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CABINET FOR HEALTH AND FAMILY SERVICES
DEPARTMENT FOR MEDICAID
CHILDREN'S HEALTH
TECHNICAL ADVISORY COMMITTEE MEETING

Via Videoconference
July 12, 2023
Commencing at 2 p.m.

Tiffany Felts, CVR
Court Reporter

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APPEARANCES

BOARD MEMBERS:

Donna Grigsby, TAC Chair

Courtney Smith, Vice Chair

Alicia Whatley

Michael Flynn (Not present.)

Cherie Dimar (Not present.)

1 MS. SHEETS: Good afternoon. This is
2 Kelli Sheets with Medicaid, and I will be
3 your host for today. I don't -- it looks
4 like I'm letting in Courtney Smith right
5 now, and I know we have you on. I don't
6 believe there are any other members unless
7 I've missed someone. So you need one more
8 to have a quorum, so if you want to give it
9 another minute or two, we can certainly
10 wait.

11 MS. GRIGSBY: Okay. Thank you.
12 We'll wait a couple of minutes, and then we
13 can just skip things that require a quorum
14 and go on to the reports if we don't have an
15 additional member.

16 MS. SHEETS: I've just admitted
17 Alicia through the waiting room. She's
18 joining now, so that means you do have a
19 quorum at this point.

20 MS. GRIGSBY: Okay, good. Thank you.
21 And just a reminder to members, we have to
22 keep our cameras on throughout the meeting.
23 I think we usually like for those of us that
24 are joining us as guests to put your name
25 and your title or affiliation in the chat

1 box, so we can know who all is here.

2 I have 2:02, so I may wait just
3 another minute before we get started just to
4 make sure we don't have anyone else coming.
5 And obviously, I want to be respectful of
6 everyone's time, so thank you all.

7 Okay, let's go ahead and get started.
8 We may have some other folks joining us.
9 Okay. We have established a quorum, so I
10 need a move to approve the minutes from the
11 May 10th meeting.

12 MS. SMITH: I move to approve the
13 minutes from May.

14 MS. GRIGSBY: Do I have a second?

15 MS. WHATLEY: I'll second.

16 MS. GRIGSBY: Thank you. All in
17 favor, aye.

18 (Aye.)

19 MS. GRIGSBY: All right, thank you.
20 Our business for today is MCO presentations.
21 As you all remember, last -- in May, we had
22 a presentation on homelessness and food
23 insecurity, and we asked for the MCOs to
24 present their member resources and what kind
25 of programs they had available for members.

1 So, Erin, I -- no, Erin's not here.
2 Kelli, I don't know if you and Erin received
3 any presentations ahead of time.

4 MS. SHEETS: We did.

5 MS. GRIGSBY: Okay.

6 MS. SHEETS: I believe from all of
7 the MCOs if I counted correctly.

8 MS. GRIGSBY: Okay. So if someone
9 would like to -- I don't know if we want to
10 go in alphabetical order, or if we want to
11 just let folks speak up, but if someone
12 would be -- if someone would, please start
13 the presentations.

14 And again, about five to seven
15 minutes, just to let us know what resources
16 you have available for members and how you
17 identify folks that are at risk for
18 homelessness and food insecurity.

19 MS. JOHNSON: I can go first. This
20 is Megan Johnson with Aetna. I think we
21 would be first alphabetically anyway, so.

22 MS. GRIGSBY: Okay, thank you.

23 MS. JOHNSON: Okay, let me share my
24 screen. All right. Can everyone see?

25 MS. GRIGSBY: Yes.

1 MS. JOHNSON: Perfect. My name is
2 Megan Johnson; I am the director of quality
3 for the Kentucky SKY program. It is nice to
4 meet everyone. Kelly Pullen's also on the
5 line; I'm presenting for Aetna.

6 To start, we have our homeless
7 population resources. Aetna's approach to
8 supporting our homeless population is really
9 a cross-departmental collaboration between
10 our CM teams, our care advocate team, our
11 community outreach team, and our SDoH team.
12 Our CM team has a homeless population
13 outreach strategy that includes the recent
14 hire of a CM coordinator that will solely
15 perform homeless outreach.

16 Our care advocate team identifies
17 gaps in services across both lines of
18 business and addresses those gaps. And
19 specifically, this team is really involved
20 with the Kentucky Homeless Management
21 Information System, Kentucky HMIS, to
22 support our CM team.

23 The community outreach team
24 cultivates several community partnerships,
25 and they've even set up vending machines for

1 homeless individuals at Seven Counties.

2 Our SDoH team has created a
3 comprehensive directory of community
4 resources that helps to address any social
5 determinants of health needs in our
6 population, including housing and food
7 resources. And this directory is available
8 and utilized by all member-facing staff and
9 is updated daily to include any newly
10 identified resources.

11 So just to talk a little bit more
12 about our strategy, the care management
13 team, as I mentioned, had the recent hire of
14 a care management coordinator for homeless
15 outreach. We have an internal report that
16 identifies our enrollees. And once they're
17 identified for a general line of business,
18 then those are immediately sent for care
19 management. And then, our SOC team and our
20 SDoH team work with our care management team
21 in order to make sure that we're able to
22 establish contact with those members. And
23 if we are able to establish contact, then we
24 perform in-person visits, and then we engage
25 with those stakeholders that are providing

1 resources to those members to establish a
2 plan of care.

3 Our care advocate team they are also
4 receiving the same report. We identify our
5 members across both lines of business, and
6 then they use the Kentucky HMIS system to
7 establish connections to see where our
8 members are visiting, what resources they
9 are using, and then they work with care
10 management to make sure that they're aware
11 of where our members are and establish those
12 services and supports. And then they also
13 continue to collaborate with external
14 agencies in addition to our community
15 outreach team.

16 Our community outreach team has
17 established several partnerships in the
18 community. These are just a couple of
19 those: St. Johns Center, I mentioned the
20 Seven Counties vending machines, TAYLRD,
21 Uniting Partners for Women and Children,
22 Salvation Army, Phoenix Health Center for
23 the Homeless, Hip Hop Cares Homeless Street
24 Outreach, Arbor Youth Services. We have
25 several partnerships.

1 Just to talk a little bit more about
2 our community resource dashboard that's
3 managed by our SDoH team. This dashboard
4 enables the Aetna CM team to refer members
5 to these participating community-based
6 organizations. This also gives them access
7 to those resources that addresses those
8 needs. And especially because our teams are
9 regionally based, they're able to look by
10 region at what resources are available in
11 that area. Some of those resources include
12 service industries, businesses, individuals,
13 food banks, shelters. But we address all
14 SDoH needs in this dashboard.

15 For food insecurity, recently our
16 leadership team in Q1 and Q2 of this year
17 did a community listening tour and met with
18 several providers across the state. And
19 during that tour, they actually enjoyed
20 several opportunities to serve at local food
21 pantries on that tour. So, as a result, we,
22 Aetna, has made a donation of \$500,000 to
23 God's Food Pantry, and God's Food Pantry
24 works with more than 475 food pantries
25 across central and eastern Kentucky. And

1 it's estimated that this sponsorship from
2 Aetna will help provide between 3.5 and
3 4 million meals to central and eastern
4 Kentuckians who are experiencing food
5 insecurity.

6 In terms of data, we keep an eye on
7 the trends that we're seeing with our
8 population. About 38 percent of our
9 referrals in that community resource
10 dashboard that I mentioned before are for
11 food resources, so it's definitely one of
12 the top needs of our population. Four
13 hundred thirty-four referrals have been made
14 to our community resource partners for food
15 insecurity since January, and that affects
16 195 unique members.

17 A few of those partnerships that I
18 mentioned before that we have specifically
19 for food insecurity are Blue Bank Food
20 Distribution, Ella's Outreach Food Pantry,
21 Community Food Bank of Grayson, Soldiers of
22 Jesus Christ, and then, I mentioned before
23 God's Food Pantry. And I won't read to you
24 guys, but you guys can take a look at this.

25 And that is Aetna's presentation.

1 Thank you, all. Any questions?

2 MS. GRIGSBY: Thank you. I'm
3 intrigued by the vending machine concept.

4 MS. JOHNSON: Yeah, so those vending
5 machines, we restock, and we keep food in
6 there for our homeless population. There
7 was a need that was identified by Seven
8 Counties, and Aetna provided those vending
9 machines. We're hoping to expand those to
10 other places in the future.

11 MS. GRIGSBY: And do they just -- do
12 they -- how do you -- you just walk up and
13 push a button --

14 MS. JOHNSON: Yep.

15 MS. GRIGSBY: -- and food comes out,
16 or?

17 MS. JOHNSON: Yep, no cost.

18 MS. GRIGSBY: Okay, cool. That's
19 good. Thank you very much.

20 MS. JOHNSON: Thank you, all.

21 MS. GRIGSBY: I believe that Anthem
22 has offered to go second.

23 MS. FOMBY: Yeah, now, Stuart Cox
24 will be sharing the presentation for me if
25 you don't care to give him access.

1 MS. SHEETS: Yeah, give me just a
2 second.

3 MS. FOMBY: Okay.

4 MS. SHEETS: Okay, he should be good
5 to go now.

6 MS. FOMBY: Okay. Perfect. All
7 right. Hello, everybody. My name is
8 Bethany Fomby, and I am our manager of
9 health promotion outreach/services. I
10 manage our -- what we refer to as our
11 empowerment team, which is our social
12 determinants of health team here at Anthem.

13 And so we decided, just due to
14 respecting everybody's time within the five
15 to seven-minute timeframe, that you'll
16 notice we do focus a lot on our empowerment
17 team throughout the presentation, but it's
18 just a glimpse into what we do. We have
19 many, many different initiatives and ways
20 that we tackle social determinants of health
21 among our membership and aiding our
22 community. So next slide, thank you.

23 So to help our members achieve
24 optimal health, we must all work together to
25 eliminate obstacles to health. So starting

1 out with this scenario, I want you to
2 imagine this: You just learned that you
3 have a high-risk pregnancy with
4 complications. You find out that due to
5 this, you're going to have to quit your job,
6 you're going to go on bed rest. Your spouse
7 actually has to lose their job, as well, due
8 to trying to take care of you. And you have
9 four kids at home, and your spouse is trying
10 to take care of those four children, you,
11 and you now have a mountain of bills piling
12 up and no way to pay them. So who would you
13 turn to? Who would you go to for help when
14 it comes to this situation? And a lot of
15 people don't have anyone to go to when it
16 comes to this.

17 So with that said, this is not a
18 scenario for one of our members. This was
19 actually their reality. We will refer to
20 this member as Sauron, and she was a
21 high-risk pregnancy, lots of complications,
22 had to go on bed rest, of course, couldn't
23 work. They had four young children at home,
24 all under the age of six, while she was
25 pregnant with their fifth child. And when

1 she was referred to our empowerment program,
2 you know, lots of needs identified, and so
3 we really wanted to make sure that we were
4 addressing social needs, and then, of
5 course, those wraparound services. So, next
6 slide.

7 So as part of our health plan model,
8 we take a whole health and a health equity
9 approach. Whole health used to, you know,
10 focus on physical health and behavioral
11 health, and it's moved to include social
12 determinants of health.

13 Due to recognizing the importance of
14 this, we actually developed, in 2018, our
15 empowerment team to work alongside our
16 behavioral health and our physical health
17 case management teams. To lead to better
18 health outcomes, we believe everyone
19 deserves access to quality healthcare,
20 healthy foods, stable housing. Without
21 focusing on that whole person health,
22 there's no way that you can -- it's kind of
23 like all the legs to the system to -- if one
24 goes out, you're going to fall down, right?
25 So, like, if you have a physical health

1 need, you know, that can result in
2 behavioral health needs due to depression.
3 You could have social needs because you
4 can't work, like this member. In reality,
5 if you don't address all of them, it's just
6 going to be a repeating cycle. So next
7 slide, please.

8 So I mentioned our empowerment team,
9 which we really see as the heart of our SDoH
10 strategy, our social determinants of health
11 strategy at Anthem. Our team is made up of
12 community engagement navigators that are
13 also certified community health workers, and
14 they work one-on-one with members to address
15 social needs. We often co-manage with our
16 physical health or behavioral health case
17 management because, like we said, you know,
18 it's typically if you have one need, often,
19 the others follow.

20 But our goal for our empowerment team
21 is to empower our members. That way, we're
22 promoting independence, you know, empowering
23 instead of enabling. We're equipping them
24 with the tools to tackle any future barriers
25 that may come in their way. We don't want

1 it to be where they're dependent on us, but
2 that we are preparing them for anything that
3 may come in the future. So next slide.

4 So this goes over our process a bit.
5 So referrals come from multiple sources.
6 Members can actually self-refer. We get
7 community organization referrals. Our
8 internal case management teams will refer to
9 us for more critical SDoH needs.

10 Once those referrals come in, we're
11 assigning to one of our CENs, or community
12 engagement navigators. They are going to,
13 upon that very first initial outreach,
14 screen for social determinants of health
15 needs because we find often that the
16 referral reason may be one or two things,
17 but it's very rare that someone has one
18 need. Typically, there's several needs
19 around the same time. So we want to make
20 sure we're identifying and addressing all of
21 those needs, and not just those that the
22 member may be most worried about at that
23 time.

24 Once we've screened, we've identified
25 those needs; we're going to set goals based

1 on those needs. And then our navigator is
2 going to work with them and follow-up and,
3 you know, try -- like, we're going to help
4 them reach those goals. Whether it's
5 through connecting to community resources
6 that we've built relationships with using
7 our platform, the community resource link
8 that allows us to search for local resources
9 that we're also -- our members have access
10 to, as well. So that's one of those tools
11 that I was talking about for preparing them
12 for the future, so they can use that if they
13 have anything come up then, and leveraging
14 Anthem, you know, benefits and resources.

15 Now, with this -- so going back to
16 our member that we're referring to as
17 Sauron, of course, like I said, the first
18 call, a lot of barriers were identified.
19 Throughout the member's enrollment in our
20 program, our CEN or our navigator was able
21 to connect the member to DentaQuest and
22 EyeQuest to find local providers for her and
23 her children. We were able to assist the
24 member with redeeming our Anthem
25 transportation benefit. This allowed her

1 husband, since she really couldn't get out;
2 her husband was able to go to community
3 resources and food banks, the grocery store
4 to utilize their, you know, SNAP or their
5 food stamp benefits. And then we were
6 actually able to utilize our empowerment
7 housing assistance, as well, which we'll
8 cover in a moment. So next slide.

9 So as you'll see here, our navigators
10 have assigned territories. We wanted to
11 make sure we're covering the entire state
12 and not leaving any area out, especially
13 those rural communities that sometimes do
14 get left out or have very few community
15 resources. And they're using these
16 territories so that they can go in person,
17 offer those wraparound supports for members,
18 but they're also building relationships with
19 community organizations to help have that
20 direct contact to be able to refer to one
21 another and support our member in a really
22 efficient way, versus, you know, giving a --
23 here's a 1-800 number and good luck.

24 So we want to make sure that we're
25 connecting them, that we're following with

1 them throughout those steps. And then,
2 we're also educating those organizations on
3 what we have to offer, but learning more
4 about what they have to offer the members.
5 So between that and working with the
6 members, we've seen that time in the field,
7 and going out and meeting with these
8 organizations and our members has made a
9 really big impact. So next slide.

10 Okay. So earlier, like I said, I'd
11 mentioned about our member, Sauron, who
12 utilized our empowerment housing assistance.
13 She was facing an eviction and utility
14 disconnect. And with the utility
15 disconnect, you know, that may not even
16 matter if you're getting evicted because you
17 can't pay those rental arrears.

18 So as far as our empowerment housing
19 assistance goes, we've actually been able to
20 -- this is our metrics from last year. We
21 had a total approved requests of 754. And
22 you'll see the total amount spent and the
23 different assistance provided. We actually,
24 last year, helped many families gain housing
25 or remain housed. We actually prevented a

1 foreclosure, prevented different evictions,
2 utility disconnects. I mean, we did
3 multiple things with this, and it's
4 constantly progressed from last year even to
5 this year, and we're really excited to see
6 the impact we're going to continue having.
7 Next slide.

8 So with our value-added benefits:
9 You know, some of our benefits are going to
10 be for adults, but as anyone knows,
11 especially as parents, if a parent or
12 guardian is being assisted, it's going to
13 have that trickle-down effect, and it's
14 going to impact those kids, that household,
15 just honestly the entire community as a
16 whole. And actually, where we had mentioned
17 that Sauron had utilized the transportation
18 assistance, you know, again, if she wouldn't
19 have had access to that, the food banks that
20 they were able to go to that we connected
21 them with, other community resources they
22 were able to utilize for utilities, you
23 know? Future bills that came because, you
24 know, maternity -- or bedrest is not a one
25 -- you know, a one-week thing, and so they

1 had to utilize community resources
2 throughout that, and we were able to assist
3 with that. And then also getting to that
4 grocery store to use their SNAP benefits.
5 So next slide.

6 So with this, you'll see the impact
7 of 2022 when it's in relation to our
8 empowerment team. But we actually not only
9 doubled our referrals from 2021 to 2022, but
10 we actually quadrupled the number of
11 successful case closures with those
12 successful needs met, social needs met upon
13 that case closure. Our highest needs met
14 that you'll see here were food, housing, and
15 transportation. Food needs met actually
16 increased by 329 percent from 2021 to 2022.
17 And then, our housing needs met increased
18 376 percent from 2021 to 2022.

19 And, you know, we don't plan on
20 stopping there. We have plans to have a
21 greater impact. We're looking to invest in
22 initiatives and strategies to reduce SDoH
23 barriers and just help our members and their
24 families live happier lives. Next slide.

25 So we are currently working with

1 homeless shelters in-person, food pantries,
2 including those in schools. I mentioned our
3 community resource link earlier, and that is
4 trackable, secure, prompt connections
5 through a referral system. And from the
6 beginning to the end of the cycle, we're
7 able to report information about the
8 process, use that information to advance,
9 you know, our future initiatives and
10 strategies. Just constantly trying to see
11 where we can get better and how we can help
12 more members. Next slide.

13 And that is the end. Thank you very
14 much. And does anyone have any questions?

15 (No response.)

16 MS. FOMBY: Perfect.

17 MS. GRIGSBY: Thank you. I believe
18 Passport has offered to go next.

19 MS. DERRICK: Yes, thank you. Is it
20 possible to share? Would you mind adding
21 me?

22 MS. SHEETS: I'm sorry, this is
23 Kelli. I was just talking away on mute.
24 Are you going to be sharing the slides,
25 Shannon?

1 MS. DERRICK: Yes, I am. Thank you.

2 MS. SHEETS: You're cohost, and you
3 should be good.

4 MS. DERRICK: Okay, wonderful. All
5 right. Thank you so much. So my name's
6 Shannon Derrick. I'm the manager within our
7 care management team at Passport by Molina
8 Healthcare, and I'm excited to be able to
9 share with you all today about some of the
10 amazing work that we're doing within the
11 housing and food insecurity areas.

12 So we've got many methods with which
13 a member could reach out to us and share
14 their concerns or their needs around food
15 insecurity. So they're always welcome to
16 call member services, and our member
17 services team utilizes Molina Help Finder --
18 this is also referred to as Aunt Bertha in
19 some circles -- to be able to identify
20 resources in somebody's specific community
21 that could provide them with those
22 additional resources.

23 In addition to that, we have
24 value-added benefits. We've included the
25 link for you all here. And this gives the

1 members the ability to earn gift cards for
2 multiple preventative services. So one
3 example of this would be all members are
4 eligible to do an annual dental exam, and
5 that would be a \$50 gift card that they
6 could use. And they're welcome to use that
7 gift card to address things around food and
8 housing insecurity, as well.

9 My team is located in our care
10 management department, and this is for
11 members who maybe have those more complex
12 needs. They need something more elevated
13 than a single conversation or a couple of
14 resources around SDoH. We identify these
15 members in a lot of different ways.

16 So we have a stratification, and it
17 does include SDoH needs, like homelessness.
18 And with our stratification, we're really
19 looking for those members who are
20 stratifying as high or moderate needs so
21 that we can make that outreach and try and
22 reach them and engage them in services.

23 Providers are able to make referrals,
24 and I use providers very broadly. So this
25 could be a medical provider, a behavioral

1 health provider; it could also be a
2 nonprofit in the community that's working
3 with people. We really want it to be an
4 open door. If somebody has a need, we'd
5 like to be able to know about it and support
6 them.

7 And then, our members themselves can
8 make referrals. So they can call member
9 services. They can e-mail us, and we are
10 more than happy to reach out to them and
11 engage them in services.

12 This really is an integrated model.
13 We're looking at that whole-person approach.
14 We're wanting to make sure that we're not
15 only addressing the medical and behavioral
16 health needs, but also social determinants
17 of health that can really impact health in
18 the short term and in the long term.

19 So I know we're part of the
20 Children's TAC today, so I think it's really
21 important for us to talk about the fact that
22 we see Passport members as their entire
23 family. So if we've got a child who maybe
24 doesn't have super high physical or
25 behavioral health needs, it doesn't mean

1 that they can't access those care management
2 services that the family is struggling with
3 social determinants of health. We really
4 are going to address that entire family's
5 need. There's not a single one of us that
6 is part of a family that's operating solely
7 on our own, so it's important to really have
8 that wraparound model.

9 And as part of care management,
10 there's also the opportunity for us to add
11 additional people to that member's team as
12 is appropriate. So we've got community
13 connectors. These are our certified
14 community health workers. They are working
15 with people on a long list of things,
16 including social determinants of health.
17 They're also supporting them in organizing
18 their appointments, getting to provider
19 appointments.

20 We have our housing specialist. This
21 is a team that is specific to housing needs.
22 So they are working with members who are
23 experiencing homelessness, who are
24 experiencing housing insecurity. They also
25 work with someone once they're housed to

1 help make sure that they are able to
2 maintain that housing, as that is just as
3 important.

4 And we have our peer support
5 specialists. So these are members of our
6 team with lived experience who can really be
7 that additional support long-term for
8 members.

9 And we are really looking at those
10 member needs and doing assessments. So
11 we're doing our health risk assessment.
12 We're doing a social determinant of health
13 assessment as we are having those initial
14 conversations with our members to kind of
15 figure out what kind of wraparound services
16 would best support them.

17 We're also connecting them with
18 things like TruConnect phones and other
19 community resources. Because, as was
20 mentioned earlier, most of our members who
21 have those SDoH needs are not coming in with
22 just one. We really are needing to look at
23 what other barriers are in place. So it's
24 not just housing insecurity or food
25 insecurity. They might need reliable

1 communication so that they can reach out to
2 those resources. We might need to talk more
3 about transportation.

4 So one of the other really great
5 things that we've got going for our members
6 is the Molina one-stop help centers. So
7 we've got five that are active locations
8 right now: Bowling Green, Covington,
9 Hazard, and Owensboro. These are really
10 nice facilities where a member can go in;
11 they can meet with people, sit down and talk
12 with people. And there are computers in the
13 lobby area that will allow our members to be
14 able to fill out some of those applications
15 to have that safe place to go in and have
16 those conversations.

17 Our one-stop help centers also are
18 offering classes. So there are expungement
19 clinics, baby showers, health education. So
20 this really can be a way that they can get
21 out in community and engage, not only with
22 us but with other people in the community --
23 other members in the community.

24 All right. I won't read you all of
25 this, but I think it's important to always

1 root our work in the member themselves. And
2 so I do want to share just a little bit
3 about one of our families, Deja. So we were
4 contacted by the local school district, who
5 said that they had a concern with one of
6 their families not having enough food. We
7 were able to connect this family to Ashlee.
8 She was a pediatric -- she's a pediatric
9 care manager with us. And this was during
10 Covid.

11 So while we deal with food insecurity
12 all the time, we still are dealing with it.
13 During this time, the family had tested
14 positive for Covid, and they had that extra
15 barrier. They were struggling to be able to
16 get out into the community and access food.
17 So Ashlee was able to secure them food by
18 the end of the day. By the next day, she
19 had other food secured for them. And this
20 was all through using community partners,
21 talking to people in that member's
22 community.

23 And I think one of the really
24 wonderful parts is if you've worked with
25 someone with food insecurity before, you

1 know that a lot of times they can get canned
2 goods. And canned goods: They're nice, and
3 they definitely meet the nutritional
4 qualifications, but that hot meal, that hot
5 meal can be really important. And Ashlee
6 was able to secure hot meals for the family,
7 as well. This got them through the
8 quarantine period. They were able to secure
9 food on their own through their SNAP
10 benefits at the grocery going forward. And
11 I think this is just an example of how
12 Passport can step in and support our members
13 on a regular basis.

14 And it's also that relationship with
15 our partners. So, in this case, it's just a
16 beautiful example of having that partnership
17 with the local school system who then knew
18 to call us and ask for that additional
19 support and help with the family.

20 I did want to make sure that I shared
21 with everybody these are the best ways to
22 get in touch with us. So if we've got
23 members, they can always call member
24 services. They can e-mail for care
25 management services. And then for

1 providers, their referrals to care
2 management on our website, and this can be
3 returned either via e-mail or fax. So we
4 are always open to referrals, and there is
5 truly no wrong door for our members to get
6 to us to find that support. Any questions
7 that I can answer?

8 MS. GRIGSBY: Thank you.

9 MS. DERRICK: Thank you, I appreciate
10 it.

11 MS. GRIGSBY: Humana has offered to
12 go next.

13 MS. CLEMENTS: Hi, thank you so much.
14 And I will be sharing my slides, so thank
15 you in advance for giving me permission to
16 do that.

17 MS. SHEETS: You should be able to
18 share now.

19 MS. CLEMENTS: Thank you. Okay, are
20 you guys able to see my screen?

21 (No audible response.)

22 MS. CLEMENTS: Thank you. All right.
23 Hi, I'm Leslie Clements, and I am the
24 brand-new newly-created role with Humana's
25 Healthy Horizons team here in Kentucky. I

1 am an associate director for our health
2 equity strategy, and I'm thrilled to be here
3 with you all today.

4 I wanted to share with you all not
5 only some work that we're doing around
6 homelessness and also food security, but
7 really all of the wraparound supports that
8 Humana makes available to our members. And
9 I thought I would start by sharing this
10 model that you see on this slide. We all
11 know that healthcare is complex. There are
12 a lot of inputs, and there are a lot of
13 outputs, and I think this slide does a nice
14 job of showing just how complex it really
15 is.

16 What you see on the left-hand slide,
17 those are Humana associates. Those are
18 folks that are really rallying around our
19 members. And what you see on the left-hand
20 slide are examples of some of the resources
21 that we also want to make sure our members
22 are aware of that are available out in the
23 community.

24 And because we know that it is so
25 complex for those members, they always have

1 a care manager. And so that care manager is
2 really in the middle of this, side-by-side
3 with our members, helping them address their
4 social determinants of health through our
5 comprehensive care support team that you see
6 on the left. So we love to leverage this
7 team with all of the information that they
8 have, but also our digital health and
9 analytics tools that we have at Humana to
10 help identify and address the needs that our
11 members have.

12 We also, of course, make sure that we
13 understand what our member's goals are. So
14 what are their preferences and their goals
15 to be able to achieve their best health?
16 And so that way, we know that we can
17 actively engage them as whole participants
18 in their care.

19 Like a lot of the other folks have
20 already shared on the call here, Humana,
21 too, has several value-added services and
22 expanded benefits that we make available to
23 our members, many of which are focused on
24 social determinants of health. So I won't
25 go through all of these today out of respect

1 for your time, but please do let me know if
2 there is anything that you want to dive
3 into, and I can offer additional detail
4 about those.

5 But specifically, today, I wanted to
6 talk about those that do support social
7 determinants of health. So a couple that
8 I'll call out here, and there is a link on
9 this slide, and I'm happy to share that with
10 anybody that would like it. But when you
11 think about the fact that this is the
12 Children's Health TAC, I'll call out a
13 couple that are specific to families and
14 children.

15 We have Humana Beginnings, which is a
16 resource that we make available to all of
17 our new parents and new babies. If a member
18 is in need, we offer a portable crib or a
19 car seat, meals after delivery because we do
20 know indeed that that is a very vulnerable
21 time when families are in need of that kind
22 of support.

23 Some other things that I'll call out
24 that are on the slide here, we offer
25 post-discharge meals and fresh fruit and

1 vegetable boxes for our members, again, when
2 we know that that's a particularly
3 vulnerable time. Lots of other resources
4 that are on the slide here. Again, I won't
5 go into all of them.

6 I will call out the last one that's
7 on the list, though, Healthy Behavior
8 Rewards through Go 365. So I mentioned that
9 we really want to make sure our members are
10 active -- actively engaged in their own
11 health and well-being. And so, one way that
12 we help do that is through our Go 365
13 Healthy Rewards Program. That's a wellness
14 program that offers our members
15 opportunities to earn rewards for taking
16 healthy actions.

17 And so, on the right hand of the
18 screen, what you can see are several
19 examples of the kinds of activities that our
20 members can engage in to earn rewards. And
21 then, once they do earn those rewards, they
22 can go out to the Go 365 mall, and they can
23 make purchases to, again, continue to help
24 advance their health.

25 One of those things that they can

1 purchase are e-gift cards. And again, you
2 can use those gift cards to support social
3 determinants of health. Specifically, there
4 is an Uber gift card. So we know
5 transportation can be really challenging for
6 many of our families. And so that's an
7 example of how some of them might leverage
8 their Healthy Rewards Program.

9 When it comes to addressing food
10 insecurity specifically, we've got a number
11 of nutrition-related benefits that we make
12 available to our members. We're always
13 trying to evaluate how well those are
14 working, how well they're meeting the needs
15 of our members. Are they easy to use? Are
16 they improving health and quality of life?
17 And then we make enhancements where we can.

18 I've got a few examples here on this
19 slide of ways that we are helping address
20 food insecurity for our Humana Healthy
21 Horizons members here in Kentucky. So, you
22 know, some folks have talked about SNAP. We
23 want to make sure that if we have a member
24 or a family that's eligible for SNAP, that
25 we're helping them complete those

1 applications. We know it can sometimes be
2 complex, and so we help them navigate that.

3 We've heard a lot of folks on the
4 call talk about partnerships with local food
5 pantries and food banks in the members'
6 areas. So we, too, have tight relationships
7 with those pantries and food banks, and we
8 try to support them with resources, as well,
9 to really help the whole community.

10 We do assist our members with
11 transportation when they need to obtain food
12 and necessary items for their daily living.
13 We have a great program with Amazon where we
14 can offer half-price membership. And again,
15 you can use your SNAP to purchase food items
16 and get free delivery for those things.

17 I already mentioned some fruit and
18 vegetable boxes for some of our members that
19 might meet the qualifying criteria. I've
20 already talked a bit about meals that we
21 make available to families postpartum. So
22 we work with Mom's Meals to help folks in
23 that situation or other discharges from the
24 hospital. And we've got a Farmers Market
25 Dollars program that we help educate our

1 members on and help them identify those hot
2 meals that we talked about earlier.

3 Housing, of course, is also a
4 challenge for many of our members. And so
5 we work to support them and the communities
6 where they live by really trying to
7 proactively engage with those members and
8 the agencies that work with them to help
9 prevent homelessness. And then assist with
10 eviction diversion and secure sustainable,
11 affordable housing for our members.

12 So on the left-hand side, you can see
13 what that approach looks like. So it really
14 is about, you know, how do we find those
15 members that have these kinds of challenges?
16 Whether that's looking at our claims data.
17 We've got some excellent digital tools that
18 help automatically bring those members
19 before us and help us understand what their
20 needs are, and then we can route them to the
21 appropriate place at Humana to offer them
22 help. Of course, our case managers are very
23 actively involved in this with the
24 assessments and the referrals that they're
25 able to make.

1 And then, of course, we know we have
2 to identify and build key partnerships with
3 community-based organizations. So we have a
4 lot of those partnerships throughout the
5 state. And then we help identify, maintain,
6 and I think very importantly, advocate for
7 sustainable resources and additional revenue
8 streams that might be available in the state
9 for housing programs.

10 We've got a lot of great success
11 stories I'll very quickly highlight.
12 Nationally, Humana has been very involved
13 with addressing food insecurity, housing
14 needs, and social determinants of health for
15 several years now. And housing, in
16 particular, since 2021, we put a lot of
17 investment into that. Across the nation,
18 we've invested more than \$50 million to
19 create affordable housing capacity, that
20 includes here in Kentucky. And our care
21 service team is also partnering with one of
22 those affordable housing units here in
23 Louisville to pilot some opportunities to
24 offer additional wraparound services to the
25 people that live in that facility.

1 We also have a community management
2 team and a population health team, and they
3 work very closely with our community health
4 workers to deploy similar wraparound service
5 events across the state. We're hoping to do
6 at least one per region this year. And an
7 example of an investment that we make here
8 locally is a \$10,000 grant to support the
9 Fayette County Public Schools'
10 McKinney-Vento Program, which, again,
11 specifically is focused on homelessness for
12 children.

13 As we've already heard several folks
14 on the call say, you know, when we think
15 about social determinants of health,
16 oftentimes, we know our members have lots of
17 needs. So this slide goes into some of the
18 transportation resources that we're making
19 available through value-added services, but
20 also through some pilots.

21 I won't go into all of these, but one
22 that I think is really cool that we've
23 recently launched is what we're calling our
24 Doula Dash pilot. So this is similar to
25 Uber or Lyft, where your driver can take you

1 where you need to go for your appointments,
2 but those drivers are trained by
3 professionals and doulas. And that person
4 can assist with transportation, but also
5 provide child care while the parent and
6 their child are going to their necessary
7 appointments. And then you can see some
8 other examples of some transportation needs
9 that we're helping address through various
10 benefits and through pilots.

11 The final resource that I'll share is
12 our Workforce Development Program. You
13 know, obviously, employment is one of the
14 most critical social determinants of health
15 that our members face because it provides
16 access to many, many other resources. And
17 so some of the program specifics that you
18 see on the left-hand side will make sure
19 that our members that want to participate in
20 this program have access to a coach to
21 really help them through navigating
22 everything that's available to them.

23 And then, there are some eligible
24 benefits on the right-hand side. And a lot
25 of those are value-added services that we

1 offer to any of our members, but if you are
2 working on -- if you are part of our
3 Workforce Development Program, you have
4 access to some additional resources, and our
5 employment coaches help our members navigate
6 those things.

7 We, too, have a lot of awesome
8 stories that we would love to share about
9 members that we've been able to support.
10 Wish I could share all of them, but I'll
11 share this one. This is a real member.
12 It's not her picture, but this is a story of
13 a real member who identified -- who we were
14 able to identify needing some financial and
15 food support.

16 In her case, she was out of work
17 because she'd had spinal surgery, and so she
18 needed support with both of those things.
19 And so our amazing social determinant of
20 health coordinator reached out to that
21 member, helped them complete a needs survey.
22 We learned that they had fallen behind on
23 some of their utility bills. They needed
24 assistance with finding food resources, so
25 our social determinant of health coordinator

1 was able to help with that. And that member
2 walked away saying, hey, you know, our food
3 resources that were provided to her really
4 helped her and her family be able to eat
5 without concern, and pay their utility
6 bills, and start to get back on their feet.

7 And the last slide that I'll show are
8 examples of some of the other initiatives
9 that we have here in Kentucky supporting
10 social determinants of health. I won't go
11 into what everything that you see on the
12 slide, but you can see these are great
13 examples of some of our partnerships and
14 different initiatives. Things that we've
15 been able to do after a disaster.

16 One thing that I want to show,
17 though, on the left-hand side that I'm
18 particularly proud of. You know, not only
19 do our Humana associates engage with our
20 members, but they really care about our
21 communities where those members live. And
22 so, in 2022 alone, we had over 4,000 Humana
23 employees track 53,000 community volunteer
24 hours in Kentucky alone. And they donated
25 their own dollars, \$1.3 million last year.

1 And many of those dollars went to
2 organizations supporting social determinants
3 of health.

4 And, of course, the Humana Foundation
5 is also very involved with Kentucky, and
6 they were able to invest more than
7 \$14 million to nonprofits across Kentucky in
8 support of health equity and social
9 determinants of health last year, as well.

10 And I'm happy to take any questions
11 if there are any.

12 MS. GRIGSBY: Thank you.

13 MS. CLEMENTS: Thank you.

14 MS. GRIGSBY: I think we have a
15 couple of the MCOs left. I think WellCare
16 and United. Would either of you all like to
17 go next?

18 MR. OWEN: This is Stuart Owen with
19 WellCare. Not to jump ahead of United in
20 the alphabet, but I guess I just did. Let
21 me share my screen. Sorry about that,
22 United. I apologize.

23 MR. IRBY: That's okay, no worries.
24 We'll go next.

25 MR. OWEN: You know, we're last all

1 the time with the W, so it's nice to not be
2 last once. Can you all see the
3 presentation?

4 MR. IRBY: We can, Stuart.

5 MR. OWEN: All right. Thank you,
6 appreciate that. So first of all,
7 homelessness, and of course -- and by the
8 way, it's neat listening to the other plans
9 talking about all the stuff they do. I know
10 we all do a lot of great stuff, so it's
11 really interesting to hear.

12 You know, of course, it begins with
13 the data. You know, you've got to identify
14 what the needs are, and so we have a
15 gigantic database. We have a community
16 engagement team that uses -- we have
17 internal data sources. We also have a lot
18 of our community partners that we contract
19 with to give us data, and then also, the
20 public. There are quite a few publicly
21 available sources regarding social
22 determinants of health.

23 And so here's just an example, this
24 slide, we kind of rank counties by social
25 economic status. And this is basically, you

1 know, poverty level, unemployment,
2 education. And so we've got our members,
3 you know, for each county you can see there
4 on the left. And then to the right, you can
5 see we actually have the social determinants
6 of health needs, you know, broken down to a
7 county level.

8 And then we have different partners.
9 These are essentially our community
10 engagement partners, and we pay -- have them
11 on contract, essentially. And they are
12 required to help identify social
13 determinants of health needs, address the
14 need if they can, and if they can't, to let
15 us know. And so we have a network of those
16 across the state, and that's just an example
17 of that.

18 And then, you know, we have our --
19 along with this, we have our community
20 connections helpline that we launched in
21 2014 where literally anybody can refer
22 anyone for a need, whatever the need is.
23 Obviously, we get referrals from providers.
24 Certainly, you know, like, our community
25 partners or members. Anybody can call, and

1 literally, just call our connections --
2 community connections helpline. And so we
3 immediately will be working, you know, can
4 we address the need? Who can address the
5 need? Whatever it is, and of course, this
6 obviously includes food and homelessness,
7 which we're talking about.

8 And so then, here's an example, you
9 know, some data on the referrals that we've
10 had.

11 And so regarding homelessness
12 specifically, we're a founding partner with
13 an entity known as Hotel Inc. They're in
14 the Bowling Green area, and they help
15 members who are experiencing homelessness,
16 and particularly, during episodes of care.
17 And so they help them in many different
18 ways, you know, basically get back on their
19 feet. As you can see there, it could be
20 food, transportation, access to docs, you
21 know, I mean, obviously, navigating the
22 healthcare system is a big challenge for a
23 lot of people. Care management, and then we
24 have, you know, I have an example here.

25 There's a woman who was struggling

1 with addiction who lost custody of her kids.
2 They were living with relatives, and she
3 entered through a community mental health
4 center, CMHC referred her to Hotel Inc.
5 That got her on the road to getting
6 treatment, and then eventually, she was
7 reunited with her kids. And, you know, over
8 a year later, still with her kids. She was
9 still getting outpatient treatment but still
10 with her kids.

11 And then for our partners, we
12 actually track because we want to see, you
13 know, I mean, we're funding them. Well, is
14 it making any difference at all? Is it
15 moving the needle? Is it helping? Is it
16 not? You know, we're constantly
17 identifying, and every year we kind of
18 revisit our contracts with our community
19 agencies and see who's really doing
20 something, who's helping.

21 And so, like, Hotel Inc., for
22 example, over time, 23 percent reduction in
23 ER visits. Some of these are people that
24 have, you know, benefited from it --
25 18 percent reduction to flu visits,

1 67 percent reduction in inpatient
2 admissions, cut in half readmissions, which
3 is a key thing.

4 And on the next slide, we've got
5 another similar partner, Welcome House,
6 that's in northern Kentucky, does the same
7 thing very similar to Hotel Inc. And then,
8 you can see we've got the data there, as
9 well. Twenty-two percent of the WellCare
10 members that have benefited from Welcome
11 House have found sustainable housing.
12 Forty-eight percent went to a PCP,
13 43 percent reduction in inpatient visits, 33
14 percent reduction in ER visits. And this
15 is, you know, we track this over time, the
16 numbers.

17 And then, you know, our care
18 management team, as well. Here's some
19 initiatives that we have. We've got a
20 Housing for Homeless initiative with care
21 managers. We have refugee assistance. And
22 I believe that's definitely in the Bowling
23 Green area, as well, for certain. Project
24 Release: Individuals being released from
25 incarceration, obviously, they need, you

1 know, they're going to have social
2 determinants of health needs, and housing,
3 you know, is a critical one. So it's our
4 care management team, as well, is involved.

5 And then transitioning to food
6 insecurity. These are some examples that we
7 have. This is one from last year, Fulton
8 County. Well, it's a food desert area.
9 And, especially, we're talking about fresh
10 food, and, you know, of course, that's a
11 critical thing with anybody is eating, you
12 know, we're all supposed to eat our veggies
13 and fruits. But, you know, a lot of
14 individuals, you know, particularly the
15 Medicaid population, maybe haven't been
16 accustomed to that, you know? And so, we
17 partner with Fulton County Farmer's Market
18 to launch this initiative to get fresh
19 produce and teach about fresh produce and
20 the importance of it. And to, you know,
21 provide it, we help fund that.

22 In Florence, Kentucky, you know,
23 there's a food pantry, as well, that we've
24 partnered with; Owensboro, as well; Owen
25 County; Water into Wine, which is kind of

1 interesting. They were actually getting
2 into the carbon readmission -- carbon
3 footprint reduction thing, converting their
4 heating sources to bottled gas, and
5 establishing a community garden, which is
6 pretty cool. So that's one of our partners
7 there.

8 There's a couple that I want to call
9 out here, as well. Fresh Rx for Moms, which
10 launched over five years ago. It's all
11 about getting, again, healthy food, produce
12 to Medicaid moms and then teaching. And,
13 you know, they also include actually
14 home-delivered meals, but actually teaching
15 about the importance and, you know, with
16 their kids, as well, and how to eat healthy.

17 And then, Black Soil Kentucky
18 specifically connects black farmers, but
19 they were kind of monitored -- or mentored
20 by Fresh RX for Moms. And so they launched
21 this similar initiative for black farmers in
22 getting produce to urban areas, which is
23 really cool. And it also includes, you
24 know, meal prep and delivering meals.

25 And then another one, and then this

1 final -- here's a photo here from a woman at
2 the Fulton County Farmer's Market. She's
3 saying, "I love vegetables," holding a sign
4 there. And that's just a reminder to all of
5 us on this call that we need to eat our
6 veggies, so that's why that's there.

7 And any questions?

8 (No response.)

9 MR. OWEN: All right. I'll stop
10 sharing.

11 MS. GRIGSBY: All right. Thank you.
12 All right.

13 MR. IRBY: All right.

14 MS. GRIGSBY: Thank you, guys, all.
15 And, United, it's your turn. Last but not
16 least.

17 MR. IRBY: Perfect.

18 MS. GRIGSBY: Yeah.

19 MR. IRBY: Thank you so much. I'll
20 present our screens -- or our slides here,
21 so let me just go ahead and share.

22 All right. Would somebody mind to
23 confirm that you can see my slides?

24 MS. GRIGSBY: Yes.

25 MR. IRBY: All right, thank you.

1 Well, I'm Greg. I'm our chief operating
2 officer for the Medicaid plan for United
3 here in Kentucky, and I really appreciate
4 you letting us have a few minutes to talk a
5 little bit about how we engage our members.

6 I think the things that you're going
7 to hear from every MCO and what we've heard
8 today is that our No. 1 interest is making
9 sure that we understand the patients' needs.
10 We're going to use data. We're going to use
11 interactions from the patients and our
12 members, and we're going to collect those
13 needs, and we're going to allocate those in
14 a system. We're going to look through that
15 and analyze it, and we're going to connect
16 them to community resources.

17 So we're very similar. We've got
18 really helpful data tools that can help to
19 collect all of the data that we have from
20 our members, whether it's through a file,
21 through community resources, or through the
22 actual interactions with members. And we
23 are going to aggregate that data, and we're
24 going to learn a little bit more about those
25 members and what needs they actually have.

1 We, like everybody else, we have a
2 member-centric coordination approach where
3 we want to make sure that we understand who
4 the patient is that we're talking to and
5 connect them to the right community
6 resources. As we've done that, we've seen
7 these five top needs from our members that
8 are nonmedical. We've seen financial needs,
9 nutritional needs, housing, transportation,
10 and family circumstances. So I'm happy that
11 we're able to focus on nutrition and housing
12 today.

13 Before I get into our approach, I
14 want to talk a little bit about our team.
15 Our team takes a really personal approach to
16 how we engage with members. I am a foster
17 parent to a sweet eight-year-old boy. My
18 son was removed from custody of his
19 biological parents because of all of these
20 needs that you see here. They did not have
21 access to transportation. They were
22 experiencing homelessness. They had
23 nutritional gaps. They had family issues.
24 They had financial issues. And because of
25 that, that led to a host of issues for the

1 children. They did not have access to the
2 care that we would want to provide our
3 members. They didn't have access to the
4 community resources that a lot of us take
5 for granted.

6 And so I can say on a very personal
7 level that I very much understand the impact
8 that social determinants of healthcare have,
9 not only on an individual, but a
10 generational impact on families. I am happy
11 to say that my son's biological family they
12 are getting their mental health needs met at
13 this point. They are addressing some of
14 their social determinants, as well. And so
15 I'm watching that story be rewritten.

16 So I'm happy to be a part of that,
17 but I say that just so that you understand
18 our team takes this very, very personally
19 and very seriously, and we're honored that
20 we get to be a part of this.

21 So we'll talk a little bit about
22 homelessness and how we engage members who
23 are experiencing homelessness. So a couple
24 of key bullets here that I will not read
25 through all of them, but we start with

1 responsive interactions, meaning as members
2 reach out to us, we're learning more about
3 them, and we are addressing the needs that
4 they tell us. And then, we are doing
5 proactive case management.

6 So you'll see some different tools
7 that are listed here that we utilize. We
8 see a hot spotting-tool, health risk
9 assessments, things like that. All of that
10 just to say, we learn about our members up
11 front. We understand their needs, and we
12 help connect them to resources that will
13 benefit their lives.

14 You'll see the words close loop
15 process here. What that means is as we
16 refer members to our community partners,
17 we're hearing back from the community
18 partners on whether that connection was
19 successful. So we're using an outbound call
20 system to make sure that the member did get
21 the services that they need. If not, it
22 allows us the opportunity to follow up with
23 the member or that community partner.

24 We're doing targeted housing
25 navigation through individual referrals. So

1 we've got folks on our team who are
2 dedicated to health equity and SDoH. And so
3 those folks are helping to make those
4 targeted navigation.

5 And then, we'll talk a little bit
6 more about this, about our strategic
7 community partnerships and investments. But
8 you'll see a few folks listed here -- or a
9 few community partners listed here. The
10 point behind this is that we understand that
11 healthcare exists in an ecosystem that's
12 much larger than us. So we believe very
13 much that we are part of a community of
14 resources, and we hope to partner with the
15 community.

16 Our enrollee services director is
17 also on the line today, and so she'll talk a
18 little bit about some of our partnerships,
19 but just in general, we do see this as a
20 collaborative approach.

21 On that thought, there's a couple of
22 national partnerships that our organization
23 is involved with: The National Healthcare
24 for the Homeless Council. This is a board
25 that we sit on. This is something that we

1 support, and this is an organization that is
2 focused on helping folks who are
3 experiencing homelessness and ending
4 homelessness.

5 Another organization that we partner
6 with is A Call to Invest in Our
7 Neighborhoods. You'll see that acronym,
8 ACTION. So this is another organization
9 that we partner with. Honest, this
10 coalition, it constitutes more than 2,300
11 organizations and businesses. And so this
12 is one of our national partnerships, as
13 well.

14 One thing that we are focused on:
15 Not only how we engage members who are
16 experiencing homelessness, but we're also
17 focused on how to prevent homelessness from
18 occurring to begin with. As we look at our
19 members, we understand that there's certain
20 contributing factors that can make them
21 susceptible to future homelessness, and
22 we're trying to mitigate those needs. A
23 couple of the things that we are doing,
24 you'll see preventative partnerships here.

25 So No. 1, we're working with the

1 Goodwill organization. We are sponsoring
2 expungement and reintegration clinics.
3 Through this partnership, we've seen more
4 than a thousand folks have their records
5 expunged, and they're able to reintegrate
6 into the job force because of that. They
7 have more access to housing resources
8 because of that. And so that's one of the
9 partnerships that we are really committed to
10 and really excited about.

11 You'll see the On My Way tool. This
12 is a tool that's focused on people who are
13 entering adulthood. So I think of -- I
14 think of folks who are exiting childhood. A
15 lot of times, they are coming through,
16 whether it's a justice-involved member or
17 potentially a DSS-involved member. This
18 tool, it helps to develop skills that are
19 necessary for adult life.

20 We also have some of our staff
21 members who are participating on housing
22 boards. So all of these things are ways
23 that we are contributing to preventing
24 homelessness, not just addressing it when
25 it's there.

1 So, Ashley, I'd love to let you talk
2 a little bit about some of our community
3 partnerships as it relates to homelessness.

4 MS. HOBBS: Thanks, Greg. One that I
5 did want to identify or highlight for our
6 homeless population is our White Flag
7 Initiative. So we provided free laundry
8 services in the Corbin, Kentucky area.

9 In addition to the laundry services
10 -- so folks could come in and get free wash
11 and free dry. We also had other
12 health-related services available. So they
13 were able to get any immunizations, other
14 health screenings, work with the community
15 health worker on any SDoH-related needs.
16 And then, in addition, provided healthy
17 snack bags, so they were able to take some
18 food with them after they did their laundry.

19 MR. IRBY: Perfect. Ashley will talk
20 a little bit more about some of our
21 community partnerships as it relates to
22 nutrition and food insecurity, but you can
23 see the different organizations that we have
24 highlighted here. This is just a handful of
25 partnerships that we've built throughout the

1 Commonwealth. So -- and we intend to
2 continue that.

3 When it comes to food insecurity,
4 you'll see similar processes. Members are
5 able to reach out to us with these needs,
6 and we try to identify those proactively, as
7 well, as we interact with folks through our
8 case management opportunity -- or our case
9 management interactions. We also try to
10 help our providers understand the resources
11 that exist, which is one of the reasons I'm
12 glad to be on this call. We want every
13 provider on this call to understand that
14 your MCO is able to help you solve some of
15 these gaps. If the member needs help,
16 please give us a call. We are able to help
17 with those needs.

18 So some of our program solutions for
19 folks experiencing food insecurity, we are
20 offering a few weeks of meals after a
21 discharge for members with certain
22 diagnoses. We're also doing that after
23 birth for new moms, making sure that they're
24 coming home to some healthy, quality meals,
25 that they don't have to think about that.

1 We also offered nutritious meals as a Covid
2 vaccine incentive. That was one thing that
3 we had offered last year, and that seemed to
4 work well.

5 You'll see similar items here in the
6 bullet, so I'm not going to read these
7 through about how we identify these needs
8 and close them, but I will talk about some
9 of our strategic community partnerships. A
10 couple of weeks ago, I had the opportunity,
11 along with my team, to volunteer at the Dare
12 to Care food bank or food pantry. Dare to
13 Care is a Louisville organization, and they
14 are doing some really interesting things for
15 the community. I was really impressed with
16 the way that they are trying to innovate the
17 space, and I've never heard some of the
18 things that they are doing.

19 So rather than a standard model of
20 taking in canned goods, giving out canned
21 goods, they're taking those canned goods,
22 and they're repackaging them into
23 ready-to-heat meals. So it's a much more
24 family-friendly -- it's a much more
25 person-centered way of helping people by

1 using those products and making them
2 ready-to-eat.

3 Another thing that they're working on
4 is a dehydration process. They've had to go
5 through lots of approvals all the way -- I
6 think they mentioned they had to go through
7 NASA approval for some of this process. But
8 what the dehydration process does it allows
9 them to dehydrate the meal, and anybody who
10 has access to a hot water source, they can
11 rehydrate that meal, and it becomes a
12 nutritious and appropriate meal for them or
13 their family. So for a person who's
14 experiencing food insecurity or
15 homelessness, for that matter, just the
16 ability to walk into a gas station and have
17 access to a hot water tap that allows them
18 to have a meal.

19 And so I'm really impressed with what
20 Dare to Care is doing. It's a partnership
21 that we're going to continue to grow into,
22 but I wanted to take a moment on this call
23 really to just plug their organization.
24 Like I said, they are Louisville based, and
25 for the folks who are on this call who are

1 in Louisville, as you have patients come
2 into your practice and they express needs
3 around their food insecurity, I would
4 encourage you to keep this organization in
5 mind as a potential resource in the
6 community.

7 So, Ashley, I'll pivot over to you
8 again to talk a little bit more about some
9 of our other partnerships that we've
10 maintained in the food space.

11 MS. HOBBS: Thanks, Greg. So looking
12 at our work around food insecurity,
13 obviously, you can see we have very
14 different community-based organizations that
15 we've partnered with across the Commonwealth
16 to really lift up and support the great work
17 that they're already doing.

18 One of them that I wanted to
19 highlight for this section was around Need
20 More Acres. So they're based out of Allen
21 County. We're really excited to support
22 their Food is Medicine program, and this is
23 for individuals experiencing food
24 insecurity, chronic conditions, or any
25 health -- other health-related factors to

1 increase the consumption of fresh foods.

2 At the end of this program, I can say
3 of the over 1,200 participants that were
4 involved, 100 percent saw an increase in
5 fresh food access, 92 saw an increase in
6 consumption of the fresh foods, and
7 88 percent reported an improvement in their
8 primary health goal. So we're really proud
9 of that and continuing that partnership with
10 them.

11 And then the other one that I was
12 very excited about. Kind of plug their
13 organization for you all, as well, is
14 Lend-A-Hand. So it is a food and basic
15 needs pantry that's located in Knox County.
16 It just recently opened a couple of weeks
17 ago, so if you have any clients, patients,
18 members in that area, feel free to send them
19 that way, as well.

20 MR. IRBY: Perfect. Thanks, Ashley.
21 Any questions for United?

22 MS. GRIGSBY: Thank you. I am
23 completely amazed and --

24 MS. SMITH: Me too.

25 MS. GRIGSBY: -- excited about what

1 I'm seeing -- all of these -- all of your
2 organizations do. As a provider who deals
3 with a lot of these families, this is such
4 great information for how you guys are
5 bridging the gap for so many of these
6 families, so thank you.

7 MS. SMITH: Yeah, I had no idea that
8 all of these services were available. I
9 don't know where I've been, but we see
10 families who need a lot of these things, and
11 I would've not had any idea that -- I mean,
12 I know of some of the things, like
13 transportation, and, you know, some of the
14 nuts and bolts that get them to our center
15 for appointments and so forth that they can
16 get through their, you know, Medicaid
17 benefits.

18 But I wondered, and then anybody can
19 speak to this, I wondered if there's
20 anything -- I mean, I can't imagine what it
21 would be after hearing everyone speak -- if
22 there's anything that you guys are routinely
23 asked for that you find to be a gap for
24 families? Like, it just seems like you're
25 covering almost every base I can think of.

1 MS. FOMBY: I would say the one thing
2 I noticed the most is just the resource
3 deserts. In rural areas, it is so hard.
4 That's one reason I am really thankful that
5 we've been able to develop stuff that we can
6 offer the members directly because we do
7 have members in very, very rural areas that
8 have limited to no resources. Like, you
9 might have one food bank --

10 MS. SMITH: Yeah.

11 MS. FOMBY: -- covering three
12 counties, and because of that, they may
13 limit it to a family can only go once a
14 month to get food. And, you know, we know
15 food --

16 MS. SMITH: Yeah.

17 MS. FOMBY: -- from a food pantry
18 once a month is not going to be able to help
19 the family. So not long-term anyway.

20 MR. IRBY: Yeah, I think that's a
21 really good observation. I think as we
22 design our programs, equity is at the front
23 of our mind, and oftentimes, geography is a
24 contributor to equity gaps. And so, as we
25 start to think about our solutions that

1 we're implementing, we are definitely taking
2 geography into play.

3 So Ashley talked about one of the
4 food pantries that had just opened. This
5 was one of the initiatives that United was
6 grateful to support and to partner with this
7 organization, but it was in one of those
8 places. And so I think as we look at some
9 of these rural areas, I mentioned this while
10 we were presenting, but collaboration is key
11 here.

12 And so what I would say is as you see
13 needs, the more we can communicate them in
14 forums like this, I think the better.
15 Because you've got a group of folks -- I
16 don't look at United exclusively here.
17 You've got a group of MCOs who are really
18 ready to partner with you to help solve some
19 of those gaps. And I think we accomplish a
20 whole lot more together.

21 And so even just the simple act of
22 mentioning that, I think it's a really
23 positive start, and I think the more that we
24 can communicate and collaborate, the better
25 off we'll all be and the better we'll be

1 able to serve members.

2 MR. OWEN: Yeah, what Bethany and
3 Greg said. Absolutely, because, you know,
4 we can do initiatives to help, but, like,
5 what Bethany's indicating, it's gotta be
6 sustainable, you know?

7 And so, one of the things that we, in
8 2022, that WellCare has launched some
9 community collaborative councils where we
10 try to get all of the stakeholders, you
11 know, civic leaders, community leaders, and
12 actually host events to kind of get
13 everybody together, and brainstorm, and
14 identify, you know, what the needs are in
15 the area and who can do what.

16 This is kind of a new thing that we
17 started last year because, you know, it's
18 not just one MCO, you know, like Greg was
19 talking about. I mean, it takes, you know,
20 a big coalition, basically. And so that is,
21 it's absolutely critical.

22 MS. SMITH: I want to give a chance
23 for anyone to speak about any of the gaps I
24 mentioned, but I did have one other question
25 for really anybody. And that is if a member

1 qualifies for, you know, their insurance or
2 their, you know, MCO, do they automatically
3 qualify for all these programs, or do they
4 sort of then have to go through processes to
5 apply? And I'm assuming there's probably
6 some kind of application process for some of
7 them that's separate, but that was another
8 thing that was going through my mind more
9 broadly as everyone was speaking.

10 MR. OWEN: Most of it's just calling
11 customer services. You know, like for the
12 value-added benefits that address those
13 determinants of health and stuff like that.
14 You know, there are some where there has to
15 be criteria. For example, like pregnant --
16 the mother's pregnant to get a stroller.

17 MS. SMITH: Right.

18 MR. OWEN: But for a lot of them,
19 it's just simply call our member customer
20 services line and go from there.

21 MS. FOMBY: And for Anthem, similar
22 to what Stuart said as far as when it comes
23 to the value-added benefits. It -- you
24 know, there may be things, like, that are
25 specific to pregnant moms or children, but

1 as far as, like, our empowerment program,
2 any member that has Anthem Medicaid
3 automatically qualifies if they have a
4 social need.

5 And whether it's, like I said before,
6 as far as referral wise, they can come from
7 anywhere: The members self-referred, the
8 providers, community organizations,
9 internal. So we want to make sure that
10 we're not setting, you know, any limitations
11 there to who we're going to be able to
12 assist. Because social determinants of
13 health do not discriminate and they do not
14 pick certain populations to, you know, have
15 an impact on, so.

16 MR. IRBY: Yeah, for United, it's
17 similar. So the benefits that we've talked
18 about, there's not a separate qualification
19 process for us. It's really just a: Let's
20 identify the need, let's connect with our
21 customer service or case managers, and let's
22 see how we can solve that need.

23 One tool that I will bring up here
24 since we're talking to a group of
25 physicians. Within our provider portal,

1 you'll see a community cares option. This
2 is your opportunity to interact with actual
3 case managers for your patients. And so
4 this is an opportunity as you see needs, if
5 you use that tool, you can actually connect
6 with the case managers. This is something
7 that I don't think we have a lot of
8 utilization on, but it's a good referral
9 mechanism.

10 MS. GRIGSBY: Thank you, all. I'm
11 just looking at the comments in the chat.

12 "As someone who grew up in a small
13 rural area, one of the challenging things
14 people in these areas find is that it's
15 often urban solutions that are trying to be
16 applied to rural problems. The people being
17 served always need to be at the forefront."

18 MR. IRBY: Can I give a, for
19 instance, on that?

20 MS. GRIGSBY: Sure.

21 MR. IRBY: That is such a good
22 observation. Before I worked directly in
23 the medical space or the healthcare space, I
24 worked with medical transportation. And you
25 hear Uber and Lyft referred to at times on

1 how they can be an extender for medical
2 transportation needs. This was one of the
3 key ways that we saw disparity in access
4 between rural and urban communities. Uber
5 and Lyft they're going to be fantastic in
6 Louisville. They're going to be pretty good
7 in Lexington. They are not going to be
8 helpful in the eastern part of your state.

9 And so I 100 percent agree that
10 there's no one-size-fits-all solution to
11 SDoH or healthcare needs. And that's where
12 I think making sure that we take a
13 member-centric focus. It eliminates some of
14 those disparity gaps.

15 MS. CLEMENTS: Yeah, here, here to
16 that, Greg. I think that, you know, as you
17 guys saw, we had Humana, all of the MCOs on
18 this call; we're really trying to take that
19 member-centric approach and offer a variety
20 of value-added benefits. But at the end of
21 the day, there are still gaps, right?

22 You know, for the broader population,
23 and I think, you know, we've spoken a lot
24 about rural Kentucky experiencing many of
25 those gaps. I think, ultimately, it would

1 be excellent to see, you know, Medicaid as a
2 whole be able to reimburse more of these
3 kinds of social determinants of health
4 support services. But in the interim, this
5 is how we're trying to address some of those
6 gaps is taking that kind of member-centric
7 approach.

8 MR. OWEN: I wanna throw in on that
9 note; that just reminded me, and I don't
10 know if everyone's aware that community
11 health workers will be a Medicaid-covered
12 benefit. I think it launched 7/1/23, and so
13 this is literally we, the MCOs, will pay
14 providers. Providers can hire community
15 health workers, and they address social
16 determinants of health. So we will be
17 paying for that.

18 And I think it's -- I mean, it really
19 is, you know, a lot of the legislation gets
20 passed during sessions. And some of you
21 don't know what's the value of it, but I
22 think this is definitely going to be, you
23 know, very valuable and actually help move
24 the needle in addressing social determinants
25 of health.

1 And I know when the bill was passed
2 about a year ago, I think there were 100
3 certified community health workers in
4 Kentucky. It's probably grown since then,
5 but anyway, that, I think, is going to be
6 really critical.

7 MS. SMITH: So, can I clarify? Are
8 you saying that if, like, a physician's
9 office wanted to hire someone to help link
10 -- to help you guys link them to resource --
11 patients to resources, that service would be
12 reimbursed?

13 MR. OWEN: Yeah. There's three CPT
14 codes that will be on -- they're -- DMS is
15 about ready to put them on the fee
16 schedules, from what I understand, that you
17 will be able to bill. And it's doc offices,
18 different providers; I don't recall the
19 whole array of providers, but literally, you
20 can have a CHW on staff, and they can
21 provide these services. And it's how many
22 members -- basically caseloads. There's a
23 CPT for one patient, and I think two to
24 four, five to eight with different rates,
25 but they will be billable Medicaid-covered

1 services.

2 MS. PARKER: I have a presentation --
3 this is Angie with Medicaid. I have a
4 couple of slides that I can show you all
5 that -- I don't know if you want to take the
6 time now or not, regarding CHWs.

7 MS. GRIGSBY: Yeah. Well, and one of
8 the things I think that we're talking -- I
9 mean, we can certainly do that now, but
10 we're also asking for a DMS report on social
11 determinants of health in September's
12 meeting. So I don't know if you want to
13 share this now or if you feel like that
14 would fit into that conversation.

15 MS. PARKER: Oh, it would be -- it
16 could potentially be, but I can go through
17 this real quick if you have the time. We're
18 doing this presentation -- Justin Dearing
19 and myself are doing this presentation for a
20 -- and I don't remember what they stand for,
21 but an organization next Tuesday, so I have
22 all this information now.

23 MS. GRIGSBY: Okay.

24 MS. PARKER: Ready to go.

25 MS. GRIGSBY: Okay.

1 MS. PARKER: Well, hold on. I gotta
2 get back to -- okay. Here we go. Kelli, if
3 you can give me access, I can share.

4 MS. SHEETS: Give me one minute.

5 MS. PARKER: Okay. All right. Let
6 me get this, and then, there we go. So the
7 presentation, I won't -- I can bore you, I
8 guess. But basically, initially giving you
9 a quick overview of Medicaid. We serve
10 1.7 million members. Forty percent of those
11 are expansion. Over half of Kentucky's
12 children are enrolled in Medicaid. We have
13 69,000 enrolled providers. We have a
14 \$15.1 billion total budget.

15 So in 2022, in the legislative
16 session, House Bill 525 passed, and -- which
17 meant for Medicaid by January 1st, 2023, to
18 seek approval from CMS for services
19 delivered by community health workers to be
20 reimbursed. And that was to include
21 public-private partnerships, and by
22 January 1st, 2023, no person shall represent
23 himself or herself as a CHW unless
24 certified. And certification requirements
25 are to be -- were to be incorporated in the

1 administrative regulations.

2 Here are some of the activities that
3 went on. We collaborated with public
4 health. We had stakeholder engagement
5 meetings. State plan amendment was
6 submitted to CMS in February of 2023, and we
7 received approval in March of 2023. And
8 service began July 1st, and then I've -- so
9 July 1st, 2023 is when the CHW services will
10 start to be reimbursed.

11 We've also, in additional activities,
12 get to roll this out. We did evaluate the
13 budget impact. We engaged the MCOs, as
14 Stuart has talked about. We developed FAQs,
15 there are provider notifications, and we
16 have information on our website.

17 Qualifications for a CHW: They have
18 to be a legal resident, be employed as a
19 community health worker in Kentucky, be at
20 least 18 years of age, and they must meet
21 and maintain certification or
22 recertification requirements.

23 The certification: They have to
24 complete a competency-based training program
25 and documentation of successful completion

1 of a minimum of 40 hours of verifiable
2 mentorship. This can be through the
3 Department for Public Health.

4 Eligibility based on experience.
5 Education requirements, and services they
6 can provide: Preventative services, health
7 education and promotion, facilitate provider
8 communication, patient education, and other
9 approved services by DMS.

10 So who can offer CHW services?
11 Approved practitioners or physicians,
12 physician assistants, nurse practitioners,
13 certified nurse midwives, and dentists.

14 And the types of providers who may
15 bill. There's a list of all of those:
16 AODE, behavioral health -- BHSOs, CMHCs,
17 FQHCs, a health system, group of physicians,
18 a hospital, a local health department, a
19 primary care clinic, a rural health clinic,
20 or another Medicaid participating provider
21 that is approved by Medicaid.

22 And here are the billing codes that
23 Stuart was mentioning. There are the three
24 codes. CPT 98960, that's for one patient
25 and \$22.53 for 30-minute increments. CPT

1 code 98961, which is for two to four
2 patients, and it's \$10.88 per patient with a
3 30-minute increment. And then CPT 98962,
4 five to eight patients, and that's \$8.03 per
5 patient for a 30-minute increment. This is
6 limited to two units per week per member.
7 No more than 104 units per calendar year.
8 And these particular codes are going to be
9 added to the dental fee schedule, as well,
10 so dentists can also bill with these codes.

11 There are other requirements for
12 CHWs. They cannot enroll as an independent
13 Medicaid participating provider. They must
14 be related to a medical intervention
15 outlined in the individual's care plan.
16 They will not be reimbursed if they are
17 being paid via federal funds; reimbursement
18 is included in a per diem or cost settlement
19 type payment; or if they're employed by a
20 managed care organization. CHWs are not
21 eligible for WRAP payments.

22 Additional MCO miscellaneous
23 information: MCOs will reimburse, and they
24 also may hire -- which they do hire CHWs for
25 their care management programs. There is no

1 requirement for the provider to see the
2 patient first; however, the patient's file
3 should clearly document the need for the
4 service. Fee-for-service Medicaid will
5 reimburse for CHWs, and there are no place
6 of service requirements or restrictions for
7 CHW services; however, there is no
8 reimbursement for transportation.

9 So that is a very down-and-dirty
10 presentation of CHWs. Any questions?

11 MS. GRIGSBY: Okay, thank you.

12 MS. PARKER: Now, we do have this
13 information on our website, as well.

14 MS. GRIGSBY: Okay, thank you. Any
15 other comments or questions before we go
16 onto new business?

17 (No response.)

18 MS. GRIGSBY: Thank you, guys, so
19 much for all of these presentations. Very
20 helpful information and pretty awe-inspiring
21 to me. I'm amazed at what's going on.

22 Okay. New business: We wanted to
23 just -- we had talked last time about having
24 a DMS report on social determinants of
25 health as our agenda for September 13th's

1 meeting. Is that still okay? I know last
2 time we didn't have a lot of folks from DMS
3 because you all had a conflicting meeting,
4 so I just wanted to make sure that was still
5 okay as our main agenda item for September's
6 meeting.

7 MS. PARKER: Well, I guess I need to
8 look. I mean, we can certainly work towards
9 that for sure. When you -- it's a very
10 broad subject.

11 MS. GRIGSBY: Mm-hmm.

12 MS. PARKER: So are you wanting to --
13 what are your expectations for this
14 presentation when it comes to social
15 determinants of health?

16 MS. GRIGSBY: Yeah, I think -- and
17 certainly other members can correct me, but
18 we certainly wanted kind of a follow-up on
19 resources and statistics, particularly
20 around homelessness and food insecurity. Am
21 I recalling that correctly, other members?

22 MS. SMITH: Yes.

23 MS. GRIGSBY: Okay.

24 MS. PARKER: I can also share with
25 you we just, in the Disparity TAC, we did a

1 presentation on transportation that you
2 might be interested in, as well. I was
3 hoping you would say that because I already
4 have something on that.

5 MS. GRIGSBY: Okay. Then, yes, that
6 would be delightful.

7 MS. PARKER: But we will see what we
8 can do for homelessness and food insecurity.
9 Like I said, we just did a presentation on
10 transportation and the issues in Eastern
11 Kentucky.

12 MS. GRIGSBY: Okay.

13 MS. PARKER: We didn't -- it wasn't a
14 global for the state, but there was a reason
15 behind that because that's where the --
16 where -- we targeted that area because
17 50 percent of the population are on
18 Medicaid.

19 MS. GRIGSBY: Okay.

20 MS. PARKER: So that's why we
21 targeted Eastern Kentucky, but we'll look to
22 see what else we can add to that.

23 MS. GRIGSBY: Okay. Yeah, no, that
24 would be very helpful information. Okay.
25 Under general discussion, future topics:

1 This is certainly something that we can
2 discuss when we talk about -- if we want to
3 stay after and talk about next month's
4 agenda -- or next meeting's agenda, but I
5 didn't know if anyone had any compelling
6 things that we felt like we needed to add
7 given today's presentations.

8 (No response.)

9 MS. GRIGSBY: Okay. Would we -- my
10 thought is that we wait on any
11 recommendations to the MAC until after the
12 presentation in September. Would you all
13 agree with that?

14 MS. SMITH: That sounds good.

15 MS. GRIGSBY: Okay. MAC meeting
16 representation: When is the next MAC
17 meeting?

18 (No response.)

19 MS. GRIGSBY: Kelli, are you still
20 there?

21 MS. SHEETS: I am. I'm looking to
22 clarify just to make sure. I think it's the
23 17th?

24 MR. OWEN: Twenty-seven -- I think
25 it's July 27th.

1 MS. SHEETS: Yes, you are correct,
2 July 27th. Thank you, Stuart.

3 MR. OWEN: Sure.

4 MS. GRIGSBY: And again, that's a
5 Thursday, which is my clinic day. So I
6 don't know if I need to get farther ahead so
7 that I can block clinic schedules, but I
8 didn't know if anyone would be available to
9 attend the MAC as our representative. I
10 think, Courtney, you also have clinic on
11 Thursdays.

12 MS. SMITH: I do. I know that --

13 MS. GRIGSBY: I know Alicia went last
14 time, I think.

15 MS. SMITH: Yeah, that's what -- I
16 think so.

17 MS. WHATLEY: Yeah, I can attend in
18 July. Obviously, mostly just to listen
19 since we don't have any recommendations --

20 MS. GRIGSBY: Okay.

21 MS. WHATLEY: -- but I'm happy to
22 share that with the group.

23 MS. GRIGSBY: Okay. Thank you.

24 MS. SMITH: Thank you.

25 MS. WHATLEY: Mm-hmm.

1 MS. GRIGSBY: Our next meeting is
2 September 13th from 2 to 4. If the two
3 members would like to -- and Kelli would
4 like to stay on to kind of clarify the
5 agenda for the next meeting. And then, I
6 will take a motion to adjourn unless there
7 is any other discussion.

8 MS. SMITH: Thank you to everyone for
9 your presentations, though. It was awesome.

10 MS. GRIGSBY: Yes, it was wonderful.
11 Thank you. Do I have a motion to adjourn?

12 MS. SMITH: I'll motion to adjourn.

13 MS. GRIGSBY: And a second?

14 MS. WHATLEY: I'll second.

15 MS. GRIGSBY: Okay. And I assume
16 we're all in favor, so if you guys could
17 just stay on, and Kelli. Thank you all for
18 being here, and thank you for your
19 presentations. And thank you for all the
20 hard work you're doing.

21 MS. SMITH: Mm-hmm.

22 MR. OWEN: Thank you all. Everybody
23 have a great evening, and remember to eat
24 your veggies.

25 MS. GRIGSBY: I'm going to go home

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and eat a vegetable in your honor.

(Meeting adjourned at 3:34 p.m.)

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CERTIFICATE

I, Tiffany Felts, CVR, Certified Verbatim Reporter and Registered Professional Reporter, do hereby certify that the foregoing typewritten pages are a true and accurate transcript of the proceedings to the best of my ability.

I further certify that I am not employed by, related to, nor of counsel for any of the parties herein, nor otherwise interested in the outcome of this action.

Dated this 27th day of July, 2023.

Tiffany Felts, CVR
Tiffany Felts, CVR