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DEPARTMENT OF MEDICAID SERVICES  
HEALTH DISPARITY AND EQUITY  
TECHNICAL ADVISORY COMMITTEE

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September 7, 2022  
1:04 - 1:28 p.m.

Lisa Colston, FCRR, RPR  
Federal Certified Realtime Reporter

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COMMISSIONER LEE: Welcome, everyone, to the very first meeting of the Health Disparity and Equity Technical Advisory Committee meeting. I'm very glad that you all are here with us.

And I think to get the meeting started we are going to kick this over to Cabinet Secretary Eric Friedlander to welcome you and say a few words.

Secretary Friedlander.

MR. FRIEDLANDER: Thank you, Lisa, Commissioner Lee, I appreciate it. And I want to welcome folks to this first meeting of our Health Disparity and Equity Technical Advisory Committee. I know you have probably talked to some folks about what this committee does.

And Medicaid is a big program. A third of Kentuckians, more than a third of Kentuckians, one out of every three receive their healthcare coverage through Medicaid, right about there. And that's a massive number and it is a huge piece of healthcare in Kentucky.

And we have, in the Cabinet, set up

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what we call the things that we are looking at. So just to let you know, this is a part of a broader strategy within the Cabinet to make sure that we are addressing issues of equity in all our programs.

So we have a vision statement that really talks about communities and individuals living up to their full human potential. We then have five values underneath that supporting everything that the Cabinet does.

The first value, the first pillar as I call it, is equity; actually, racial equity. And we focus on racial equity to talk about the intersectionality of so many things that impact across the spectrum of the population in Kentucky.

Our second pillar has to do with resilience. Some of you may know that I was the chief resilience officer for the City of Louisville, best government title ever, for several years while I was working for local government. And resilience really was, that work that I was doing in Louisville was, kind of what we would look at for who it is that

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we serve and the populations that we serve and the thread that runs through all of that, which is trauma, response to trauma, secondary trauma, and really working on that within the Cabinet.

The third pillar, it relates directly to Medicaid, we talk about our programs, Medicaid, SNAP, healthcare, and all of those kinds of things, and we always talk about that more as it relates to an individual but not how it relates to economic development and economic support for our communities. Basically, you wouldn't have a healthcare system without Medicaid. You wouldn't have a child care system in the state without our child care program. How many more food deserts would we have if it were not for SNAP? We talk about that in that context. And then how we support our employees here at the Cabinet to get to living wage and things like that, those discussions that we have.

And then the how do you get to health and wellness, which is the fourth pillar, unless you address the other three,

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right? You can't have that discussion about health and wellness unless we are talking about it within the context of those values that the Cabinet is trying to promote.

And then, finally, kind of the operational excellence piece, which actually we can talk about this being a part of how do we know our systems internally to make sure that we are supporting the work that we say we want to do. So in the area of racial equity, inequity in particular, it is how do we build these systems within our systems to make sure that we are supporting that value across our systems. And Medicaid, being by far the largest program within the Cabinet, we need to have advisors, we need to have folks that help us look at our data, look at our information, challenge us as we talk about what it is that we can do better.

So your role within the Technical Advisory Committee, essentially it is to advise Medicaid on issues related to health disparities and equity. This is what we bring you all together to do, to help us with and how we address that. And, again, make

1 recommendations, hold us accountable,  
2 challenge us, that's what these groups are  
3 designed to do. So we invite you to do that.

4 It is an important piece. We have,  
5 within our equity pillar, we have folks who  
6 are developing racial equity plans for all of  
7 the departments in the Cabinet. We have --  
8 you will hear from Vivian Lasley-Bibbs later  
9 on, who is the Director of our Office of  
10 Health Equity in Public Health.

11 But this is a Cabinet-wide  
12 initiative. And this is a reflection of that  
13 initiative. So I welcome you all. I invite  
14 you to give us your feedback, and I invite  
15 you to challenge us and hold us accountable  
16 as we work to make Medicaid as equitable  
17 across our system, not only for recipients  
18 but for providers, as we possibly can.

19 So thank you. I'm excited to begin  
20 this work with you all, and I hope that we  
21 all learn together. So with that, I will  
22 turn it back over to Commissioner Lee.

23 COMMISSIONER LEE: Thank you,  
24 Secretary. I would just like to echo the  
25 words that the Secretary just said.

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You know, challenge us, hold us accountable.

You know, as he stated, the department covers 1.6 million individuals in Kentucky right now. We believe before the public health emergency is over we will even increase that number to 1.7 million based on the eligibility numbers that we are looking at on a regular basis.

And we know that we have challenges when we deliver the healthcare to our members. We know that there are shortages in some of our workforce areas that we need to address. And we're hoping that you all can help us figure out what we need to do to increase those workforces, especially as it relates to health disparity and equity, both racial equity and regional. We know that some Medicaid members have challenges because they are not only living at or below the federal poverty level, they have many chronic diseases, they have multiple issues, healthcare issues.

And one of the charges I think this committee can assist with also is breaking down those stereotypes and misperceptions of

1 the Medicaid members. We know that Kentucky  
2 ranks about 44th in the health rankings  
3 across the nation. And that ranking does not  
4 include just only Medicaid. It is the entire  
5 state. And we are hoping that the work that  
6 this committee does actually spills over into  
7 other populations that we do not serve in  
8 Medicaid, all of those individuals who maybe  
9 have commercial insurance. And we hope that  
10 some of our work, again, it is going to lift  
11 this entire state up rather than just the  
12 Medicaid population.

13 But we do have lots of information,  
14 lots of data that we will be glad to share  
15 with you to help drive some of those policies  
16 or recommendations, those questions. We also  
17 work with a lot of our state university  
18 partnerships, and we have just embarked on a  
19 new project with several of our universities  
20 that specifically look at some disease states  
21 in the Medicaid population and they also look  
22 at equity among the delivery of services on  
23 several of those projects.

24 So, again, welcome. We are very  
25 excited to have you help us and guide us to



1 improve the health status of those we serve.  
2 And I think that we have quite a few staff on  
3 here from Medicaid that is going to help you  
4 on this journey.

5 And I will kick this off to Senior  
6 Deputy Commissioner Veronica Judy-Cecil to  
7 say a few words and assist with introduction  
8 of the rest of the Medicaid team. Veronica.

9 SR DEPUTY COMMISSIONER JUDY-CECIL:  
10 Thank you, Commissioner. And it is a  
11 pleasure to be a part of this and to work  
12 with you all. As they mentioned, we are here  
13 to support you. We're so grateful for this  
14 opportunity. And I look forward to working  
15 with you over the next months and possibly  
16 years as we strive to improve the program.

17 I would like to then turn it over  
18 to Leslie.

19 DEPUTY COMMISSIONER HOFFMANN:  
20 Hello. I think we are going to go through  
21 our member introductions, or do you want me  
22 to go ahead and go with the state  
23 introductions first, Veronica?

24 SR DEPUTY COMMISSIONER JUDY-CECIL:  
25 Yes, let's have Medicaid introduced.

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DEPUTY COMMISSIONER HOFFMANN: Yep.

So my name is Leslie Hoffmann. I'm the Deputy Commissioner for Medicaid. And I'm the champion for change in the Medicaid department.

And I will kick it over to Jodi Allen.

MS. ALLEN: Good morning, everyone. I'm Jodi Allen. And I'm a behavioral health specialist with the Department for Medicaid Services. And I am also one of the core team champions for the racial equity initiative in Medicaid.

MS. PARKER: Hello. I am Angie Parker. I am the Director of Quality and Population Health within the Department for Medicaid Services. I look forward to hearing what you all have to say. And I will be talking about -- more about my division here in a little bit. Thank you.

SR DEPUTY COMMISSIONER JUDY-CECIL: Other Medicaid staff who would like to introduce themselves. Dr. Theriot.

DR. THERIOT: Hello. I'm Judy Theriot. I'm the Medical Director for

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Kentucky Medicaid.

MS. RICHARDSON: Good afternoon.  
My name is Amy Richardson. And I'm the  
Director of Fiscal Management here within  
Medicaid.

MS. DUDINSKIE: Hi. I'm Jennifer  
Dudinskie. I am the Director of the Division  
of Program Integrity in Medicaid.

MS. SMITH: Hi. I'm Pam Smith.  
I'm the Director of Long-Term Services and  
Supports within Medicaid Services.

MR. DEARINGER: Hello. I'm Justin  
Dearinger, the Acting Director for the  
Division of Healthcare Policy in the Division  
of Medicaid.

SR DEPUTY COMMISSIONER JUDY-CECIL:  
All right. I believe that is all of the  
Medicaid staff.

DEPUTY COMMISSIONER HOFFMANN:  
Okay. So we will go ahead and move to the  
members. And for the members, I will give  
out the names on our list. And tell us your  
name and why you are here today, why you are  
participating. So first is Wanda Figueroa.

DR. FIGUEROA: Okay. Hi. Good

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afternoon. I'm Dr. Wanda Figueroa. And I am the President and CEO of River Valley Behavioral Health. So, essentially, I am a behavioral health provider.

I am pleased that this committee came together to address these issues. I feel like I have -- I was born into this advocacy. And I'm both -- by my personal experience and the work that I have done over more than 20 years in behavioral health and healthcare in general, I think it is the right step to bring different community leaders to address these issues. So I am very hopeful and look forward to working with you.

DEPUTY COMMISSIONER HOFFMANN:

Okay. And next I have Thomas Bowman.

(No response)

DEPUTY COMMISSIONER HOFFMAN: Okay.

Patricia Bautista.

DR. BAUTISTA: My name is Patricia

Bautista-Cervera. I'm a physician in public health, master's. I work for La Casita Center. I'm the health empowerment coordinator at this grass roots community

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organization that serves and accompanies the Latinx community in Louisville, Kentucky. The migrant community is our main community. And I am here to learn and advocate and support as much as I can.

SR DEPUTY COMMISSIONER JUDY-CECIL:  
Wonderful. Next I have Marcus Ray.

MR. RAY: I apologize. I'm on the road working a funeral service today. But my name is Marcus Ray. Can you hear me?

DEPUTY COMMISSIONER HOFFMANN: Yes.

MR. RAY: Yes, okay. I'm the state President for the NAACP. And I'm excited to be here. I think a lot of times when these programs take place they don't always make it out to all of the communities. And, so, I'm here to kind of bridge the gap and make sure that the information and the services are received in the community like they are intended, as this committee forms and puts together. Thank you.

DEPUTY COMMISSIONER HOFFMANN:  
Wonderful. Thank you. Next I have Kiesha Curry.

MS. CURRY: Hi. I'm Kiesha Curry.

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I'm from Paducah, Kentucky. And I have been a Medicaid recipient. I am currently working as a behavioral health consultant for a long-term care facility. And I am just excited about being a part of this board, that I can advocate and add whatever input I can into this situation. I appreciate the opportunity. Thank you.

DEPUTY COMMISSIONER HOFFMANN:

Thank you, Kiesha. Okay. We have Jeanine Mbela. I'm sorry. Mbela (pronouncing).

MS. MBELA: Yes, Mbela

(pronouncing).

DEPUTY COMMISSIONER HOFFMANN:

Thank you.

MS. MBELA: Hi. My name is Jeanine

Mbela. I'm from Congo and an immigrant. I am a CNA, a certified assistant nurse. I have referred many people to one of the members of Medicaid to help the immigrant find Medicaid and some medical assistance.

So I'm glad to be in this committee to be able to advocate and bring some insight for the immigrants who are coming from other countries, especially French country. Yeah.

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DEPUTY COMMISSIONER HOFFMANN:

Thank you. Elaine Wilson, please.

MS. WILSON: I'm Elaine Wilson.

I'm the Director of Diversity, Equity and Inclusion for Somerset Community College. I'm also a student with the College of Social Work at UK in a doctoral program, which we mostly study issues of social justice.

And, so, I am here to represent people who are caught in the health disparities and equity issues so that they may, too, have a voice and an advocate. Thank you.

DEPUTY COMMISSIONER HOFFMANN:

Thank you so much. Roger Cleveland.

MR. CLEVELAND: Good afternoon, everyone. As she said, my name is Roger Cleveland. I'm a professor in the College of Education at Eastern Kentucky University. And in the past I have done a lot of work around education equity, but also know, working in schools, universities there is a direct correlation between academic achievement and academic disparities and health disparities. And, so, this is an

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interest to me, and I'm here to support.

DEPUTY COMMISSIONER HOFFMANN:

Thank you so much. Mr. Cleveland was the last on my list. If I've left anybody out, please speak.

SR DEPUTY COMMISSIONER JUDY-CECIL:

I don't think we heard from Julia Richerson.

DR. RICHERSON: Yes. Thank you, Veronica.

Hi. I think I'm officially on the list.

SR DEPUTY COMMISSIONER JUDY-CECIL:

You are.

DR. RICHERSON: Okay. I'm crashing your party.

I am Julia Richerson. And I'm a general pediatrician in Louisville, Kentucky. I have been a pediatrician in the state for almost 25 years, first in Jackson County and now in Louisville. And a great deal of my professional work has been around health disparities before we said the word "racism," right? We just talked about disparities out of context for -- and still do often.

So I am actively involved with our



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Kentucky Primary Care Association, which is the membership organization for community health centers and rural health clinics across the state, developing our work in diversity, equity and inclusion across our systems, which is so important for our families and patients we work with.

I work full-time as a pediatrician. 100 percent of my patients are covered by Medicaid. About 30 percent speak English. So I have a very diverse population. And I'm very interested and excited to work with these amazing partners. And I'm most interested in identifying the current policies and procedures that maintain the disparities. Because I think when we try to work on disparities, if we are not at that level of depth it is going to be hard to succeed.

DEPUTY COMMISSIONER HOFFMANN:

Thank you so much. We are happy to have you as well. Sorry. Veronica, I will turn it over to you for the committee --

MS. BOWMAN: Hi there.

SR DEPUTY COMMISSIONER JUDY-CECIL:

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I think we have one more.

HOFFMANN: Yeah. I apologize.

MS. BOWMAN: That's okay. Hi.

Good afternoon. Catrina Bowman with Northern Kentucky Community Action Commission. I'm the Executive Director there. I've worked with Community Action for over 20 years working with this population and seeing how Medicaid has changed over time and just excited to be a part of the conversation and look, as Dr. Richerson said, at the policies and the practices and how they impact our families. So thank you.

DEPUTY COMMISSIONER HOFFMANN:

Thank you so much.

SR DEPUTY COMMISSIONER JUDY-CECIL:

Okay. I do believe that is everyone.

DR. BURKE: Hi.

SR DEPUTY COMMISSIONER JUDY-CECIL:

Oh.

DR. BURKE: I believe I should be on there, too.

SR DEPUTY COMMISSIONER JUDY-CECIL:

Yes. You are, you are.

DR. BURKE: All right.

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SR DEPUTY COMMISSIONER JUDY-CECIL:

I'm sorry. Our list is hopping around. I apologize for that. Go ahead.

DR. BURKE: Making sure. I'm

Jordan Burke. I'm a pediatrician in Eastern Kentucky at Primary Care Centers. I'm a general outpatient pediatrician but also provide hospital coverage for, like, hospitalists, newborn coverage at Hazard ARH.

I'm just excited to learn from you guys and try to bring some perspective and, you know, advocate for more of the rural part of Eastern Kentucky and try to bring both differences and similarities from kind of the things that we are trying to overcome and help people with. So, yeah.

SR DEPUTY COMMISSIONER JUDY-CECIL:

Thank you. And I think that is everyone. Sorry. The list that we have, when we move it, it losses people, so apologize for that.

Thank you, everyone, for --

you know, what we tried to do in creating the committee is to bring lots of diversity, both racial, gender, geographic. And, so, I don't know if you noticed, as everyone was

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introducing themselves, we have tried to gather people from throughout the state and in the different areas. So we are very excited about that. That doesn't typically happen, so we were very intentional about that.

I wanted to talk a little bit. This is a brand new TAC, is what we call it, Technical Advisory Committee, we do call them TACs. Medicaid has a Medicaid Advisory Council that is created in statute and mandated, actually, in federal law. And, so, we have in Kentucky statutes a Medicaid Advisory Council and also in Kentucky statutes we have various Technical Advisory Committees.

This committee was created by Executive Order, as the Secretary mentioned. And, so, it is a little different. But what we are hoping is that we connect the work that you all do to what is going on with our Medicaid Advisory Council. Because we think that this is a piece that is sort of missing from the conversations that happen with our other TACs. And, so, we are going to see how

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we can bridge that, the work that you are doing into the other work that is going on.

We recommend. And, so, we are here to serve you all. And, you know, this is your committee. We will make recommendations, but I certainly want you all to make the decisions on how you want to operate. We do recommend that in these initial months that maybe you meet at least every other month. And we are going to try to be very mindful of everyone's schedules. And we are happy to continue this virtually if that's the will of the committee. And certainly we understand that that is very convenient right now. We have been able to do that throughout the pandemic for all of our MAC and TACs. They went virtual and they remain virtual. And what we have seen is that participation has increased significantly as a result of that, both in achieving a quorum of the members but also the public. So we have had a lot of great participation by maintaining a virtual presence. So we will work with you all on, you know, how you want to meet and try to,

1 for those who are interested, we could even  
2 potentially do hybrid meetings, so if you  
3 want to come in to an in-person meeting we  
4 would still offer a hybrid virtual option.  
5 So we can talk about that. But we, I think  
6 again for the initial ramping up for this  
7 committee, we do recommend every other month.  
8 And, so, we will continue to do that. But,  
9 you know, we will definitely want your input  
10 as we schedule those.

11 The other thing is that we --  
12 it calls for an election of a Chair and  
13 Vice Chair. We kind of like to call them  
14 Co-Chairs. You know, we anticipate a lot of  
15 work from this committee and we understand  
16 that you all have your other day-to-day work  
17 that you are doing, which is amazing work and  
18 keeping you very busy. So we thought the  
19 election of Co-Chairs would then sort of  
20 maybe soften the load on one person and can  
21 offer as a backup when somebody is not  
22 available.

23 So at the next meeting, you all can  
24 think about whether you want to nominate  
25 yourself for a Chair, a Co-Chair position.

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We will take those nominations and then at the next meeting we will open it up for a vote of the membership.

So to do that, if you are willing to serve in that capacity, what we do is ask you to send your self nomination to Erin Bickers. I know you have her e-mail address. She is the one who has been contacting you. And just make note of that. We will send out a kind of final call for nominations prior to the next meeting and as a reminder and hopefully an encouragement for you all to do that. So that will happen at the next meeting.

The Medicaid Advisory Council and the TACs operate under their own bylaws. And, so, we recommend that for the structure of this committee, that you all also adopt bylaws. We are going to share the MAC bylaws that we have now. And it basically, you know, just kind of helps establish attendance and how the meetings are to be run and, you know, just gives some structure. So we will share those bylaws with you.

And upon election of Co-Chairs,

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then we can then discuss, you know, what changes you all might want from those bylaws. And we're happy to help make those changes, and then we can present that at a meeting for you all to adopt. So we will work on that and we will get those bylaws out to you all so you can review it in the interim.

You know, one of the goals of this committee is to make recommendations, is to help us identify what can we do differently, what can we change, what can we -- what new things can we do. And, so, you know, we are going to ask that you all present some recommendations. And although you are not officially attached to the Medicaid Advisory Council, we are hoping that in conversations with the Chair of the MAC, who is Dr. Beth Partin, that perhaps that this committee could report up and present those recommendations to the MAC as well.

But those recommendations are things that, you know, we are interested in reviewing and implementing and discussing. Several of you mentioned that, you know, you really want to look at the policies and



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procedures. And we do, too. I mean, that's why we are here. We want to know what can we do different to, you know, to breakdown the barriers and the inequities and disparities that are across our state for our members. So, you know, we will continue to work through that process and just look forward to those recommendations.

And then a report. So, again, right now the Technical Advisory Committees that are established in statute report up to the MAC and they provide a report at each MAC meeting. We would like to see maybe a similar approach, to have this TAC provide a report to the MAC on a regular basis.

But for now we understand, you know, this is all new and very much in its infancy. And we look forward to, you know, working with you all to get you up and running and start really digging into the data, digging into the information, having discussions and sometimes probability very difficult ones, to help, you know, move the needle for our members.

So that's just a little bit of the

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committee's structure. Does anybody have any questions about anything I said or how we are moving forward? I'm happy to take those.

MS. BOWMAN: Hi there. One question I have, just about the recommendations. You said they will go up to the Medicaid Advisory Council. And then, you know, what will happen from there with those recommendations?

SR DEPUTY COMMISSIONER JUDY-CECIL: Wonderful question. Because you are not an actual TAC in statute that reports up to the MAC, it is just really sharing that recommendation to them. The way that that process works is the MAC will endorse the recommendation and then we will respond to it within 45 days. We are not really going to be beholden to that process and instead, you know, we will take those recommendations directly.

And, but, we will provide, you know, response to that; I think, you know, your recommendations are deserving of that. So we will take those and consider them and then follow-up on them to provide,

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you know, is it something that we can do, if it is not what are our barriers. But that is a great question.

Any other questions just about kind of the committee structure?

DR. RICHERSON: Yeah. This is Julia. Is there a plan to have this in legislation as well?

SR DEPUTY COMMISSIONER JUDY-CECIL: I believe there is. I don't want to speak ahead of anyone. But I think our interest is that we do get it into the statute so that it is, you know, something that will continue on regardless of the Administration.

MR. FRIEDLANDER: Yes. This is Eric Friedlander. That is our plan. We proposed legislation last time; it did not get introduced. We are going to propose legislation again this time. Hopefully it will be introduced and get through the channel and processed.

And I want to echo something that Veronica said there, which is: With the MAC, with the TAC, even if statute, all of these recommendations will come to Medicaid,

1 including the recommendations from this  
2 group. And we do respond to those  
3 recommendations by what is possible and  
4 what's not. And that is the structure of the  
5 MACs and the TACs, even the ones in statute.  
6 So I just want to be clear on that. You all  
7 are not -- this TAC is not in any way doing  
8 anything differently from the work of the  
9 others.

10 SR DEPUTY COMMISSIONER JUDY-CECIL:  
11 Any other questions?

12 (No response)

13 SR DEPUTY COMMISSIONER JUDY-CECIL:  
14 Okay. Well, it is my pleasure to turn this  
15 over to Vivian Lasley-Bibbs, Director of the  
16 Office of Health Equity for the Department of  
17 Public Health, who is going to give us a  
18 statewide equity update.

19 MS. LASLEY-BIBBS: Good afternoon,  
20 everyone. I'm going to try to share my  
21 screen. And hopefully you will be able to  
22 see what I see.

23 COMMISSIONER LEE: We can see it.

24 MS. LASLEY-BIBBS: Can you see it?  
25 Great. So is it advancing? That's the next

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thing. Nope.

COMMISSIONER LEE: It advanced. We now see "The Kentucky Office of Health Equity was established in Fall of 2008."

MS. LASLEY-BIBBS: All right. Great. I do apologize. I've got three screens and different monitors, so my system gets a little slow sometimes. So that is why if you all let me know that it is not advancing, that would be helpful for me.

Just a little background about the office, for those of you who don't know me, some of you in this group do. Our office was officially established in 2008 by former Commissioner William Hacker, who kept saying we talk about disparities but we really don't look at the why and what is causing those. So he established what was called at that time the Center for Health Inequities with some state dollars within public health to fund that office. So in 2008 to 2010 that is how that office was supported.

Moving forward, 2010 to 2016 we were supported from federal dollars from the Office of Minority Health, DHHS and then

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other smaller grants along the way. And from 2016, moving forward, our office has been supported by the CDC Public Health Cooperative.

Currently, we have been given an opportunity to do some really exciting work in the Office of Health Equity, being a recipient of the CDC health equity grant to do some work with immunization and vaccine updates and also addressing health inequities within our most probable and marginalized populations.

So we are doing exciting things in the office. We are building up our infrastructure and staff and really doing some exciting programming across the state.

So our office really has what we call five areas, strategic areas that we focus on, which is always raising awareness around health equity, making sure that we have the latest and greatest research that is going out to and translating and disseminating that to populations so they can understand it, and then making sure that if they are participating in some of that

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community-based support, that we are always making sure that there is an evaluation component to it to show the impact of our work.

We also do cultural, humility and sensitivity training. We also work with our leadership so they can understand what health equities -- using health equity means. What does that health equity framework look like. How do we make that an underlying foundation, principle in our strategic plan. How do we make that an internal part of our work.

And then we also want to make sure that access to care is so important in the work within our health and health system and the experiences that our communities are having within those.

So just working definitions here. Health disparity and health equity. I still find that people confuse the two, and I think Dr. Richerson hit on it when she said we sometimes want to focus on the disparity, not realizing what drives that disparity, which are the inequities that are the, what we call those, root causes and midstream causes, root

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causes that impact communities.

So the disparity is just -- we express that in a number or a rate. And it is the difference between individuals and groups that is unfair because it is caused by some kind of social or economic disadvantage. And then health equity is obtaining an opportunity for all people to have the greatest health potential, no one is disadvantaged because of their social position or socially determined circumstance.

So just so we are all on the same page here, disparate health outcomes have been linked to all of these. I don't have to read them for you. You recognize that a lot of those intersect. And then when we think about health equity, it exists across many dimensions as well, race, gender, ethnicity, social connectedness, sexual orientation.

So when we talk about equity, you know, there's the rule of thumb, some people want to see liberation at the end of this picture, which is where that fence is moved altogether, but right now I want us to talk about, when we talk about equity, it is



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not just about making sure that we provide some folks with what they need and that we have addressed the issues. That last box, that last figure is what I want to kind of focus on, is the reality of where people are, the reality of where people are finding themselves in communities.

And that is what our office is trying to raise awareness around, trying to get our folks to think about how that is impacting populations when we have public health programming and how we can connect across this Cabinet to do better population health work.

So by achieving health equity, the social determinants of health are those things where you live, learn, work, play, and even where you pray. And we want to address social determinants of health by using population-based interventions, using targeted methods for the folks that are in the areas and communities that have the greatest unmet needs. And we need to do that by understanding those root causes, what are those upstream factors, those systemic

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structural institutional things that are either historically having -- impact the communities or have been put in place even recently that are driving that disparity gap even wider and perpetuating health disparities within the communities.

So one way we do that is by looking at the minority health status data report. And we are required by statute to produce that report biennially. And we have done that since the office's inception. That dates back to 2011, the first one was done.

What that document does is really kind of gives communities, our external partners and our internal programming folks within the Cabinet, to see where those disparities lie and what is really impacting communities. And we have that -- I don't want to belabor you with data because you are going to have people after me coming to talk about data and that is not what we are here for. It is to really just talk about all of the information we have captured. But I want you to know how that data is used.

When we look at the minority health

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status report, it is kind of divided up into sections. We look at demographic data. We look at social risk factors that impact health, those health risk factors themselves and those risk factors as they impact health and poor health outcomes.

And I have listed the link for our web page, if you want to go onto our web page and see the different reports that are there, see some of the work that we are doing in communities. So I hope you do visit our web page.

So I just wanted to give you -- I know this may be small to some, depending on what device you are looking on. But just to give you an example of what you might see in our report, about the demographics we collect, we talk about where most of our minority populations live and reside within our state, we talk about the makeup, the population, we talk about some social risk factors, we talk about healthcare.

Your health outcome is solely linked to whether you are a home renter or you are a homeowner; research has shown that.

1 Other health risk factors, looking at  
2 populations that are overweight or obese.  
3 And we are also looking at disabilities  
4 within our state. 35.1 percent of adults in  
5 Kentucky have some sort of disability. And  
6 that is information that over the years we  
7 have began to incorporate in our minority  
8 health status report, collaborating with  
9 folks outside of the Department for Public  
10 Health to be more comprehensive and then try  
11 to be more inclusive in painting a broader  
12 picture to what is happening related to the  
13 health of our population.

14 And then health outcomes, of  
15 course. I don't have to tell you that  
16 Kentucky, you have already heard the ranking  
17 of where we are with our health, I don't have  
18 to tell you that we have -- we're number one  
19 in the country for lung cancer and the other  
20 cancers within specific demographics. Also,  
21 we have a large percentage of our population,  
22 minority population, with diabetes. So there  
23 are other things that you will find there as  
24 well. But I don't want to belabor you with  
25 all of the data.

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This is the slide that I like.

So we get all of the information we can but I think we will use it later. That's not what we want to do. What we are doing now is gathering as much information as we can and using that information realtime to be able to do something to impact communities right now and not somebody else's job after we leave or ten years down the road, five years down the road. We want to use the information now. And that is why this group is so important, that we are pulling all of this information together for you to give you a big picture of what is happening in the population, the Medicaid population, across the state.

The different lenses that you bring, the different perspectives that you bring to the conversation I think are going to be invaluable. And I also wanted to say where we are moving forward with equity. I'm proud to say that Secretary Friedlander has really pushed all of the departments within the Cabinet to look at racial equity to see what we are doing internally, not only with health equity but with racial equity as far

1 as what internal policies we have, programs,  
2 structures, barriers and challenges that we  
3 are experiencing as a department that would  
4 impede the work that we need to do, not only  
5 within our own agency but how we do that work  
6 in our community. If we don't understand it  
7 ourselves, we can't address it. We can't  
8 help our external partners understand the  
9 needs and to give them the capabilities and  
10 tools that they need to do that equity work.

11 So I love this slide. When I talk  
12 about upstream, I'm talking about the  
13 policies that shape communities. I think  
14 about those things that impact communities,  
15 structural racism, discrimination, all of the  
16 other isms, classes of sexism, genderism, all  
17 of those things. And then I think we have  
18 gotten stuck in the midstream, which is  
19 talking about social determinants, you know,  
20 housing and education and access to good  
21 paying jobs, liveable wage, a healthy and  
22 living environment, clean air and water. We  
23 all know those things. But I think we've  
24 gotten kind of stagnant and really not  
25 wanting to talk about the real issues, such

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as the upstream.

And I'm hoping this committee can really talk about some of those upstream things that impact health. Because we've focused so long on the downstream, just putting a Band-Aid on things and addressing some of those chronic conventions without really being able to close the disparity gap because we are not having the harder conversations as to the why.

So I just want to leave you with that. To address the health disparities and address those inequities, we really have to come together, and I think that is what we are doing here, to address what are the real drivers. And then unjust circumstances, whether they are based on race, gender, income, ethnicity, social conditions, they all need to be eliminated. Because everyone deserves the best possible health regardless of your zip code. Because we all know that your zip code many times determines your health versus (inaudible).

So I'm hoping that I didn't go too fast, but I do want to be respectful of the

1 other presenters after me. So I definitely  
2 am going to be hanging around if you have  
3 specific questions pertaining to what I have  
4 just presented.

5 So, Veronica, I will turn it back  
6 over to you.

7 SR DEPUTY COMMISSIONER JUDY-CECIL:  
8 Do we have any questions for Vivian? And  
9 thank you, Vivian. I know that this won't be  
10 the first time you present to this committee,  
11 so we look forward to your participation as  
12 well.

13 Any questions for Vivian?

14 (No response)

15 SR DEPUTY COMMISSIONER JUDY-CECIL:  
16 If not, I will turn it over to Leslie.

17 DEPUTY COMMISSIONER HOFFMANN:  
18 Hello. I am looking -- I need to -- Erin,  
19 can you allow me to share? It says host  
20 still has disabled.

21 MS. BICKERS: I just made you a  
22 co-host, Leslie. I'm sorry. I had made Jodi  
23 a co-host earlier. My apologies.

24 DEPUTY COMMISSIONER HOFFMANN: Oh.  
25 That's okay. Let's see. Let me make sure I



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have got the right one. Okay. Can everybody see my screen?

MS. BICKERS: Yes.

DEPUTY COMMISSIONER HOFFMANN:

Okay. I am going to leave it in this mode. I have the same problem that Vivian does, in that I have a delay with the three screens and being remote. So I am going to leave it in this mode if that's okay.

Okay. So we have done some wonderful work here in the Department of Medicaid. And we want to just give a big shout-out to our team, and I wanted to give you several updates related to our initiatives. Some of this you may have already heard related to Ms. Bibbs or Secretary Friedlander's information related to the Cabinet.

So CHFS tasked DMS with creating a racial equity plan. And that would roll up to the big CHFS plan, so we all roll up to their pillars. That includes normalizing, organizing, and operationalizing.

I think normalizing was one that we really recognized right off the bat in

1 developing that shared language. That was a  
2 big deal for us to get started with, increase  
3 awareness, collect and disaggregate data.  
4 In organizing we are going to conduct equity  
5 training, implement racial equity core group,  
6 and develop external partnerships. And then  
7 in operationalizing, to develop the racial  
8 equity plan, use racial equity tool in  
9 decision-making, and to determine  
10 accountability mechanisms.

11 And this is kind of long, but I  
12 wanted to share it with you. And we have  
13 actually cut it down. We have kind of  
14 developed what kind of our purpose and  
15 mission was towards this plan. So I want to  
16 read that.

17 "The Department for Medicaid  
18 Services is committed to becoming a racially  
19 equitable organization. Our work will  
20 include a focus on internal development as a  
21 single state agency serving 1.68 million  
22 Kentucky Medicaid members, as well as our  
23 external development in relation to  
24 Kentucky's healthcare continuum.  
25 Additionally, DMS will be an organization

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embedded in learning and cultural humility that encourages self-awareness and participation in the enhancement of racial and health equity."

And with the alignment of the pillars, we have equity, which is advancing our racial equity to promote an equitable and fair Commonwealth for all Kentucky members; health and well-being, which will eliminate inequity that compromises the health and well-being of our Kentuckians and provide an equitable Commonwealth for all citizens regardless of race, color, religion, sex, national origin, age, disability, or genetic information.

Structural economic support is support and serve Kentucky Medicaid members by utilizing DMS's financial management and reimbursements to Medicaid providers to leverage our racial equity practices and in turn yield immeasurable health and welfare gains for our Commonwealth.

Resilient individual and communities, to promote racial equity within underserved communities across the

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Commonwealth, to eliminate disparities in trauma and build resilient and thriving communities across Kentucky.

Operation of excellence is to provide equitable services for all of Kentucky's members and to ensure that the healthcare needs and welfare of Medicaid members are met without inequities.

DMS racial equity enterprise goal themes. So these are our themes that we are working on currently and have been for quite some time in DMS. Number one is the use of a government alliance on race and equity, G.A.R.E., tool across all departments for accountability, racial equity in hiring, racial equity in procurement, and I will add other contractual agreements or MOUs that we may have.

And number four is a Medicaid innovation collaborative. We call that MIC. And it is a state cohort participation. I wanted to tell you a little bit about that. We applied for this opportunity and we were chosen. We will be in the second cohort. The Medicaid Innovative Collaborative is a

1 collaborative and a program that enables  
2 Medicaid programs to identify and implement  
3 market innovations that advance health equity  
4 and provide Medicaid beneficiaries with  
5 opportunity to achieve their fullest  
6 potential for health and well-being. And as  
7 I said earlier, we were lucky to get into the  
8 second cohort. In the second cohort, we will  
9 be partnering with New York and Nevada.  
10 Oftentimes lessons learned and other  
11 opportunities to hear from other states are  
12 really -- are good to make positive moves  
13 towards the future.

14 Our area of focus with Nevada and  
15 New York will be social determinants of  
16 health. They have different cohorts and we  
17 just happened to be paired with New York and  
18 Nevada with social determinants of health as  
19 it relates to health disparity and equity.

20 So just some other things. And I  
21 don't have to go through all of these. But  
22 because we are part of this cohort and we  
23 did, by the way, reach out to our Cabinet  
24 level folks and met with them to ensure that  
25 this all rolls up to the pillars before we

1 said yes about participating, it is to  
2 identify and define health equity priorities  
3 in Kentucky, to hear from beneficiaries  
4 through the original research conducted by  
5 MIC, review national source curated list of  
6 vendors informed by health equity priorities,  
7 beneficiary research, and MCO collaboration,  
8 share these solutions with managed care  
9 plans, providers, and other key stakeholders  
10 in Kentucky, receive technical assistance to  
11 change policies, incentives, and requirements  
12 to accelerate change, and to support our MCOs  
13 to identify and develop strategies to advance  
14 health equity efforts.

15 The four main goals of the  
16 innovation group is community engagement,  
17 which is a special emphasis on lived  
18 experience of Kentucky beneficiaries,  
19 providers, and community members;  
20 collaborations, which are shared best  
21 practices with other states; technical  
22 assistance, which is benchmark development,  
23 data, policy levers, and implementation  
24 support; innovative strategies is to help  
25 states and MCOs meet new complex health

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equity goals.

And with that said, I'm going to turn over this slide to Jodi Allen, who is on with me today.

MS. ALLEN: Good afternoon, everybody. I'm so glad to be here with you all. I want to share a little bit with you about what we are doing in each division area with regards to the racial equity action plan. So I just listed out for you all here the different divisions within DMS.

And, so, Leslie spoke about the enterprise goals, which are the overall goals that all of DMS are working towards. But each division was also tasked with applying that health equity lens to look at their day-to-day operation and the work that they do on the day-to-day and how can we enhance racial and health equity across the board and within our divisions.

So I just gave you an example here, a couple of examples of the goals. So all of the divisions are creating these health equity goals and objectives using the smart goal strategy. And, so, a couple of examples

1 are the behavioral health team. DMS  
2 behavioral health team will incorporate  
3 equity language into all MCO contracts and  
4 behavioral health initiatives. And this is  
5 aligned with the procurement enterprise goal  
6 that was mentioned earlier. And in the  
7 pharmacy area, DMS will collaborate with  
8 MedImpact and Magellan to analyze pharmacy  
9 claims data with regards to race and  
10 adherence to medications within a therapeutic  
11 category. DMS will review a subset of  
12 pharmacy claims data and determine  
13 disparities among adherence rates with regard  
14 to race. DMS will coordinate with MedImpact  
15 and Magellan and review results from 2021.

16 So this is aligned with the  
17 normalizing task in the DMS racial equity  
18 charter. So we are trying to, in all of our  
19 work together, we have the over-arching  
20 enterprise goals and the charter that is  
21 guiding us, but each of our areas  
22 specifically are lining up with those.

23 It has really been a neat  
24 experience to watch this come together across  
25 the board. I mean, every area is so



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different with regards to the day-to-day operations and work that is done, and it has just been a really cool experience to be a part of this.

So some of the initiatives that are in progress right now. We are working on the government alliance on racial equity accountability tool, which we refer to as the G.A.R.E. tool. Basically, this is a guided conversation. When I think of a tool, I don't think of a guided conversation. But it is an exercise so that each division sits down and talks through these guided questions. And really, honestly, it is just a way of holding our divisions and ourselves accountable in really being inclusive with all of the decisions that we are making across the board. So we are hoping that the full implementation of this tool, all divisions will be using this by the end of the year, and we are definitely on track for doing that and meeting that goal.

Also, we have created a racial equity core team SharePoint site. So our core team has gotten together and we decided

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that we really needed to get organized and try to find ways to communicate with each other about our divisions and what we are doing, the ways that we are meeting our goals, sharing resources to help us reach those goals as well. So that is another thing that we have done that has been really helpful.

Also, we know that, according to the CDC, and this is just one example of a disparity, but black women are three times more likely to die from a pregnancy-related cause than white women. And when we think about maternal health disparities, we have got some really great news. In June 2022, recently the Department for Health and Human Services and CMS announced that Kentucky's request to expand post-partem coverage through Medicaid and CHIP was approved. A handful of states were approved for this, which is just great news for all women in Kentucky. So now post-partem care for women is expanded from 60 days to 12 months following the birth of a child. So we are really -- our hope is that we are able to

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close that gap significantly with women in Kentucky.

Also, through the CCBHC, which is Certified Community Behavioral Health Clinic, initiative, is our way in Kentucky of attempting to integrate behavioral health and primary care for all Kentuckians, no matter race, ethnicity, or complex health profile, just as Vivian had stated, that everyone has an opportunity for good health and health.

So the CCBHC initiative is the way that we are working towards that in Kentucky. And that's ongoing. And we are really looking forward to getting some great data and seeing more how that is working in our state. Obviously, this is an initiative regardless of the ability to pay or payor source for all Kentuckians. So closing the gap again on those health disparities in Kentucky.

Also, DMS is involved in a mobile crisis initiative planning grant. And that is a way for Kentucky's effort to streamline and integrate and improve crisis response services across the state to all Kentuckians,

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again all Kentuckians. A component of the MCI planning grant is to be culturally and trauma informed as well as reaching all people regardless of their ability to pay, regardless of the complexity or the nature of the situation that they are dealing with, regardless of race, ethnicity. So that is also definitely a way that we are working towards closing that gap as well.

So the SMI 1115 amendment initiative. Through CMS we have the ability to apply for a 1115 waiver, which would allow us a little bit more flexibility with regards to offering services in our state and to try out some new ways of providing care. And then we need to look at how did we do financially with that project or with those services and how we did that differently.

So we are applying for an SMI 1115 amendment through CMS. And in that application we plan on including supportive housing, supportive employment, and recuperative care as community support services to address those social determinants of health. This is all pending CMS approval,

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of course. But we are really excited about this initiative and applying, gathering information so that we can really help people in our state to meet those social needs that they have in order to have better health outcomes. So the tentative application will be submitted to CMS December of 2022.

I'm going to hand this over now to Angie Parker. And she is the Director of the Division of Quality and Population Health. She is going to share a little bit about the equity and determinants of health branch.

MS. PARKER: Good afternoon. As Jodi stated and as I told you earlier, I'm Angie Parker. I'm the Director of Quality and Population Health within the Department for Medicaid Services.

And it is a -- the creation of the equity and determinants of health branch just started in July. So this is -- very excited. And this branch is within the Quality and Population Health. The areas of focus -- and as you can see we are already doing a lot of work in the Cabinet and Medicaid, and this is another piece of that that I'm very excited

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to have been -- to be a part of. There was a re-organization in July and this branch was added to Quality and Population Health in order for us to utilize the information from this TAC and other areas in which we can continue to improve the health disparities and equity and social determinants of health of the Medicaid population.

So the three examples of the important areas of focus was to assist with the implementation of the racial and health equity action plan that Jodi just talked about and Deputy Commissioner Hoffmann, to work to address racial and health disparities and enhance health equity for all of our Medicaid members and to hold DMS accountable for racial and health equity initiatives.

So this is in the early process, so we are in the midst of developing this and hiring staff. And we look forward to providing you all some additional information once this gets rolling a little bit more. Thank you.

DEPUTY COMMISSIONER HOFFMANN: And I am muted. I'm sorry. I will go ahead and

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put up our contact information there. So that is Veronica and myself and Angie Parker and Jodi Allen. And then I will go back, if there are any questions.

This will be made available to you. I know we've given you a lot of information today. Just as Jodi said, though, each one of our divisions have been working individually. So at some point if you want to hear about some initiatives from maybe one particular division, we can let you know. We have kind of just combined everything together right now for where we are.

Our first real big milestone will be 12/31 of this year in getting all divisions to complete and finish the G.A.R.E. tool. So...

And this PowerPoint will be made available. I will have -- ask Erin to send that out to everybody on the call today.

Any questions?

DR. RICHERSON: Hi. This is Julia. I don't know if this is possible. But just for the members of this group so that we can maintain sort of that big picture, is there

1 any way to do kind of a driver diagram that  
2 has kind of everything on one page? I know  
3 it would be overly simplistic, but it would  
4 kind of be like place holders for us to kind  
5 of put all the puzzle pieces together. I  
6 don't know if others would find that helpful  
7 or not. But you all are doing such amazing  
8 work. It would be nice for us to keep it all  
9 in motion at the same time.

10 DEPUTY COMMISSIONER HOFFMANN:

11 Yeah. I think we could work on some type of  
12 summary for you and let you know as we  
13 proceed along with our goals. Some of our  
14 goals, for example the Medicaid Innovative  
15 Collaborative, which so far has been very  
16 helpful, it will go on for eight -- it can go  
17 on for a long time, but I think we at least  
18 have them for 18 months. So you will hear us  
19 talk about what we are learning in relation  
20 to those initiatives as we go to our  
21 meetings.

22 Jodi and I participate in a couple  
23 of their spotlights. It has been extremely  
24 helpful related to maternal health and youth  
25 with behavioral health issues related to



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health equity. So...

Did I answer your question? And, yes, I think we can come up with something.

MS. ALLEN: If you have a specific format that you think would be helpful, I would be happy to take a look at that if you want to send it to me.

MS. WILSON: This is Elaine Wilson. Could we possibly have a blank of your G.A.R.E. tool. I would like to see what all that includes, please.

DEPUTY COMMISSIONER HOFFMANN: Yes, ma'am. What we can do is send you out a link. And, Jodi, I believe you have a short video that we have kind of been utilizing as well.

MS. ALLEN: Yes. And that way -- and the website information as well. There is a tool kit and some website information and a helpful video. Of course, love to share.

MS. WILSON: Thank you.

DEPUTY COMMISSIONER HOFFMANN: Thank you. And, so, on the agenda after our discussion and questions we just had the next

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meeting is November the 2nd, as Senior Deputy Commissioner Veronica Cecil mentioned, just for the committee to kind of communicate the needs and goals and tasks and election of the Co-Chairs.

DR. RICHERSON: I have one other -- two other questions. One is, can we get all of the 2023 dates set so we can hold our schedules?

MS. BICKERS: I'm currently working on that schedule.

DR. RICHERSON: Okay. And then -- and this is not a question to be answered, but maybe just kind of come up over the time -- over our time meeting together.

You know, I mentioned we have all been doing this work for many, many years. And we know more. We understand things differently now. So, you know, I think every decade is a new opportunity to really get to where we want to be.

But I would love to know from your all's perspective and even the perspective of the members of the committee, why aren't we there yet? You know, what really -- what are

1           some of those things -- I think we know a lot  
2           of them in our head. But articulating those  
3           and really naming those I think would be  
4           really helpful for me to know where people  
5           are in thinking about this work and it might  
6           help us go deeper with our recommendations  
7           more quickly and move forward more quickly.

8                         So that's just something to throw  
9           out for future conversations, just like why  
10          are we still talking about this, right?  
11          You know, if -- but if it was easy we would  
12          have moved on and be more equitable and have  
13          improved health for -- across the state.  
14          But, so that.

15                        And then just I always like being  
16          inspired by other people, you know, in  
17          different states of -- if there are some  
18          examples of situations or whether it is big  
19          P, policy or practices, or across the country  
20          where people have been able to achieve some  
21          really good successes in improving  
22          disparities.

23                        DEPUTY COMMISSIONER HOFFMANN:  
24          Okay. And I think Jodi and I could work on  
25          that. We could reach out to the

1 collaborative that we are working with now,  
2 if you are interested in other states. I  
3 know there has been, at least Hawaii,  
4 Arizona, West Virginia and, I want to say  
5 maybe, Ohio, I can't remember the other one,  
6 but they have all had, like, what they call  
7 spotlight report outs where they have told  
8 what they learned and what they still need to  
9 work on and the good work that they have  
10 done.

11 So one of the issues is that I feel  
12 like for Medicaid, since we serve one out of  
13 three Kentucky members and it is  
14 1.68 million, that's a lot, right, it is  
15 identification and finding where those areas  
16 are that we need to address and make things  
17 better. So...

18 DEPUTY COMMISSIONER CECIL:

19 Dr. Richerson, along with that, if you all  
20 know of bright spots going on in a community  
21 somewhere else, both in-state and out of  
22 state, you know, we want to hear about that.  
23 And, you know, how can -- you know, what can  
24 we learn from that? And how can we tailor  
25 that to our residents? I think we have to

1 recognize, too, that, you know, one shoe  
2 doesn't fit all. So we might have to  
3 develop, you know, actions that tailor to  
4 individual communities. And we have not --  
5 I think that is part of our promise as a  
6 state agency. We don't always do that. Some  
7 of that is we have limitations. But we  
8 should talk about it and we should consider  
9 it. And, so, maybe we -- you know, the shoe  
10 size for a rural area is not the same shoe  
11 size for an urban area. And even among two  
12 rural communities the shoe size isn't the  
13 same.

14 So we would love to have those  
15 conversations with you all because you are in  
16 the communities and you are across the state  
17 and, you know, we would love that  
18 perspective. And, again, if you all have  
19 these bright spots that are going on, either  
20 in the country or the state, we would like to  
21 highlight those and have those conversations.

22 DR. RICHERSON: Uh-huh.

23 DEPUTY COMMISSIONER CECIL: Since  
24 Veronica mentioned, too, if you have needs  
25 that you would like to address with us, like

1 a few things you have come up with today, but  
2 as we move forward you can reach out to us  
3 and let us know what those needs might be,  
4 whether it be, you know, data or an easier  
5 diagram to follow or anything like that. We  
6 would be happy to work with you.

7 DR. FIGUEROA: Could we get a copy  
8 of the presentations --

9 DEPUTY COMMISSIONER HOFFMANN: Yes.

10 DR. FIGUEROA: -- so we could go  
11 over and kind of reflect on it and give some  
12 feedback maybe?

13 DEPUTY COMMISSIONER HOFFMANN: Yes.  
14 I think we've got at least three things or  
15 more to send out. We will send the G.A.R.E.  
16 tool, the video, I think we have got a simple  
17 tip for G.A.R.E. tool, and then we will also  
18 send you the presentation that we just gave.

19 DR. FIGUEROA: Uh-huh.

20 DEPUTY COMMISSIONER HOFFMANN: And  
21 then we will work on something simpler, maybe  
22 a summary of some sort of how we can show you  
23 what Medicaid has going on. Again, if you in  
24 the future want to look at any of the  
25 specific divisions or we could probably ask

1 sister agencies, too, if you would like to  
2 hear from another agency besides Medicaid.

3 DR. FIGUEROA: Uh-huh.

4 DR. RICHERSON: You mentioned  
5 earlier that the MAC hasn't maybe spent as  
6 much time on these issues in the past. Could  
7 you -- did I understand that correctly? And  
8 do you have any thoughts on why or sort of  
9 what is going on there?

10 DEPUTY COMMISSIONER CECIL:

11 You know, I -- oh. Go ahead.

12 SECRETARY FRIEDLANDER: I will be  
13 happy to try. I will tell you that the first  
14 discussion about equity, and specifically  
15 racial equity, at the Cabinet for Health and  
16 Family Services occurred in February of 2020.  
17 So though -- that -- that acknowledgment,  
18 that work began then, which is a shame. But  
19 it is true.

20 DR. FIGUEROA: Uh-huh.

21 SECRETARY FRIEDLANDER: I will tell  
22 you, while we were in the midst of COVID, and  
23 we were seeing health disparities in terms of  
24 outcomes, I was sitting in the Governor's  
25 office and he turned to me and he said,

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"Well, Eric, you need to fix that." And, of course, my answer there is, "Okay," understanding all of the complexities.

But it is something we need to work on and we need to work on it together. And my response to why haven't more Medicaid programs across the country been very specific in their approach to health disparities, particularly racial health disparities, is exactly because Medicaid programs are so big. And when we talk about systemic and institutional racism in structures, we need to be cognitive of the narrative, the pushback, the divisiveness of political environments.

And, so, all of those things are real. It's all real. But we have work to do. And that's what I hope we will do together. And Medicaid is a giant system, right, that reflects the systems within which we exist, the healthcare system. All of those things are still reflected within our programs and systems. We need to work to make sure our systems are not perpetuating, preserving, and assisting what has been



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institutional and systemic issues across the Commonwealth.

COMMISSIONER LEE: And I think I would add to that, you know as the Secretary said, Medicaid is a huge system, 1.6 million individuals served in Kentucky right now.

And how do we use our data? You know, that's the other question that we need to ask. And how do we get reports out into the communities, into the hands of those individuals who can help us look at that information on our claims system to say here's what we see is going on. Sometimes it is very -- you know, we can pull claims and pull reports all day long. But unless we get them to a level that is consumable, that individuals can actually look at and understand, it is a little bit difficult to make those changes and to know what to look for.

So I think that that's one thing that I am very excited about this committee is, you know, I think the variety and the expanse of individuals that we have on this committee is going to help us look for those

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or identify specific reports that we need to start looking at as we go forward.

And, also, individuals complete a Medicaid eligibility application. And race and ethnicity is not a required field. So our eligibility information is not quite complete to be able to tease out some of those different race and ethnicity of the individuals enrolled in Medicaid. So that's another issue that we can definitely look at. You know, can we get to that information on our claims data? Most likely. We may be able to get to it. But I think that's the other question we need to answer, is how accurate and how complete is our data, our eligibility information for the individuals that we serve, and how do we get that to be more complete and more accurate.

DEPUTY COMMISSIONER CECIL: Yeah.

I think along those lines, we have not really had the resources or support to be able to do it. We are technically -- you know, our -- like you all, our day-to-day is so, you know, overwhelming at times. It feels like we are on the defensive more in just trying to keep

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people covered. And, but, now with the support of this Administration, with some things going on at CMS, I think with expansion of diversity, inclusion and equity, you know, both at the community and corporate level has now given attention and the ability to provide the resources necessary to take a look at this and focus on it.

So, you know, I would say that the MAC and TACs have been primarily focused on that, you know, day-to-day, how do we just get services to people and how do we keep them covered. But now we're able to spend a little more time and which, you know, is necessary and has been necessary for quite a long time. But now we have the resources and the structure with our re-organization to devote that attention to where it needs to be.

COMMISSIONER LEE: And we have leadership support, too, is a, you know, massive amount of having that support to be able to. When I first came back to the Cabinet after a brief retirement the Secretary -- one of the first questions the

1 Secretary asked me is: How do we improve the  
2 lives of those we serve? And that's the  
3 question that we need to continually ask  
4 ourself as we move forward. And it is not --  
5 you know, we don't break that out by race, by  
6 ethnicity, by gender. It is everyone. How  
7 do we improve those lives? But we know that  
8 there are disparities in the delivery of  
9 healthcare in the state, and that is what we  
10 have to identify and breakdown those barriers  
11 and make sure that we are serving everyone  
12 that is enrolled in Medicaid and improving  
13 their lives in an equitable fashion.

14 DR. RICHERSON: Sorry I keep asking  
15 questions.

16 But it would be helpful for me and  
17 probably all of us to know, what are the  
18 tools that we have at hand? So, for example,  
19 asking for a common PIP or, you know, like  
20 asking for data reports. Just talking about  
21 that at some point would be helpful I think  
22 to help us know, you know, what is it within  
23 our area of influence and what are some of  
24 the typical tools. And then we can be  
25 creative beyond that. But, you know, we -- I

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know there are mechanisms within Medicaid that changes are made typically. And, so, understanding those in a really comprehensive way I think will help us be effective.

DR. FIGUEROA: I have a question, and I don't know if this is the right time to ask the question, but it is more of a reaction to information that was presented.

And it has to do with what is the role, what do you think is the role of managed care companies in advancing health equity? Because once a person, let's say, is covered through Medicaid, and I agree it is very complex, the Commonwealth is hiring these managed care companies to determine what services are appropriate, whether they should be receiving services and for how long.

And I saw something about supporting MCO, managed care companies (inaudible). And, frankly, as a provider I see them as more part of the problem than the solution. So I don't see -- you know, we spend an extraordinary amount of time trying to get people authorized to receive services.

1                   And so -- and that has -- is --  
2                   impedes access to healthcare. Also, the  
3                   disparity in how behavioral healthcare  
4                   providers are treated, of course, with --  
5                   versus primary care.

6                   And, so, that adds to the problem,  
7                   when we don't make them accountable. And,  
8                   so, I don't know if their contract has some  
9                   teeth that will require them to report on  
10                  that or be part of the solution --

11                  DEPUTY COMMISSIONER HOFFMANN: This  
12                  is Leslie. I'm sorry.

13                  DR. FIGUEROA: -- (inaudible), the  
14                  level of influence. I'm sorry. Go ahead.

15                  DEPUTY COMMISSIONER HOFFMANN: I'm  
16                  sorry. I was just going to mention, and I  
17                  didn't mean to cut you off, I apologize.

18                  But we are currently working on  
19                  that now and have drafted language to add  
20                  into the contracts. One of our enterprise  
21                  goals is to add language into all contracts,  
22                  policies, procedures, procurements, and  
23                  everything going forward. RFPs, anything  
24                  like that will include language to hold them  
25                  accountable.

1 Part of the problem, even with  
2 other states as well as ours, is trying to  
3 figure out how to get the information. So  
4 that is one of the things that we have  
5 already identified and asked the  
6 collaboration to help us with, tell us how  
7 other states who are MCO states are able to  
8 get this information and to get those reports  
9 accurately and timely for us to use, correct?  
10 So those are the things that we are working  
11 on. We have, like, enterprise goals and then  
12 we have the Medicaid Innovative Collaborative  
13 that is helping us to identify that with the  
14 MCOs. And, like I said, last week we worked  
15 on contract language.

16 So the complexity is mostly I think  
17 with the making that identification. So a  
18 lot of times we are trying -- if you heard me  
19 mention in the collaborative, we have  
20 abilities to get to other databases, large  
21 databases. And how do they extract that  
22 information and those kind of things.

23 So we are hoping that all of that  
24 will be identified. But that is one of our  
25 goals to work on, our enterprise goals.

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DR. FIGUEROA: Good to know. Thank you.

SECRETARY FRIEDLANDER: I would add one other -- a couple of other things.

One is, the managed care organizations should be concerned with population health and specific population health. And we need to continue to make that an expectation of ours so we can see improved performance.

On the behavioral health side we have taken off and kept off prior authorizations relative to behavioral health. But outside some of the purview of Medicaid, we know we have to have and promote more diverse candidates to become behavioral health providers. So the Department for Behavioral Health is working on providing additional training and additional support so that we can have diversity within our provider population that then is a better reflection of the population of the state.

So there are other initiatives outside of Medicaid which we can talk about here as well --



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DR. FIGUEROA: Right.

SECRETARY FRIEDLANDER: -- but that need to be a part of the overall discussion. So I think that that's an important piece to remember.

DR. FIGUEROA: Thank you.

DEPUTY COMMISSIONER CECIL: You mentioned authorization of services. I know Dr. Theriot, our Medical Director, has been working with both Cabinet level medical directors and the managed care organization medical directors to look at, you know, prior authorizations, what service is being prior authorized, is that necessary, you know, and trying to dig into that a little more.

-- examples are always helpful to us. So if you have specific examples of services that you believe it is creating a barrier, you know, we want -- this is exactly the forum to talk about that so that we can take that back and really have a conversation about our -- have we created a barrier, an unnecessary barrier to a service? So those are the things that, you know, we would love this committee to take up and have those

1           conversations about. And, you know, in terms  
2           of what can you all effect, you know, well,  
3           if you don't ask for it you don't know,  
4           right? So, I mean, if you all identify  
5           things and make recommendations, that's what  
6           we are here for. We want to move the needle  
7           for our members. We want to address those  
8           inequities and disparities. And we can't do  
9           that unless we have some, you know, expertise  
10          to help guide us on how to do that.

11                     And, so, you know, I think pretty  
12          much everything is on the table in terms of  
13          what is it that you all think we need to do  
14          as a system, as a, you know, Medicaid  
15          program; you know, we're certainly interested  
16          in hearing that.

17                     And, you know, the data, whatever  
18          data you need to determine that or to help  
19          inform your work, we can work with you on  
20          that. I mean, we want to make it available  
21          to you. So anything that you think you might  
22          need, we're happy to try to get for you.

23                     DR. FIGUEROA: Uh-huh.

24                     DR. RICHERSON: I know  
25          traditionally TACs are not encouraged to talk

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about fee schedules and money and payments  
and...

But we all know that often -- say,  
for example, I have a long list of children  
who have rampant caries that need oral  
surgery and they are being scheduled in  
December and January because access is an  
issue and absent of access they say that the  
payment issue is the issue and that's why we  
can't get these kids with, you know, very  
serious illnesses treatment.

So is that off the table for TAC  
discussions? Or how do we handle when really  
we find that it is a, say, a provider payment  
issue?

DEPUTY COMMISSIONER CECIL: Yeah.  
I don't think it is off the table. And,  
in fact, those conversations are going on  
right now in some of our TACs. And we're  
doing a deep dive right now into dental rates  
and services. I know one of the problems is  
workforce. So, you know, I think there's  
like 80 oral surgeons in Kentucky. That's a  
workforce issue.

So, you know, I think it is

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definitely on the table of you all to discuss and provide recommendations on.

COMMISSIONER LEE: And I think it's definitely on the table. And when we look at those fee schedules and those rates, a lot of times it is just a request to do a wide sweeping, across-the-board raise. But is there something else that we can focus on? Is there one service that is missing that would help? Is there one code that we need to look at or a couple?

And as Veronica said, we have about 80 oral surgeons in the state. That's not Medicaid enrolled. That's just 80 oral surgeons. We had a really good dental presentation that I would be more than happy to share with you all related to where the access issues are as it relates to dental. But, then again, when we look at the dentists in the state and those that accept Medicaid, it is higher than it is in other states, our reimbursement schedule for our dentists is, for our children is approximately 105 percent of commercial insurance. And, also, only 50 percent of the individuals in this state

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have dental insurance, so there is another issue.

So we just need to figure out the workforce. Because when you have two schools, two teaching schools that only graduate I think 250 dentists a year and most of those out of state, how do we find, recruit, and retain providers within the state and what is it that we can partner with?

Because it is not just a Medicaid issue. It is a state issue. Because we rank, I think, 47th or 49th in dental care. And that's this entire state. So what other areas, such as that, you know, the dentists who are graduating and why are they moving out of state versus staying in and what can we do to increase the number of dentists that actually graduate from our teaching schools is I think some questions that we can ask.

But definitely yes, rates and fee schedules and covered services definitely a discussion on the table.

DR. FIGUEROA: Thank you.

DEPUTY COMMISSIONER HOFFMANN:

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Okay. Does anybody have any other questions or discussions or comments?

(No response)

COMMISSIONER LEE: Well, we are very excited about the work that this committee can help us with. And, again, you know, we are here to help gather reports, look at information for you to be able to make recommendations for improvements. And we look forward to working with you to just give you the tools that you need to help, as the Secretary said, help us be accountable and transparent.

So, again, just reach out and let us know as we go forward with future meetings what it is that you think that we could look at, as far as our claims data and our enrollment information, that we can start pulling data for you all to look at and help us be transparent and accountable for our members and our providers.

SECRETARY FRIEDLANDER: Yes. Thank you for joining us to really improve the healthcare of all Kentuckians and to reduce the disparities that we see across

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populations. It should not be and we need to do everything we can to make it not so.

DR. FIGUEROA: Yeah. Thank you.

COMMISSIONER LEE: And I think those are perfect words to end the conversation today. Thank you, Secretary.

DR. FIGUEROA: Thank you all.

COMMISSIONER LEE: Thank you all.

(Proceedings concluded at 1:28 p.m.)

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C E R T I F I C A T E

I, LISA COLSTON, Federal Certified Realtime Reporter and Registered Professional Reporter, hereby certify that the foregoing record represents the original record of the Health Disparity and Equity Technical Advisory Committee meeting; the record is an accurate and complete recording of the proceeding; and a transcript of this record has been produced and delivered to the Department of Medicaid Services.

Dated this 8th day of September, 2022.

          /s/ Lisa Colston          

Lisa Colston, FCRR, RPR