORE: But that remains to  
23                  be seen, so.

24                  MS. CECIL: Okay, no. I  
25                  appreciate that. I know that I just

1 hesitate to talk specifically about the  
2 system yet. My understanding, is that we  
3 are trying to mirror what is going on in  
4 Ohio. And my understanding, is our  
5 providers are very happy with the way  
6 WRAPS are generated -- paid and generated  
7 in Ohio. Again, you know, just a little  
8 early to talk about specifics. But I will  
9 take that back.

10 MS. MOORE: Thank you.

11 All right, so, moving on to new  
12 business. We did work with DMS to talk  
13 about a new TAC schedule, meeting  
14 schedule, and hopefully those dates have  
15 been shared with you. We really intended  
16 to mirror the meetings of the MAC. So we  
17 will be meeting three times this year. We  
18 are hoping that we can make those meetings  
19 a richer experience for all participants  
20 and keep our schedules a little free.

21 So veronica, we are going to  
22 turn it back over to you for new business  
23 from DMS. Sorry we didn't give you much  
24 of a break.

25 MS. CECIL: Thank you. I wanted

1 to show if folks weren't able to be on the  
2 MAC, the Commissioner did a presentation  
3 of accomplishments, and -- this won't take  
4 very long, but I did want to show -- let's  
5 see here. Just, you know, we always have  
6 this Medicaid at a glance. So we're over  
7 1.5 million; \$16.8 billion for state  
8 fiscal year 2023. We continue to grow.  
9 This year it is, like, 17 -- this 2024  
10 state fiscal year is going to be, like,  
11 17.4 billion, so that continues to grow.  
12 But this is what I really wanted to show  
13 you.

14 This is not an exhaustive list.  
15 So these are things that we did, that we  
16 kind of consider, sort of, major changes  
17 to Medicaid. So this doesn't include all  
18 of the other little things that we took  
19 care of or policies we might have changed  
20 from 2020 to 2023. And I am not going to  
21 go through all of these. We will send  
22 this presentation out so folks can look at  
23 it.

24 But a couple things that I did  
25 want to note. We eliminated co-pays. We

1           didn't get a lot of acknowledgement or  
2           discussion, it just, like, happened. And  
3           some of that is because we had waived them  
4           during the public health emergency and  
5           what a lot of folks don't realize is, we  
6           just carried on because we made that  
7           permanent. So that made sense to us and  
8           we were appreciative, and at that time,  
9           Senator Alvarado sponsored the legislation  
10          to put it actually in statute, because we  
11          know it's the provider that has the  
12          administrative burden of collecting those,  
13          so it comes out of your rate and so we  
14          thought, why are we doing that? So that  
15          was a big one.

16                        The other thing is the  
17          postpartum. So we, you know, expanded  
18          coverage of postpartum from 60 days to 12  
19          months. Another no-brainer. Why would we  
20          stop covering, you know, someone who just  
21          had a baby after 60 days, when they've got  
22          a lot of necessary care that needs to  
23          happen. So now they have that 12 months  
24          coverage following postpartum.

25                        We -- another couple of other

1 things that you all are certainly aware  
2 of. Community health workers we started  
3 covering and reimbursing. We also got  
4 approval for a state plan amendment for  
5 Treat No Transport, and what that means is  
6 if in ambulance or emergency services  
7 responds to a call and they actually  
8 perform some type of treatment, but they  
9 don't transport the individual, they can  
10 get reimbursed. Makes sense. You know,  
11 because before, they were required to take  
12 that person to the ER, and only the ER, if  
13 they wanted to get reimbursed for that  
14 service.

15 So now they can go to the call,  
16 maybe triage and provide some care and not  
17 transport somebody, because that is taking  
18 care of it and they can get reimbursed.

19 We have pending, right now,  
20 triage and transport. And what that means  
21 is we will, after that gets approved, we  
22 will actually pay for them to transport to  
23 somewhere other than the ER. Also makes  
24 sense. Maybe somebody doesn't need to go  
25 to the emergency room, but maybe needs to

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go to some other setting. It could be to a FQCRHC; it could be, you know, some behavioral health setting. So now once this gets approved, once emergency services responds, if the person needs something beyond what they are able to treat, they can transport it, transport them. So we are waiting for that approval to come through.

During this period of time, we implemented the hospital rate improvement program for inpatient and outpatient, and we also did the University Hospital program and the ambulance provider program. And what that means is, we now are tying quality metrics to reimbursement for those areas, so for additional payment they have to perform and meet certain metrics. This is where Medicaid wants to go to in 2024. You all have heard about the managed-care organization value-based program that started in January, and we are wanting to align the metrics across all of these different programs so that we are all working together towards the same

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goal in improving the outcomes of our members, so is still moving that way.

We also started covering nonemergency medical transportation to methadone treatment. Previously, when we implemented our 1115 for substance abuse disorder, it was a carve out to pay for transportation to methadone, but now we have carved that in, so that is covered.

The last thing I wanted to note and that you are all probably very familiar with, is that we enhanced the vision, dental, and hearing benefits for adults. Again, one of those areas that is kind of a no-brainer. Especially if it is a Medicaid member who started coverage with us as a child and then transitioned to adult, why would we cut off those services to them? And oral health is just -- evidence shows that good oral health can also either improve somebody's overall health, or if they have poor oral health, it is an indication of something else going on.

So just again, a long list of a

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couple of things that we did during that period of time.

In 2023 alone, we had over 20 state plan amendments approved. I know you all probably don't understand the context of that, but that is enormous. That is a record setting number of state plan amendments. Lots of major changes to our program.

I want to note that Erin Bickers and Kelli Sheets who are our MAC and TAC liaisons are the ones who submit those for us, so not only are they working with you all on your TAC meetings, they were also helping us prepare and submit and get those state plan amendments to approval. We also amended to Kentucky Children's Insurance Program, SPAs, so anything we do in KCHIP has its own state plan amendment that's required, so we did two of those.

Those four directed payments are rate-improvement programs that we talked about, the hospital inpatient, outpatient, university and ambulance. We were, for the first time ever, fully-staffed. It



1 has never happened. We generally have  
2 been about 65 to 70 percent of our  
3 vacancies filled. We were able to fully  
4 staff and what we are hoping you all will  
5 see, is that we are able to be more  
6 responsive, we are able to really do the  
7 things we should be doing, which is  
8 looking at quality, trying to drive better  
9 outcomes, assisting providers with  
10 understanding, you know, the benefit and  
11 reimbursement, working with providers  
12 about reimbursement. We just really have  
13 not had a lot of extra resources to do  
14 that, and so we are really excited about  
15 what is on the horizon for all of us.

16 And then during this period of  
17 time, we published our first ever Kentucky  
18 Medicaid annual report. It was for the  
19 2020 state fiscal year. We are working on  
20 2021, 2022, in 2023, and we hope to have  
21 those released in the near future. This  
22 was a major initiative of the  
23 Commissioner. She wanted to be able to  
24 tell people our story. Who are we  
25 covering? What are we paying for? What

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does that look like? So more on that in the future.

So other than that, you know, we talk about MCAS, because it was just the other thing that I like to always keep on people's radars is that happening. And you know, the Commissioner just really wants us to continue to focus on quality and population health initiatives. You know, what can we do in Medicaid that we can also do across the state with other insurance coverage or with the Department for Public Health to continue to improve Kentuckians' lives. That's all I've got.

MS. MOORE: Thank you, Veronica. Please give the Commissioner our gratitude as well. I think when you look at that list of accomplishments, primary care touches so many of those things. You know, even in the changes with EMS, you know, really impact how we are passing patients back and forth through different settings of care here in our community, so we appreciate that work and we appreciate that commitment to intervention and to

1 collaboratively try to solve problems that  
2 allow us to take care of patients. So  
3 thank you to you and your team.

4 MS. CECIL: Thank you for those  
5 kind words. I certainly will pass that  
6 on.

7 MS. MOORE: We also have the  
8 Crisis Stabilization Program on the  
9 agenda. I don't know if you are prepared  
10 to talk about that.

11 MS. CECIL: We actually do  
12 have -- let me think. Is Leigh Ann on? I  
13 think we have somebody on who is working  
14 on --

15 MS. FITZPATRICK: I am on.

16 MS. CECIL: Yay. Okay, do have  
17 a presentation?

18 MS. FITZPATRICK: Leslie didn't  
19 give me one, but I would be glad to talk  
20 about it and if there's any questions --  
21 well, I'm sorry.

22 Currently in Medicaid we have  
23 residential crisis stabilization units.  
24 That is where someone can go and spend the  
25 night if they are in a crisis, but they

1 don't really meet criteria for a hospital  
2 setting, but they need to be somewhere.  
3 We have, in one of those SPA improvements  
4 that we received from CMS last year, we  
5 received the approval to add a service.  
6 We call it the Under 23-Hour Crisis  
7 Stabilization. So someone can go there  
8 and stay 23 hours or less if they are in  
9 crisis, and that crisis cannot be  
10 stabilized where they are. They just need  
11 to be away, out of the physical location,  
12 or the situation just can't be resolved.  
13 They can go to those locations and stay  
14 for the amount of time that is medically  
15 necessary. They will receive a medical  
16 evaluation, a clinical evaluation, other  
17 support services that they may need. Care  
18 coordination, so that once they leave the  
19 23 hours, we need to work on a plan so  
20 that if you are in this crisis again in  
21 the future, what can you do to settle or  
22 de-escalate this situation yourself?

23 These are going to be available  
24 to our CMHCs and our residential crisis  
25 stabilizations. You can now either do a

1           23 hour in a residential, or one or the  
2           other. Are there any questions? Or did I  
3           explain it well? Or any leftover  
4           questions?

5                       MS. MOORE: I have, and please  
6           don't laugh when I try to show you this.

7                       MS. FITZPATRICK: Oh, no.

8                       MS. MOORE: But this -- it's  
9           blurry. Can you tell which one this is?

10                      MS. FITZPATRICK: Yes, I  
11           definitely can tell which one that is.

12                      MS. MOORE: You know, one of the  
13           things after Secretary Friedlander's  
14           presentation, our primary care and  
15           behavioral health team feel a little  
16           uncertain about the space of primary care,  
17           kind of, on this graphic because,  
18           oftentimes the CMHCs won't respond to our  
19           office, because they think that we have  
20           professionals here who can do that  
21           evaluation, but we are providing  
22           outpatient services. We are not equipped  
23           to do crisis stabilization, but we are the  
24           places where people show up in crisis.

25                      MS. FITZPATRICK: Right.

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MS. MOORE: And, I mean, it is disruptive -- and I don't say that from a space of an annoyance, but more from a place of impeding our ability to care for the other patients that are in our clinic at that time.

MS. FITZPATRICK: Okay.

MS. MOORE: So one of the things that we are really curious is, you know, how DMS sees primary care, sort of, on this graphic and in this metric, and where you feel that we fit in this plan?

MS. FITZPATRICK: That is a very good question. Honestly, we haven't thought about that, so I'm definitely going to take that back to our team and to our ASO and say, where do they fit in? I guess you are having people who present to your office in a behavioral health crisis because sometimes they don't know where else to go and you are primary care and from that point, where do they fit into the crisis continuum?

MS. MOORE: Right.

MS. FITZPATRICK: I will

1                   definitely take that back and get an  
2                   answer to you for the next TAC.

3                   MS. MOORE:   Yeah.  We don't want  
4                   to send them directly to the ER.

5                   MS. FITZPATRICK:  Correct.

6                   MS. MOORE:   They don't  
7                   necessarily --

8                   MS. FITZPATRICK:  Thank you.

9                   MS. MOORE:   -- meet criteria for  
10                  inpatient admission, and so they are just  
11                  in this interim space and they are looking  
12                  to our team for help.

13                  MS. FITZPATRICK:  Okay.

14                  MS. MOORE:   And it's really  
15                  difficult.  So, yeah.

16                  MS. FITZPATRICK:  Something else  
17                  that you can do, and you probably don't  
18                  have the staff for this, but if someone is  
19                  in your room and they can call 988 from  
20                  your office, and then there will be a call  
21                  taker on that end that can help with that  
22                  issue and does that need to be referred on  
23                  to a clinician or referred on for a mobile  
24                  crisis dispatch, and that would be an  
25                  appropriate setting to send the mobile

1 crisis team to your office to meet with  
2 that individual that is having that  
3 behavioral health crisis.

4 MS. MOORE: It has been our  
5 experience that they won't respond to our  
6 office. So maybe that needs to be part of  
7 the communication. And we can continue  
8 the conversation off-line, but I just  
9 wanted to bring it up.

10 MS. FITZPATRICK: Absolutely.  
11 We can definitely, in part of the training  
12 we would get -- the ASO will be  
13 responsible for getting the mobile crisis  
14 teams contracted under them, but that  
15 could definitely be an approved place of  
16 service, to a primary care office, because  
17 we do not have behavioral health embedded  
18 in our behavioral health offices, so thank  
19 you for bringing that to our attention and  
20 that can just be part of the training  
21 that, yes, that is an allowable place to  
22 go for mobile crisis dispatch.

23 MS. MOORE: Okay, thank you.

24 MS. FITZPATRICK: You're very  
25 welcome.



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MS. CECIL: Bringing up an excellent point that, you now, in thinking through what is a setting that a mobile crisis team could be dispatched to, like, we are not going to dispatch to a hospital. We are not going to dispatch -- that make sense, but dispatching to a provider office definitely makes sense.

MS. FITZPATRICK: Absolutely.

MS. MOORE: And something we have been intentionally thinking about so it's great that you highlight that so we can loop it in as we implement --

MS. FITZPATRICK: Yes.

MS. MOORE: And even if we have outpatient behavior health integrated in that primary care practice, they are not necessarily connected seamlessly to that next level of care and so the mobile crisis team responding and then us being able to pass off the patient to somebody other than the ER would be fantastic.

MS. FITZPATRICK: Yes.

MS. CECIL: Absolutely. We want to keep them out of the ERs. We want to

1 keep them out of the jails. Something you  
2 noted, just to, kind of, hopefully, maybe  
3 address some concerns about current  
4 response, is that our administrative  
5 services administration, the ASO will be  
6 responsible for holding providers  
7 accountable to what mobile crisis is, the  
8 fidelity of the service. You know, they  
9 are going to have to be qualified and  
10 contracted to deliver that in accordance  
11 to the way we are requiring it. So, you  
12 know, we are really, I think the exciting  
13 part to that is we cover mobile crisis  
14 right now, but not in the way that it  
15 should be delivered, so this is really  
16 going to change the environment in terms  
17 of mobile crisis delivery.

18 MR. MARTIN: Veronica, this is  
19 Barry. Where will these mobile crisis  
20 centers be located at in the state?

21 MS. CECIL: They are across the  
22 state. And it is generally the current  
23 providers that are available and, Leanne,  
24 if I can get you --

25 MS. FITZPATRICK: Sure.

1 MS. CECIL: -- since this is  
2 your area of expertise. So they are all  
3 over the state and there will be providers  
4 all over the state. Again, I think the  
5 key point, here, is that they are going to  
6 be required to be able to meet our  
7 definition of mobile crisis; the services  
8 that are contained in the mobile crisis;  
9 the team, the criteria of the team; so,  
10 you know, all of that will be consistent  
11 throughout the state.

12 MR. MARTIN: Is it going to be  
13 kind of like our QRT program? Quick  
14 response team, to a certain extent, with  
15 different personnel?

16 MS. CECIL: Leanne, is the  
17 answer, yes?

18 MS. FITZPATRICK: Kind of, sort  
19 of. Now, in a mobile crisis dispatch if  
20 someone calls 911 -- or 988, let's say, a  
21 mobile crisis team will get out within two  
22 hours of where you are in Kentucky, where  
23 the QR team reaches out within 72 hours of  
24 the overdose incident; correct? So part  
25 of the responsibility of the ASO is to make

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sure that there are teams and providers available to reach to someone within two hours of a dispatch.

MR. MARTIN: Okay. Good. And then, are you guys educating the law enforcement in regards to that? Because like, we have, we have a drug tank -- drunk tank withdrawal management at our facility, and a lot of the law enforcement say they don't even know about it and they don't utilize it. So I think educating the law enforcement that this is available is going to be crucial, as well.

MS. FITZPATRICK: Yes. Part of our mobile crisis intervention service implementation that we are doing includes a co-response model that the cabinet has a grant program for co-response, either an EMS in behavior health or law enforcement in behavior health, and we have seven of those around the state, right now, for our first program. And part of the ASO, again, is to educate law enforcement and educate others around the state that this is an available resource and an available

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service.

MR. MARTIN: Okay. Sounds great.

MS. MOORE: Next on our agenda, utilization trends from 2023.

MS. CECIL: So we saw this agenda item on here. I know that KPCA is working with our quality division to try to come up with some data points to be shared. I think that conversation is ongoing. We don't yet have the data available. So if it's okay, maybe we can park this on the old business and we can provide updates as we are able to pull that information.

MS. MOORE: Sure. That's great.

MS. PARKER: Veronica, this is Angie Parker. I do have some preliminary data. It doesn't include everything that was initially requested, so I was looking to set up some time with those that we first discussed this with, to go over the beginnings of that, this information, so.

MS. CECIL: Okay, great.

MS. PARKER: There is more to

1           come with this data, but I want to make  
2           sure that we touch base with what we've  
3           been able to gather thus far, is what is  
4           being requested.

5                   MS. CECIL: Okay, great. So  
6           maybe by the next meeting we will have  
7           something that we can go over.

8                   MS. PARKER: Yes, this is new  
9           news.

10                   MS. MOORE: All right. So  
11           moving on to the updates from the PCA and  
12           CIN.

13                   Molly, are you doing the PCA and  
14           Dr. Houghland, the CIN, or tag-teaming?

15                   MS. LEWIS: Yeah. I'll be  
16           quick.

17                   Hi everybody, I'm Molly Lewis.  
18           I'm with the Kentucky Primary Care  
19           Association. Am I able to share? I just  
20           wanted to show you all something really  
21           quick.

22                   MS. CECIL: Yes, Erin can make  
23           you a cohost.

24                   MS. BICKERS: I'm working on it.  
25           Give me just a second.

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MS. LEWIS: Sorry. I should have asked in advance. But I was just --

MS. BICKERS: You are now a cohost, Molly. And if you don't mind, what you share, email it to me so I can throw it on the website.

MS. LEWIS: Awesome. Okay. No problem. Here we go.

So something I've been thinking about a lot. We just finished with our KPCA strategic planning, and one of the purposes of a PCA nationwide, we are 1 of 53, is to be a point-of-contact or representative of the interest of the providers in our state, and we are pretty unique in that we have very qualified health centers and rural health clinics.

So if you look at this map of Kentucky -- can everybody see what I am looking at? This is where I click just the rural health clinics, the Barry Martins the Dennis Fouches, those are represented here with the red, and then if we add the FQHC's, you see the sites, you know, more of an impact on the state, and

1           then if you add the school locations, it's  
2           right here. And so I think that this  
3           makes a lot of sense of why we are here,  
4           today, talking about these things and how  
5           we can really increase the impact of these  
6           conversations. Veronica, all of those  
7           accomplishments that you all have that we  
8           are so grateful for, if they're going to  
9           be successful, we really need to partner  
10          on them, I think. And so, thank you for  
11          sharing them with us and for, like,  
12          running those things by us. Those  
13          conversations that we have monthly, if not  
14          more, on what is going on and how things  
15          are landing, we really appreciate having  
16          those to show the impact of the PCA.

17                        So currently, we are at about --  
18          we are at about 100 members, but if you  
19          look at this, when we talk about how we  
20          are responding to the needs of  
21          Kentuckians, nationally, I think the  
22          number of patients seen in this type of  
23          setting has increased by about 45 percent.  
24          It's just -- as a place, what do we need  
25          to do in order to be the provider of



1 choice, the employer of choice, the  
2 partner of choice, for Kentucky Health  
3 System. So I think that it is really a  
4 valuable time for us to spend together and  
5 I will send you this, because it is on our  
6 website, but it is really helpful because  
7 you can break down where everybody is and  
8 how they are located. And I think for the  
9 school locations especially, you kind of  
10 realize the local flavor of having  
11 different models that meet the needs of  
12 the community and they work together with  
13 public health or work together with  
14 Medicaid, or work together -- you know,  
15 the level of services that are available  
16 and how we are taking care of Kentucky's  
17 children in the school setting really  
18 varies from place to place, and so thank  
19 you for keeping us abreast of what is  
20 going on and getting our input. We really  
21 appreciate it. We consider this part of  
22 what we do as advocacy and just having  
23 those communications, and we also, and  
24 what we are doing for excellence in terms  
25 of the level of services and what we are

1 providing in terms of training and  
2 technical assistance in order for our  
3 members to be high performers. So, you  
4 know, what Angie is working on with the  
5 quality initiatives, and Steve can talk  
6 about that a little bit more. And the  
7 impact. If we can develop some  
8 activities -- when we can do things in  
9 concert or collectively together, we  
10 really can make a big impact on Kentucky  
11 and I think the fact that Kentucky's  
12 health status has improved, you know, by  
13 several numbers over the past couple of  
14 years with your team, Veronica, I think  
15 that that shows that we can make progress  
16 and we are tracking in the right  
17 direction.

18 So that is all I have to say,  
19 but we are just grateful for this time  
20 together and we look forward to making it  
21 as productive as possible.

22 MS. MOORE: Dr. Houghland, do  
23 you want to jump in with a CIN update?

24 DR. HOUGHLAND: Sure. Thank  
25 you. For the record, Steve Houghland, I'm

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the Chief Medical Officer for the Kentucky Primary Care Clinically Integrated Network. I'll also be brief.

Maybe you've heard different iterations of this, I don't want to bore everyone in rehashing, but I think it is important to give a little bit of the background.

So the Primary Care Association is one of the organizing members of the new PPC Clinically Integrated Network, which began, officially in service in January of 2024. It is primary clinical arm to drive improvements for many of the members of the association. It's important to note that not every member of the association is a part of the CIN, but the majority are. In order to be a member of the network, you do have to be a member of the association, however. So the new KPC CIN has a 91 unique tax ID number providers as a part of that network. With about 2000 clinicians across the Commonwealth. So many of those dots that Molly showed are within the KPC CIN.

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The network currently holds more than ten value-based agreements across all payer sectors, but the majority of them are in Medicaid, and so very important to this group, as it funnels up information to the Medicaid Advisory Committee.

There are about -- there's actually more than 400,000 patients that are served under those value-based agreements and over 300,000 of them are Medicaid members. So again, very important to where this committee provides information up to and recommendations up to the MAC.

An important initiative that has been undertaken, and again, many of you have heard of this, is the network is sponsoring a data aggregation tool that will be used by the majority of its members over time. That's not something that happens immediately, but at this point, and so that will take information combined from the patient management software of the participants in the network, as well as the EHR and receive

1 information from external sources  
2 including the health plans, HIE, et  
3 cetera, so that you have a consolidated  
4 source of information that we can use to  
5 help drive improvements.

6 The goal is to have as many of  
7 those 91 groups connected as possible.  
8 That is the long-term plan. At this  
9 point, we have 10 to 12 groups that are in  
10 various stages of implementation, and by  
11 the end of the calendar year 2024, we  
12 anticipate over 30 groups being connected.  
13 That is part of our plan and rejection,  
14 and that would represent about 60 percent  
15 of the attributed patients within the  
16 network.

17 Another important data point,  
18 just to throw out, on top of the more than  
19 400,000 patients who are in value-based  
20 contracts, or covered under value-based  
21 contracts is probably more accurate, the  
22 network and the association sees over a  
23 million unique Kentuckians per year. That  
24 is pretty sizable, obviously. Roughly,  
25 one in 20 -- sorry, about 20 percent of

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the population of Kentucky seen by the member.

So obviously, an important channel for all of us to think about how we can help improve the health of our communities. So the members of the committee have heard a lot of this, but it's a lot more for the other stakeholders, but happy to entertain any questions that may be out there at this point.

Stephanie, I think you are on mute.

MS. MOORE: I am. Thank you.

So I said, hearing no questions for Dr. Houghland, we will move on to provider updates. So we switched the alphabet. So WellCare is up first this time.

MR. OWEN: Yes. Good morning to you. Thanks for shaking it up with the alphabet. That's nice every time and again to get to go first. We appreciate that.

Stuart Owen with WellCare. I am

1 not going to be talking. It is Brooke  
2 Hall, also with our care management team.  
3 I know you all didn't ask for  
4 presentations, but to organize thoughts, I  
5 know Brooke has a couple of slides,  
6 basically about different ways that we  
7 steer members to primary care. So Brooke,  
8 the floor is yours.

9 MS. SHEETS: This is Kelli. I'm  
10 sorry, Erin is having technical issues and  
11 she cannot unshare her screen at this  
12 time.

13 MR. OWEN: No problem.

14 MS. HALL: This is fine.

15 MS. SHEETS: You can try to take  
16 over, but I don't know if it will let you.

17 MS. HALL: It is not. I was  
18 just trying and it would not let me  
19 override that.

20 MS. SHEETS: I do apologize. I  
21 don't know what is going on.

22 MS. HALL: It's fine. It was  
23 just two slides, just an overview and  
24 highlights of, kind of, the map and the  
25 way that we view our primary care provider

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partnerships, and how our initiatives drive members towards that primary care home.

So at WellCare of Kentucky, we have all of our member-facing programs with a process flow documented guide, if you will, that suggests the most important aspect is getting and establishing primary care provider relationships. We believe that primary care is the cornerstone of wellness in our state. We want to see each of our members have the opportunity to have that trusting and engaging relationship with their primary care.

So we have programs, such as transition of care, where we have embedded case managers in hospital facilities that, before the member even leaves the facility, they are discussing where their primary care office is located, can they get there; what are the barriers to that; and making sure that they've got that appointment.

We have health coaches and quality teams that are making hundreds and



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hundreds of calls a week to identify members who have missed a primary care appointment in the last 12 months. They haven't had their physical.

We are making a very concerted effort on the well-child, pediatric space. Plugging those kids back into a provider to act as their primary care home.

We have OB who not only works with the OB/GYN involved with our members who are pregnant, but we also have that team that pushes the member also to the primary care location for overall health maintenance and preventative care.

Our population health type chronic condition programs also all drive our members back to their primary care locale. So the way that it works is we are in a constant state of assessment. We are wanting to reach out to our members and then make sure that they are satisfied with their current primary care, also that the primary care assigned in our system is accurate. And then we correct that if they are not accurate. We also work to

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find a primary care provider for those that may have a concern or feel like they may want to go to a different clinic or provider.

We have a ED diversion program, which was a pilot in 2023, which has shown phenomenal outcomes. The entire central theme of that program is establishing primary care relationship from those members to take them away from the utilization of the ED, move them to utilization of primary care. We want our members to be able to get to primary care providers, so each of the staff doing those outreach and making these calls to members definitely have a robust resource database, and have a very high-level working knowledge of the resources available in the state from transportation options, to housing, to, you know, making sure they are enrolled in SSI appropriately, making sure they have the resources that they need as far as food. Just your basic SDOH barriers. We remove those to the best of our ability. We have

1 an entire housing program that looks for  
2 housing placement and housing stability  
3 for our members. What we have noticed in  
4 our ED diversion work and some of our  
5 frequent admissions -- the lack of food,  
6 lack of heat, the lack of transportation,  
7 is driving these members to be admitted or  
8 to the ED, and we want to remove those  
9 barriers so that they can be better served  
10 at the primary care home location that  
11 they have available to them.

12 We work heavily with  
13 transportation. What we find is we can  
14 get members to a specialist appointment  
15 using that non-emergent transportation  
16 through Medicaid, but if we have a UTI,  
17 strep throat, something like that, that  
18 72-hour required scheduling prior to the  
19 transportation is kind of a limiting  
20 factor. So while we appreciate and  
21 utilize that non-emergent transportation  
22 option with a lot of our membership, we  
23 also have options that are put in place to  
24 get members to the provider for those sick  
25 visits.

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We have just a phenomenal data and analytics team here. So their role is to constantly evaluate the state of our members. Have they been to the PCP in the last 12 months? If they haven't, there is a revolving algorithm that then farms those members to an outreach program.

We have also data that looks at gaps in care. Data where, like the ED diversion program, discharge and readmission data, that is kind of signaling to us that we may have a gap in that primary care relationship space that we are desiring for our members for their best outcome.

One thing to note, too, is we believe we are good partners with providers. It's our job to be good partners with primary care, through our IPAs, our value-based contract providers, through all of the providers, we have 3,314 individual primary care providers in network for WellCare in the state for Medicaid and we want to partner with those provider offices. We know that there are

1 gaps that need to be closed and member  
2 outreach that needs to be made, and the  
3 ask for that to be carried solely on the  
4 provider office is a burden that is just  
5 too large to overcome. So we use our data  
6 and analytics as well as our provider  
7 relationship relations team. They're  
8 phenomenal at sending us provider panels.  
9 Hey, we haven't seen this member in 24  
10 months, and then we go down the rabbit  
11 hole and we work hard to find that member  
12 and get them scheduled. We check out  
13 claims to see maybe they are going  
14 somewhere else and we can reassign to the  
15 appropriate primary care and remove them  
16 from the wrong panel.

17 So we work in conjunction and  
18 collaboration daily with providers in the  
19 primary care space to make sure that we  
20 have adequate coverage. We overlay heat  
21 maps so as new members come into our plan  
22 and members leave our plan, we are  
23 constantly updating those heat maps to  
24 make sure that we don't have primary care  
25 deserts located in areas of our state and

1           our contract and network teamwork  
2           diligently to shore that up in areas where  
3           there has been a change in the volume of  
4           membership.

5                        So we have just some excellent  
6           data and analytics that is constantly  
7           churning out ways that we can outreach to  
8           our members. Again, all of our programs  
9           and workflows and processes to the letter  
10          are driving members back to their primary  
11          care provider.

12                       We do every 30-day outreach. So  
13          if we don't reach you in 30 days the first  
14          time, we are going to try you again. We  
15          are diligent, we work hard to close those  
16          gaps to make sure that our members are  
17          receiving the primary care services that  
18          we believe and know will be best suited  
19          for their overall wellness.

20                       Is there any questions about  
21          that or any clarifications on anything I  
22          shared? Okay.

23                       MS. MOORE: Thank you, Brooke.

24                       MS. HALL: Sure.

25                       MS. MOORE: Dr. Cantor, I think

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I saw you turn your camera on, so go ahead.

DR. CANTOR: Yes. Good morning. And I'm, like Stuart, I appreciate the alphabet getting reversed. Thank you so much. From United Healthcare's perspective and for those who might not know me, I'm the CMO with the plan. We did give a VAB list earlier, so if there are any questions, please let me know.

Our updated for 2024, I think there are some things to specifically point out. Car seats that we are able to give moms who complete their 6- to 8-week postpartum appointment. We are so able so happy to be able to offer diapers. So 200 diapers if the mom completes their postpartum visit. We can give age -- or size appropriate diapers to that mom. And we have a doula network, both Telehealth and virtual -- sorry, Telehealth and person-to-person opportunity for our pregnant moms, as well as supplemental transportation where we are offering rides to the grocery store as well as other

1 medical needs, if they should need that.  
2 And that is for unhoused, justice-involved  
3 members as well as our pregnant moms  
4 again. Those are just a few of the VABs,  
5 but I did want to point out that we have a  
6 welcome letter that is clear to the  
7 members regarding their benefits, so I'm  
8 hoping that that becomes easier for them.  
9 We are adding on the back of the members  
10 card a BH number that's specifically a  
11 crisis line phone number. And we've  
12 expanded the CP PCPI provider incentive  
13 program with KPCA, and I really appreciate  
14 Molly and Dr. Houghland's presentation  
15 earlier. To share with that, might be an  
16 increase in the pay per gap and we are  
17 putting more providers in that program as  
18 a whole, so really excited to be able to  
19 incorporate that into this large network.

20 We have a Dare to Care Cooking  
21 Matters class in Louisville, targeting  
22 members with high hemoglobin A1c's and  
23 members that have diabetes, we are  
24 expanding home-delivered meals programs to  
25 them. So that is some of the highlights



1           that we are doing for member engagement.  
2           Any questions?

3                     MS. MOORE:   The home-delivered  
4           meals is across the state or just in  
5           Louisville?

6                     DR. CANTOR:   Good question.  No.  
7           That's across the state, is my  
8           understanding, because we are able to do  
9           that.  It initially started for members  
10          who were hospitalized, had a diabetic  
11          diagnosis, or COVID when we were under the  
12          PAG, so that was state-wide so  
13          home-delivered meals is still a statewide  
14          program..

15                    MS. MOORE:   Thank you.

16                    DR. CANTOR:   Yeah.  Thank you.

17                    MS. MOORE:   Any other questions  
18          for UHC?  Handing it over to Passport.

19                    MS. COWHERD:  Good morning.  I'm  
20          Yolanda Cowherd with Passport by Molina.  
21          Nicole Yates, our AVP of growth and  
22          community engagement will be presenting  
23          this piece.  Thank you.

24                    MS. YATES:   Hello, everyone.  
25          Thank you for the opportunity to present

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for you today.

I just wanted to tell you just some highlights of things we are doing at Passport for our members.

So on the provider engagement side, we are doing e-news communication that is sent to registered providers announcing education programs, and members can benefit from those requests, provider action of helping to push such education and help complete the forms, et cetera. And then there's quarterly provider newsletters -- the quarterly provider newspaper contains articles along with the provider services representation that also pushes education to providers via the monthly JOCs or other avenues of communication.

On the community engagement side, we do a lot of member education sessions virtually and every day of the week and in Spanish. We do lots of advocate sessions, meetings with advocates, CEOs, FBO's, and one-on-ones about our benefits. Along with sharing

1 information with community partners and at  
2 community partner meetings, such as the  
3 health councils coalitions. And then KYA,  
4 SAP, et cetera, and just across the state  
5 we do a lot of that.

6 Members can come into our  
7 one-stop health centers that are located  
8 in Covington, Owensboro, Bowling Green,  
9 Hazzard, and Lexington, and get some  
10 one-on-one and that happens from 9 to 5,  
11 Monday through Friday local time, and  
12 there is a specialist in there and we also  
13 hold educational classes and help with the  
14 value-added benefits. We provide health  
15 education virtually, in person, and then  
16 again, at the one stops with flyers and  
17 other things that we share with our CEOs  
18 to inform them and the members of our  
19 trainings. We use social media platforms  
20 as well to educate and inform members of  
21 upcoming events.

22 Our members receive, in  
23 communication style, new members receive a  
24 welcome kit that contains a member  
25 handbook, quick start guide, member ID

1 card, HRA forms, the PCP selection form, a  
2 business-return envelope so they can  
3 return those forms, notice of privacy and  
4 practices, and then there is a maternity  
5 flyer for female members ages 14 to 50.  
6 That will be coming soon. And then we  
7 have a member newsletter that goes out  
8 three times a year to all of the head of  
9 households that contains all of our new  
10 initiatives.

11 So that is just a few things  
12 that we do at Passport by Molina to engage  
13 the members.

14 Any questions? Okay. Thank you  
15 for the opportunity.

16 MS. ASHER: Hey, Nicole -- I'm  
17 sorry, Stephanie, I have a question for  
18 Nicole.

19 MS. MOORE: Go ahead, Sammie.

20 MS. ASHER: Hey, Nicole it's  
21 Sammie Asher with KPCA.

22 One quick question. At your  
23 regional offices, are your staff equipped  
24 or knowledgeable about the redetermination  
25 with Medicaid? Are you having members

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come in and get help with that?

MS. YATES: Oh, yes. They can come in and ask questions about it. We can guide them through any questions that they have. We also make calls every day from the one-stop health centers about redetermination, so we get a list and then we call those folks our WRAP specialists, our community engagement specialists. They make calls and we are doing about 500 calls a week to members to inform them about redetermination.

And then at all of our events we also discuss redetermination, so we are doing it anywhere and everywhere we can.

MS. ASHER: Okay, so those folks coming into the offices, they, obviously, if they've lost their coverage not Passport specific, but they don't have to be Passport specific members in the past. You're helping everyone who comes in. Perfect, thank you.

MS. YATES: Yeah, if anyone comes into the office -- and sometimes, you know, people come in there and they

1 don't have insurance and we just direct  
2 them to a connector, and then so they can  
3 go that way. If they are asking about  
4 redetermination, then we can direct them  
5 as well. Of course, the goal is to get  
6 members, but what we don't want is anyone,  
7 no matter what plan they are with, to  
8 lapse on their current insurance.

9 MS. ASHER: Thank you. Good  
10 job.

11 MS. YATES: You're welcome.  
12 Thank you.

13 MS. MOORE: Dr. Houghland?

14 All right. Moving on. Humana?

15 MS. MOWDER: Hi, this is Kristin  
16 Mowder. I'm the Health Services Director  
17 for our Medicaid program.

18 So today we'll talk about some  
19 of our engagement opportunities that we  
20 have. First of all, we have our Case  
21 Management Population Health program. So  
22 we have integrated physical health and  
23 behavior health case management. We have  
24 a Chronic Condition program. We have a  
25 Humana Beginnings, which is the maternity

1 program where we focus on high-risk  
2 maternity members. We have an ER  
3 Diversion program. We also have a housing  
4 program, a workforce development program  
5 and community health workers that focus on  
6 SDOH. But what we really want to focus on  
7 today is more of our community  
8 collaborations as partnerships that we  
9 have.

10 So part of one of those things  
11 that we do is try to connect and address  
12 the transportation needs of our members.  
13 Through our case management and our  
14 population health programs, we work with  
15 the Kentucky Department of Transportation  
16 to connect with those non-emergent  
17 transportation needs.

18 We also have a few pilots that  
19 we do. We have a Behavioral Health  
20 Transportation Assistant pilot that we are  
21 doing with Seven Counties. So what that  
22 pilot is, is we provide vouchers for 150  
23 members. And that is for them to go to  
24 follow-up appointments, get lab work, and  
25 preventative screening. And with that,

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one thing that we do do is they have to --  
Seven Counties has to fill out the health  
risk assessment and send that back to us,  
so that is the mechanism that we use to be  
able to provide that transportation  
voucher.

Another pilot that we do is  
around maternity. It's with a program  
called Doula Dash. It works similar to an  
Uber or a Lyft where they have drivers who  
are trained by prenatal health  
professionals and doulas and it assists  
members in Louisville within a 30-mile  
transportation to their visits and for  
well-child visits with appointments,  
prenatal education, and they also provide  
childcare while the member is at that  
appointment.

One of the other programs that  
we have is our workforce development  
program. And so our program is statewide  
and we engage members who are 18 or older  
and we provide three roundtrips per month  
depending on the transportation available  
in their geographic area.



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And then another part of our rewards is members are able to earn rewards through our 365 Wellness Program, and through that they can purchase gift cards, like Uber gift cards.

Another program that we have is we are doing a collaboration with Humana, Aetna, and Samaritan to help at least 200 Kentuckians address health-related social needs and achieve their health and housing goals. And a subset of that is enrollees with insulin-requiring dependent diabetes. So what Samaritan does is they'll work with case management teams in Louisville to reach that targeted 100 Humana members or Aetna members, and they'll give them a free 12-month membership to Samaritan. So participating Samaritan members share SDOH goals and then set short-term action steps and then meet with their case managers or appropriate staff, like Volunteers of America, Goodwill, St. Vincent de Paul, or other community-based organizations that are already engaged with Samaritan.

The membership is a 12-month

1 membership that will help them gain  
2 financial support so no less than 40 hours  
3 a month. The relational support with  
4 Samaritan was to meet critical needs such  
5 as clothing or bills or medication. And  
6 steps toward their goals that they are  
7 taking, like talking with the housing  
8 specialist, getting their prescriptions  
9 filled on time, and attending things like  
10 diabetes self-management programs.

11 And then the last program that  
12 we want to talk about is our partnership  
13 with Melanated Health. So Melanated  
14 Health is a digital company and they also  
15 provide medical practice that focuses on  
16 healthcare technologies and services.  
17 They are empowering and providing Black,  
18 indigenous, and people of color, and  
19 underserved communities access to quality,  
20 cultural, competent healthcare  
21 professionals.

22 So we have provided funding to  
23 expand access to Telehealth services.  
24 This pilot started in September 2023. We  
25 address the gaps to the prenatal care. It

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aims to reduce preventable poor pregnancy outcomes, addresses late or insufficient access to care, and also provides Spanish and language services to our Latin population.

So that is, kind of, an overview of some of our community partners that we are working with and programs that we have for members to engage with services in the community.

Any questions?

MS. MOORE: I don't have a question, specifically, Kristan, but a comment.

I appreciate your conversation around transportation. You know, I think, in primary care, it's probably one of the things that comes up most often that we have challenges addressing. I would encourage you to, and all of your MCO colleagues, the transportation situation in rural communities is quite different. We don't -- Uber is not an option. There is not Uber in McKee, Kentucky or Irvine, Kentucky. And so we really struggle.

1           What ends up happening is, oftentimes, it  
2           is end-of-day urgent needs. So what is  
3           really most helpful is if there are ways  
4           that providers can have gas cards.  
5           Sometimes they might have a friend or  
6           family member who is willing to get the  
7           member to where they need to go, but they  
8           don't have gas money. So, you know, if  
9           some thought could be given to some  
10          creative ways to how we can solve those  
11          issues in rural communities, because what  
12          happens, it's a running joke at our  
13          office. It's like, if you are the last  
14          person here Friday at 5:30, you are going  
15          to be figuring this out.

16                    It's people who need to go --  
17                    non-emergently, but urgently, to the ER,  
18                    to, you know, behavioral health inpatient  
19                    facility, situations like that. A lot of  
20                    times families need to get to specialty  
21                    appointments, you know, sort of, same-day  
22                    kinds of things. So Medicaid transport is  
23                    not a good option and then, you know,  
24                    there is not another mechanism to get  
25                    these families. So we've been spending a

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lot of energy on that, internally, and that is a great area where partnership could really help us better serve patients.

MS. MOWDER: Okay. I'll definitely take that back to our group where we discuss our value-added benefits and put that forward as one of the options for us to look at. Thank you.

MS. MOORE: Thank you.

I think Anthem is up next.

MS. JUDE: Hi, everyone. My name is Victoria Jude. I'm the Director of Marketing for our Anthem team and lead our community engagement outreach strategies to best support both members and community partners in the field.

So I do want to start off with highlighting a few of the VABs, just calling them out for 2024, and some of our various programs that we do have to best support our members, and then I'll go into some new member engagement and then kind of end off with a few helpful tools and resources we have for members through the

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new and redetermination process.

So starting off with the VABs, I do want to start off with our transportation assistance because we do provide gas cards, Uber cards, and bus passes as options for our transportation benefits. It's \$100 worth of supports for members who have completed their health risk assessment for the year.

And then we also have (audio went out) year for anyone with a diagnosis of obesity. Asthma resources for members under the age of 18 with a diagnosis of asthma, that provides various relief solutions from inhaler vaporizing kits to travel nebulizers, hypoallergenic bedding, air filters, pillow covers, mattress covers, things like that to help with the management piece of that.

We also, this year, have our air fryers for individuals with a diagnosis of diabetes, and we have a healthy cooking class for those individuals, as well, to help provide that wraparound support for those individuals seeking diabetic

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friendly meals, and they'll actually get from those cooking classes, the ingredients to create and replicate those meals at home to take home with them as well.

And then we also have various programs such as our Lark and Livongo programs that help with individuals experiencing prediabetes or a diagnosis of diabetes to provide that preventative and long-term care support.

And then in the field we have a team of community relation coordinators and a team of member empowerment engagement navigators located across the entire state of Kentucky that are all CHW certified, both working with the members, working with the community partners, to provide that one-on-one support for our members that may be having limited access to health resources or may be experiencing social determinants of health barriers.

So our member empowerment program, we work very closely with, and they are able to work directly with our

1 members to aid in any type of housing  
2 assistance for individuals who  
3 experiencing homelessness or who are at  
4 risk of homelessness or transition of  
5 housing. And food assistance for members  
6 experiencing any food insecurities, along  
7 with any type of education and employment  
8 supports, and even the record expungement  
9 process, working with our local legal aid  
10 offices.

11 And then for our community  
12 relation coordinators, we actually have  
13 education hubs across the state of  
14 Kentucky with local community-based  
15 organizations. We have areas that, at  
16 these education hubs, we also have diaper  
17 pantries and health and hygiene closets.  
18 And then, at the end of last year, we  
19 launched six food pantries in schools in  
20 partnership with Feeding America and we  
21 have both community relation coordinators  
22 and member empowerment navigators that  
23 have ongoing schedules at those locations  
24 to aid members to provide that wraparound  
25 support.



1                   And so for individuals moving on  
2                   to those that are new members, we do have  
3                   welcome packets that go out to our members  
4                   that have both resources around provider  
5                   directories, completing the health-risk  
6                   assessments, so we can tier our care plans  
7                   and meet the needs of our members early on  
8                   and provide that wraparound support for  
9                   any case management and getting them  
10                  connected to programming.

11                  Some of our -- in that welcome  
12                  packet we also have resources around  
13                  language lines, interpreter services. And  
14                  we -- within that time, they receive that  
15                  packet within five days of enrollment. So  
16                  following that packet they also get a  
17                  welcome call from us to make sure that  
18                  they are aware of the resources that they  
19                  received, if they have any questions or  
20                  feedback getting that direct one-on-one  
21                  support, if needed.

22                  And then we also offer member  
23                  orientations. And they can access this  
24                  through a variety of avenues from, we post  
25                  them on our website. We post them on our

1 Facebook. We also have a blog where we  
2 have the entire year schedule available,  
3 and we offer those in both English and  
4 Spanish throughout the year, where we will  
5 actually talk through any terms that they  
6 are not familiar with, their card on  
7 the -- the member ID card that they  
8 receive in the mail; and talking to them  
9 about what does PCP mean; what does -- we  
10 have the primary care dentist on there as  
11 well; talking to them about how to  
12 navigate those resources and taking those  
13 steps to get involved and utilizing their  
14 value-added benefits, but also getting  
15 connected and referred to specific  
16 programs that they may be interested in as  
17 well.

18 I do want to say, as part of  
19 those efforts continue to try and gather  
20 feedback and resources to better support  
21 our members, so we have taken the approach  
22 this here with what many referred to as  
23 the QMAC, our Anthem Health Collaborative  
24 is we provide that virtually and in the  
25 field. Our first one is going to be on

1 March 25th in Paducah, where we will have  
2 an opportunity for our community partners  
3 and our members to come together and  
4 discuss feedback around dental access and  
5 different services that we provide to  
6 better gauge how to support our members in  
7 Western Kentucky, and getting them  
8 connected to our dental home program out  
9 there.

10 And then for redeterminations.  
11 We host throughout the year on a monthly  
12 basis, health and resource days at our  
13 local education hubs so we can best  
14 support individuals. Our community  
15 relation coordinators are able to guide  
16 and assist through the renewal application  
17 process and we also have a call center for  
18 Anthem, as well, to directly work with  
19 those individuals as they are reaching out  
20 to Anthem and providing those supports.

21 So far, through the  
22 redetermination process, we have been able  
23 to deploy over 55,000 member communication  
24 campaigns, so.

25 MS. MOORE: Thank you, Victoria.

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MS. JUDE: Thank you.

MS. MOORE: And last, but usually first, Aetna.

MS. SAGE: This is Tabitha Sage. I and the Quality Practice Liaison for Aetna.

Similar to all of the other MCOs, rate do have a lot of really great programs, as well. We have a great community outreach team that works with a lot of local community events such as back-to-school bashes. We work with food banks and do a lot of great outreach there. We have a great SDOH program, we have community health workers, our SKY team is for our Kentucky youth. We have a great program there, a great member services team as well, and a lot of care managers that work with our SKY members.

As far as our incentives, we do have a great Maternity Matters program. We help outreach those pregnant moms, getting them to their prenatal visits. We offer a \$25 gift card for getting that initial visit and then have a \$25

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subsequent gift cards for every visit after that, and then we have a gift card for our postpartum visit, as well. So we make sure that they are following up after the delivery.

We do also offer up to \$90 for those new moms to get either a car seat or a portable crib. So we have that available for new moms as well.

We do have programs for some of the chronic diseases such as slow-cooking classes, home-delivered meals, as well as the others. We also do want to point out that this year we've added some great incentives for our members that are geared around some of those priority measures that I know all of the MCOs are focusing on this year.

A couple of the big barriers I know everyone has probably faced is around flu vaccines and HPV vaccines. So we did add incentives this year for the members to receive a gift card for completing two flu vaccines by their second birthday and an HPV series by their 13th birthday. So

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doing a lot of outreach there to help with those barriers that we see, as well.

And I just want to say to providers, we do send our value-added benefits out with our providers. I, myself, work very closely with our value-based program providers on gaps in care, making sure that they are hitting their targets, and we do provide these value-added benefits and mention them with every visit, and we do have a lot of providers letting the members know about these incentives, which is great.

And I just want to mention that if you do have members that reach out to you saying, I was supposed to get a gift card and I haven't done so, please refer them to Member Services so that you all are not having to deal with getting that for them. That puts it back on us and we will get our Member Services involved to help the members make sure they are getting those gift cards for their incentives.

Are there any questions?

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MS. MOORE: Thank you.

MS. SAGE: Thank you.

MS. MOORE: I think one of the challenges at the care delivery level, you know, there have been six presentations with slightly different benefits so it's really difficult for the care teams when they're eyeball-to-eyeball with the patient, what the benefits are within that particular MCO, so I know we are still working on trying to figure out how to increase that engagement and help make people aware, but it is certainly a challenge.

MS. JUDE: Stephanie?

MS. MOORE: Yes.

MS. JUDE: I do want to let you know for Anthem, that we have a provider pamphlet that has member incentives both the value-added incentives and the healthy reward incentives available along with, like, a provider training to help support that as well, because I know that while time is of the essence and very limited to be able to refer back to those trainings,

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those virtual trainings, we do want to make that a little more accessible and available as the provider is working directly with the patient for any Anthem members.

MS. MOORE: Okay, thank you.

MS. CECIL: I also think -- and maybe someone on Team Medicaid can confirm, but I do believe we have, hopefully, maybe, it's helpful, a snapshot of every MCOs value-added benefits so at least at a high level you can see, and you can quickly just pull that out and see what the value-added benefits are, it is all encompassed on one page. Anybody from Medicaid, do we still do that?

MS. PARKER: Yes. We have a value-added benefits, what we call a side-by-side. It is on our DMS website, but we can also have Erin or Kelli send that to the TAC members as well.

MS. MOORE: I think that --

MS. BICKERS: Can you hear me?

MR. MARTIN: It's very well done.



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MS. BICKERS: This is Erin on Kelli's computer. Sorry about that. I'm having issues.

The value-added benefits for 2024 was emailed out to all of the MAC and TAC members, I want to say several weeks ago, but I'm happy to pull that and resend it to you guys after the meeting.

MS. MOORE: Didn't you send -- is that what you sent, maybe, last week, Erin?

MS. BICKERS: I have sent it twice. I received one and then I received also an updated one, and sometimes all of those email blasts tend to run together. I know it was fairly recently that the revised one went out, but I will pull that and send it in your all's updated meeting.

And again, I apologize for all of the Zoom problems.

MS. CECIL: That's okay. I don't know if anybody can quickly go out to our website and pull the link to add to the chat for everybody on the call today, I think would be helpful.

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MS. PARKER: I can do that.

MS. CECIL: Try to do that,  
Erin.

MR. MARTIN: We talked about  
this years ago, and you guys did pull  
together the sheet, so we really  
appreciate it. It is helpful.

MS. MOORE: One of the things  
that I'm thinking about just in looking at  
it is, you know, trying to almost put on  
the other axis, the common barriers that  
we see in the clinics. You know, creating  
a sheet that says, "transportation," and  
here, if you've got member who has a  
transportation problem, here is what their  
particular MCO is able to offer to support  
that.

You know, one of the other  
things that we see pretty frequently --  
Barry, I don't know, Dennis, if you see  
this as well, but when you are referring  
patients to specialists, particularly  
specialists not affiliated with a large  
system, they oftentimes aren't offering  
translation services, and they are putting

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back to the primary care provider to send a translator with the patient that we are referring. So having that at the quick and ready is probably helpful as well.

MR. MARTIN: We don't have much of that problem in Eastern Kentucky, but I know farther west it does become a problem.

MS. MOORE: Maybe you're just good people out there, Barry.

MR. MARTIN: I think we have less of a population.

MS. MOORE: All right. So other business from committee members to bring forward today?

MR. HOUGHLAND: Stephanie, I'm not a committee member, but if I could chime in really quick. I don't want to make the day longer for everyone.

But with all of the communication issues that are going around, with AT&T and other cellular, there have been some emails going back and forth. But for those that aren't familiar with FirstNet as providers, I mean there

1 are some logistic things, and Stephanie  
2 and I have been sharing some emails around  
3 that about whether it's personal devices  
4 or if it's company-owned, et cetera, but I  
5 think the rules around FirstNet have  
6 broadened at the national level allowing  
7 more access to people working in  
8 healthcare fields, so just something to  
9 maybe think about. That system does allow  
10 for outages to shift to other carriers a  
11 lot easier than it does just switching  
12 cell phone towers. It also prioritizes  
13 email and other communications coming off  
14 of those devices so that you get less  
15 slowdown even, kind of, in normal time.  
16 I'm not necessarily making a sales pitch  
17 for AT&T and FirstNet on this,  
18 necessarily, but it does seem to make a  
19 difference in being able to have  
20 consistent access for those who are  
21 involved in the healthcare fields.  
22 Initially, it was just first responders  
23 and licensed individuals. It is now much  
24 more expanded.

25 For those who are part of the

1 association, think we've had think some  
2 communications going out around that, but  
3 just making a broader pitch as well. If  
4 it is a service that we can be available  
5 to those that are touching the service of,  
6 you know, peoples and communities, that is  
7 something that we should really explore.

8 MS. MOORE: Yes, thank you. We  
9 have already been impacted by that  
10 multiple times today.

11 It's amazing how much you rely  
12 on things and don't recognize that.

13 Other business to discuss today?

14 Are there specific  
15 recommendations that need to be made to  
16 the MAC?

17 MR. MARTIN: I don't think out  
18 of today's meeting we had any; did we?

19 MS. MOORE: I don't think so  
20 either.

21 MR. MARTIN: Just keep up the  
22 good work.

23 MS. MOORE: All right. Our next  
24 meeting is June 27th. So barring any  
25 other business, is there a motion to

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adjourn the meeting?

MR. MARTIN: I'll make a motion  
to adjourn.

MS. MOORE: I'll motion.

MS. MOORE: Thank you, Barry.

MR. FOUCH: I'll second.

MS. MOORE: Thank you, Dennis.

Meeting adjourned. Thank you  
for your time today, everyone.

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C E R T I F I C A T E

I, STEFANIE SWEET, Certified Verbatim Reporter and Registered CART Provider - Master, hereby certify that the foregoing record represents the original record of the Technical Advisory Committee meeting; the record is an accurate and complete recording of the proceeding; and a transcript of this record has been produced and delivered to the Department of Medicaid Services.

Dated this 6th of March, 2024

          /s/ Stefanie Sweet          

Stefanie Sweet, CVR, RCP-M